



CITY OF
MONASH

Budget 2016/17

Adopted 28 June 2016



Monash City Council

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Front cover

Valley Reserve playspace, Mount Waverley

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Mayor Geoff Lake's message



I am pleased to present Monash Council's 2016/17 budget.

This budget provides the best of both worlds: the smallest increase in rates in almost 20 years combined with a \$44.6 million capital works program, the largest ever Monash Council capital works program. This is made possible due to Council's strong financial management over many years.

This budget:

- cements Monash as having the lowest average rates of all 79 Victorian councils;
- significantly boosts funding for everyday community infrastructure such as car parking, footpaths and sports pavilions; and
- maintains Council's position of being debt-free, a distinction that was achieved last year for the first time in 21 years.

Victoria's lowest average rates

In keeping with the State Government's cap on rate increases, rate revenue will be increased by 2.5%, which works out to be an extra \$33 over the year for the average residential ratepayer. Controlling costs over many years, Council has been successful in ensuring Monash ratepayers pay hundreds of dollars less on average than ratepayers in other Victorian municipalities. For example, in the 2015/16 year, the average rates in Monash were \$1,418, compared with the statewide average of \$1,819. In 2016/17, the average rates in Monash will be \$1,454 while the statewide figure is yet to be released but will be above last year's statewide average.

As this is a property revaluation year, many Monash ratepayers will experience rate increases above 2.5%, due to the value of their property having increased more than the average. Other ratepayers will experience rate increases below 2.5% (or even receive a decrease in their rates). However, the average rate increase for all ratepayers in Monash will be 2.5%. Last year, Council introduced a rate discount for Monash's 13,000 pensioners and this will be continued this year. Monash pensioners will receive a \$50 rate discount from Council, in addition to the State Government rate rebate of \$218.30.

Improving community infrastructure

Our \$44.6 million capital works budget responds to community feedback about the need to continue improving and expanding core community infrastructure. This is all about ensuring Monash remains one of the most liveable municipalities in the most liveable city in the world. There are funding increases for car parking; footpaths; sports pavilions; cycling/walking paths; and playgrounds.

Construction of a 195-space multi-level car park in the centre of Oakleigh is the year's major project. This car park is needed because the ongoing popularity of Oakleigh means that during peak periods, all of the existing car parking is often occupied, which causes enormous frustration in the community.

Other highlights of the capital works program include:

- An extra \$1 million for footpath repairs and extensions, compared with last year
- Extra funding for sports pavilions, with a pavilion upgrade to be undertaken at Argyle Reserve (Hughesdale); work to begin on pavilion upgrades at Scammell Reserve (Oakleigh) and Central Reserve South (Glen Waverley); and design work to be undertaken for a future pavilion upgrade at Columbia Park (Wheelers Hill).
- More than \$1 million is allocated for upgrades to shared cycling/walking paths, double the amount allocated last year. Sections of the Scotchmans Creek Trail (Mount Waverley) and the Dandenong Creek Trail (Mulgrave) will be upgraded while a new section will be added to an off-road bike path along Blackburn Road, near Monash University.
- The playgrounds which will be upgraded are in: Burlington Square (Oakleigh); Davies Reserve (Oakleigh South); Dirigo Reserve (Wheelers Hill); Mayfield Reserve (Mount Waverley); Napier Reserve (Glen Waverley) and Portland Street South Reserve (Mulgrave). In consultation with the community, Council will also develop a design for new public open space in Samada Street, Notting Hill.

In the 2016 Community Satisfaction Survey, Monash residents nominated 'parking availability' and 'footpaths/walking paths' as being among the top five areas where Council needed to improve its performance over the following 12 months. In this budget, there are major increases in funding for car parking (with the Oakleigh car park development) and footpaths, so we expect these areas to improve.

Remaining debt-free

Last year, Council paid out all of its existing loans, which had amounted to \$11.8 million (as at 30 June 2014). The loans were paid out using funds secured from the 2014 sale of the Monash Gardens and Elizabeth Gardens aged care facilities. Once these loans were paid, Monash Council became debt-free for the first time since it was established in 1994. With this year's budget, we are maintaining that debt-free status as there are no plans to take on new debt.



GEOFF LAKE
Mayor

EXECUTIVE SUMMARY

Under the *Local Government Act 1989* (the Act), the Monash City Council (Council) is required to prepare and adopt an Annual Budget, Council Plan and 4 Year Strategic Resource Plan (SRP).

Council has prepared a Budget for 2016/17 which is aligned to the vision in the Council Plan 2013-17. It seeks to maintain and improve infrastructure, as well as deliver services that are valued by our community, within the constraints of the rate cap recently mandated by the State Government. The 2016/17 Annual Budget represents the first year of the SRP for the period 2016/17 to 2019/20.

Budget Highlights

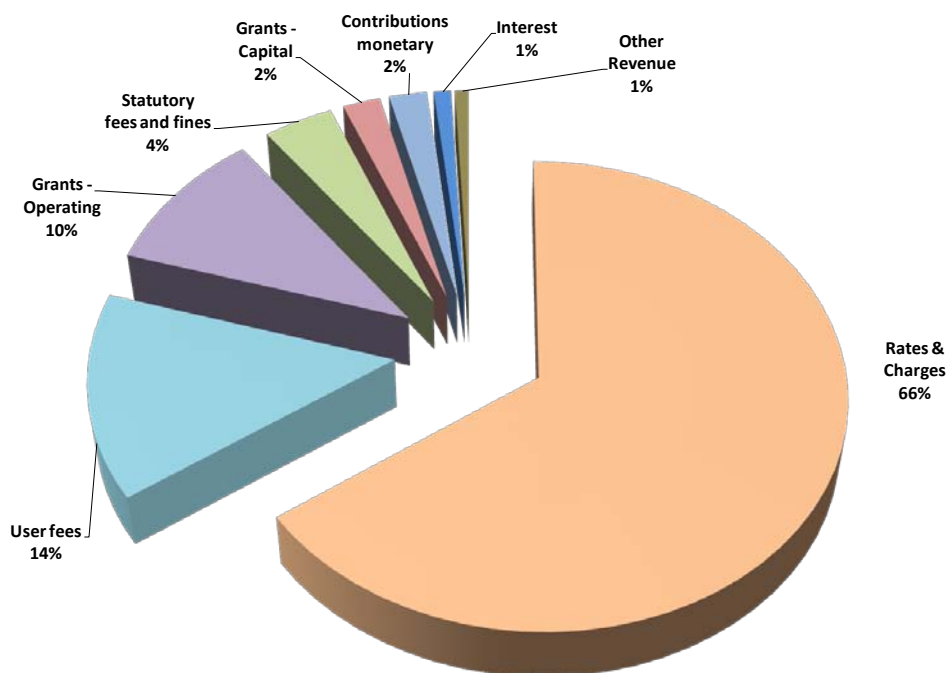
Operating Budget

This Budget projects a surplus of \$15.9M for 2016/17 and an adjusted underlying result¹ surplus of \$13.4M. This is made up of a total revenue projection of \$173.3M, which incorporates a net rate revenue increase of 2.5% (6% in 2015/16) plus \$1.15M of supplementary rates from new developments. Total expenditure is budgeted to be \$157.4M.

The closing cash position for the 2016/17 budget is \$61.3M, an increase of \$1.2M from the forecasted cash position at the end of 2015/16.

Revenue

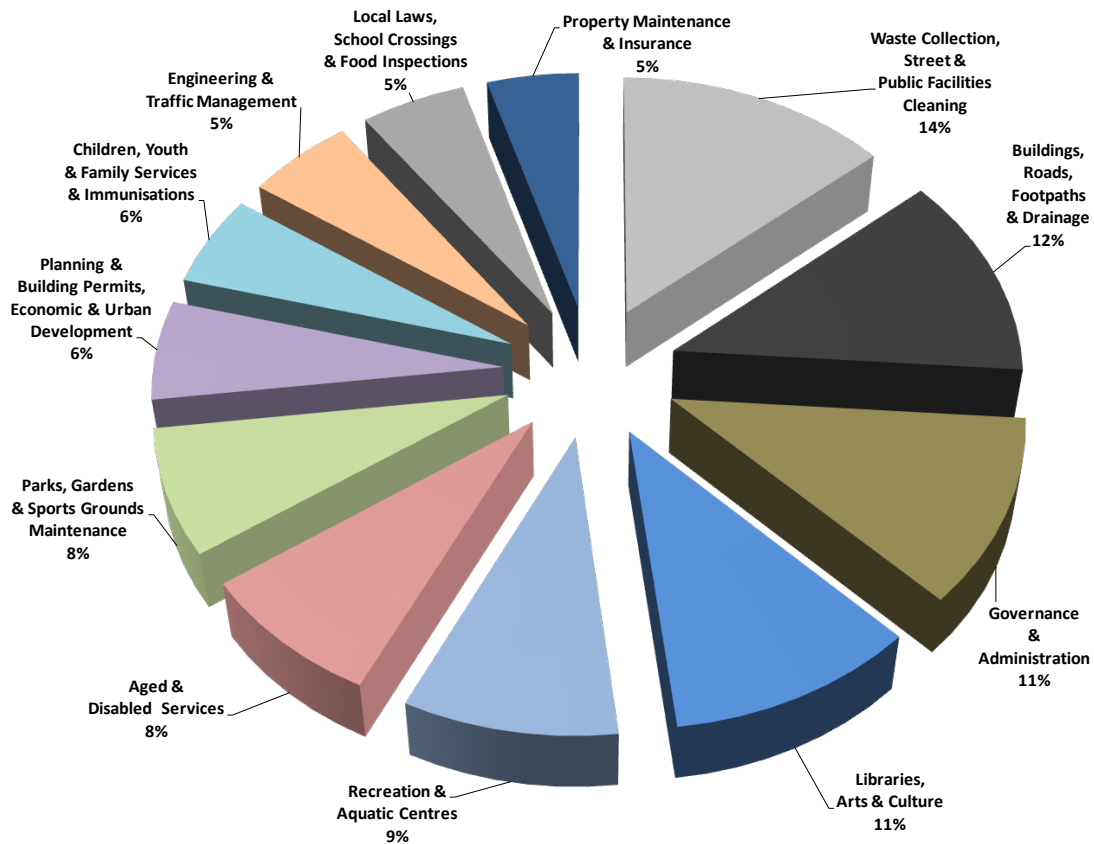
Total revenue is \$173.3M in 2016/17, compared to the 2015/16 forecast of \$167.8M.



¹ Underlying Result is a measure of operating financial performance calculated after adjusting for capital grants and contributions (refer Sections 5 and 10.1). It is an important measure of financial sustainability as it excludes income which is to be used for capital from being allocated to cover operating expenses.

Expenditure

Total expenditure is expected to be \$157.4M in 2016/17, compared to the 2015/16 forecast of \$151.0M.



New Initiatives

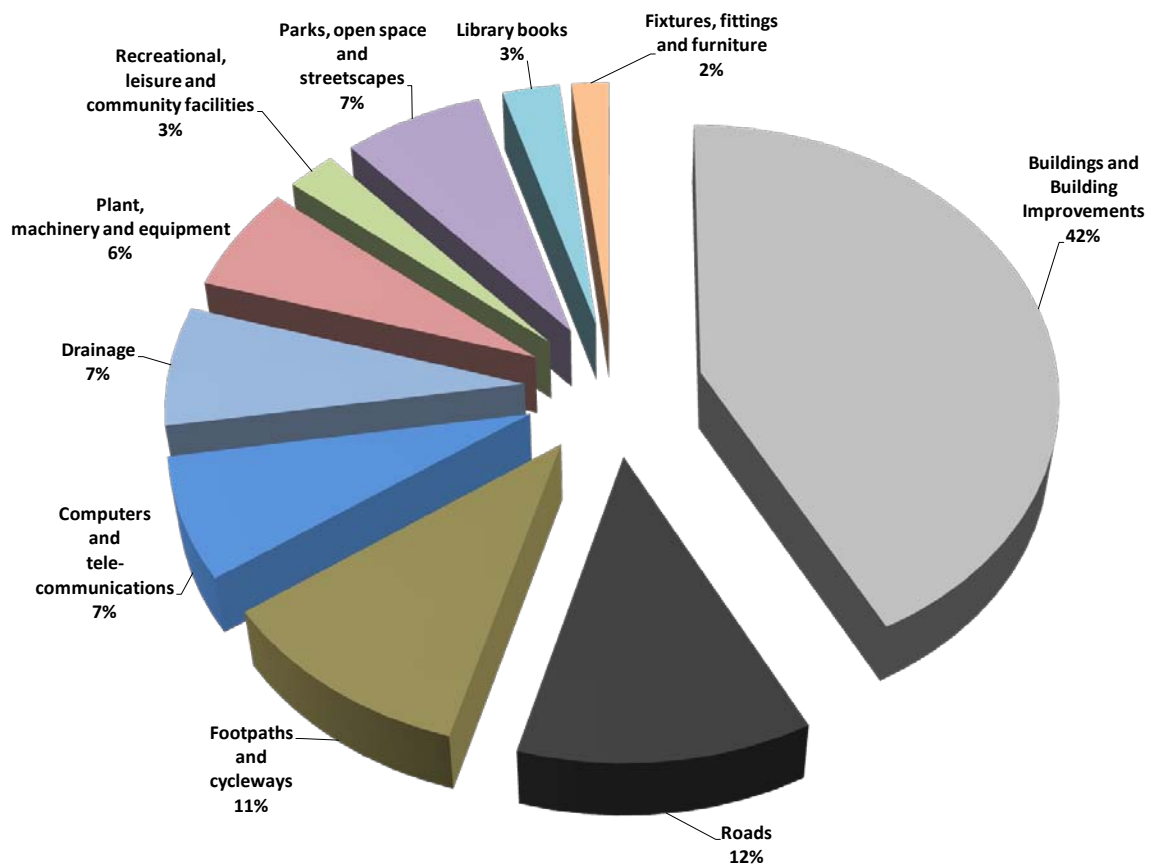
Within the proposed 2016/17 operational budget, additional resources have been allocated to improve service delivery in the following areas:

- Additional resources in our Statutory Planning area to maximise the number of planning applications decided within the 60 day statutory timeframe;
- A new position in our Transport Department for an additional Road Safety Engineer to enable increased community liaison targeting vulnerable road users, encourage the use of active transport and ensure the ongoing development and implementation of integrated and sustainable transport and parking initiatives to benefit the Monash community;
- A new position in our Communications Department to ensure information regarding important issues is readily available to the community;
- Progressing the Glen Waverley Central Car park Development to the RFP stage for the selection of a developer to develop part of the Glen Waverley Central Car park and provide a new library/community hub and public plaza on the remainder of the site;

- Expansion of Council’s aerial mapping capabilities with new software that will give us access to 5-6 refreshes of aerial photography of the Monash area each year (currently 2 yearly updates) that will complement our existing aerial photography. The photography allows Council staff to see changes to the urban landscape that will inform a range of Council services;
- Improving the software capabilities of the Councillor Action Request System enabling Councillors better response capacity for ratepayer enquiries; and
- Provision of funding to introduce a new Grandparent Playgroup for our growing Indian community;
- A boost to festival funding in Oakleigh and Chadstone/Ashwood; and
- Funding to support Alliance for Gambling Reform and advocacy at a local level.

Capital Works

The Capital Works Program in 2016/17 totals \$44.6M, with proposed funding for renewal capital works of \$23.9M. The total Capital Works budget has been increased by \$13.5M compared to the 2015/16 forecast actual. Council’s funding contribution in 2016/17 reflects the increased cost of projects within the program, in line with the long-term financial plan and includes the major project: Atkinson Street Oakleigh car park project (\$8.7M).



Highlights of the overall Capital Works program in 2016/17 include:

- \$18.7M for building works;
- \$3.1M for drainage;
- \$1.1M for recreational, leisure and community facilities;
- \$10.1M for roads and footpath works; and
- \$3M for parks, open spaces and streetscapes.

The Program includes the following new capital works projects:

- \$8.7M for the new Atkinson Street Multi Level Car Park in Oakleigh;
- \$858K for technology improvements, which includes WIFI to public halls;
- \$1.4M for footpaths and Council's shared path bicycle network;
- \$452K for new roads reconstruction with additional roundabouts and traffic islands;
- \$1M for parks, open space and streetspaces, of which includes \$252K for reserve improvements and \$305K for Holmesglen Neighbourhood Activation project; and
- \$121K of additional recreation and community facilities such as cricket nets at Capital Reserve and basketball ring and tennis wall in Public Reserve.

The Rate Rise

In October 2015 the Minister for Local Government (the Minister) announced the introduction of the *Fair Go Rates System* (FGRS) to take effect from 2016/17. The 2016/17 Budget document has been prepared in accordance with changes related to the State Government's new legislation. The Budget proposes a rate increase of 2.5 per cent, which is in line with the general rate cap imposed under the new FGRS.

Council has elected to not seek a variation of the rate increase to the Essential Services Commission (ESC) for 2016/17. We are well placed to address the impacts of rate capping, however the implementation of a rate capping system will have a significant impact on Monash Council's Strategic Resource Plan (SRP), starting 2016/17.

Council's rating strategy features differential rating, which was introduced last year. In addition we will continue to provide a \$50 subsidy to eligible pensioners on their Council rates in 2016/17 to ease some of the household budget pressures.

Financial Sustainability

One of the major focuses of the 2016/17 budget is Council's continued commitment to long-term financial sustainability, including being debt free and maintaining Council's Working Capital Ratio (Current Assets/Current Liabilities) at above 150% over the life of the SRP.

BUDGET REPORTS

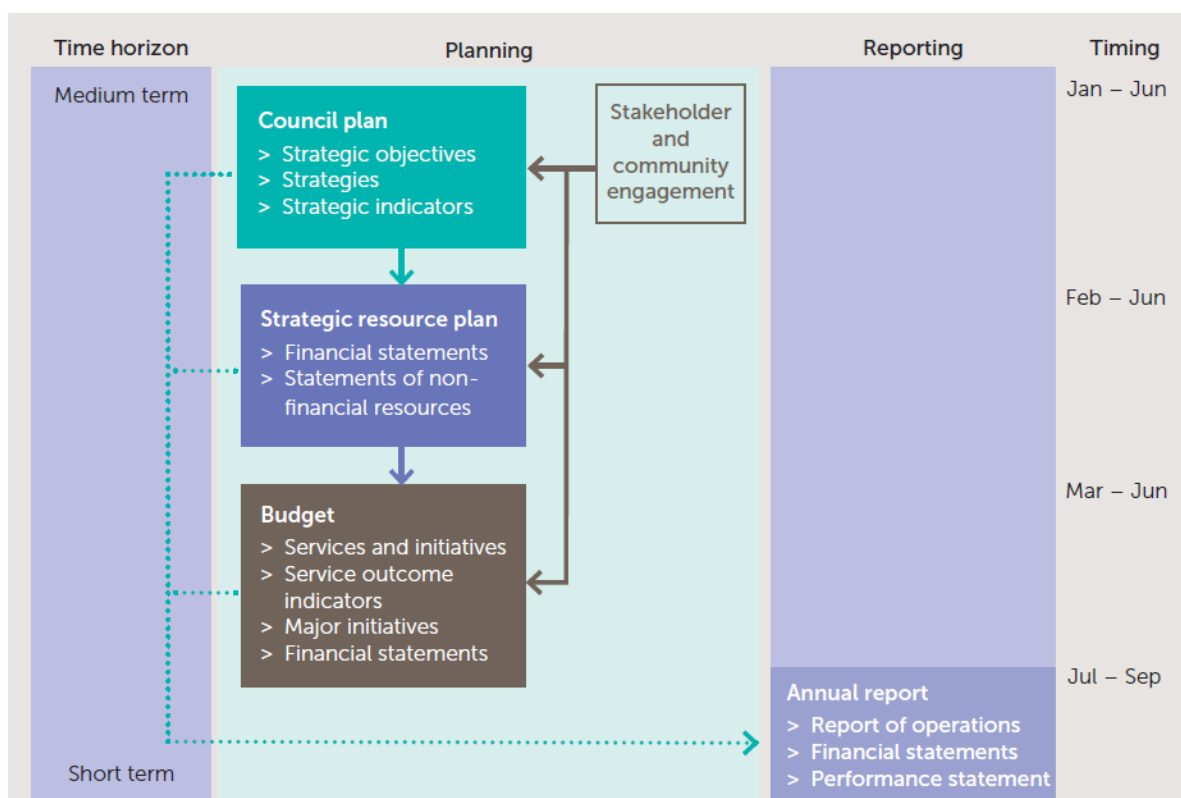
1. LINKAGE TO THE COUNCIL PLAN

COUNCIL PLAN – STRATEGIC FRAMEWORK

Council takes an integrated approach to planning, budgeting and reporting on its performance. There is an alignment of plans so Council can work towards long-term goals through its ongoing decision making, operations and budget allocation. The Council Plan provides Key Directions and Principles and the Annual Budget focuses on Major and other initiatives in the short term.

This approach also builds in opportunities for review and renewal to ensure Council is responding to what the community is saying and to shifts in the external environment.

The following illustration shows the relationship between Council’s medium and short term planning.



Our Vision

An inviting city, diverse and alive with activity, designed for a bright future.

Our Mission

Making a difference through commitment, expertise and leadership.

Our Values



The Council Plan outlines 5 Directions comprising a series of Community Outcomes and Principles: these represent the Strategic Objectives and the Strategies required under the Local Government Act.

A series of Initiatives of how Council will deliver on these Directions is outlined in Section 2. These Initiatives comprise the Strategic Indicators required under the Local Government Act.

Directions 1-4

1. ENSURING OUR CITY HAS INVITING PLACES & SPACES	2. ACHIEVING A HEALTHY & ACTIVE MONASH	3. FOSTERING CONFIDENT, CONNECTED COMMUNITIES	4. TAKING ACTION FOR OUR FUTURE
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Community Outcomes

Enhanced parks, open spaces & trails across Monash	Increased use of our parks, spaces & leisure facilities	Communities across Monash celebrate their creativity & diversity	Our natural & built environment is protected
Access & safety needs are attended	Residents inspired to remain physically active & healthy	Community concerns about personal safety are positively addressed	Our local economy is more resilient
Impacts of the density of residential developments are monitored & managed	Strengthened community resilience to the harm from gambling	Communities & organisations promote respect & equality and prevent violence against women	Innovation & adaptability is cultivated
Activity Centres across Monash remain vibrant		A stronger sense of community is fostered within local areas	Investment in our children & young people is continued

Direction 5 Progressive Governance and Strong Leadership

Ensuring a responsive organisation	Demonstrating responsible fiscal management	Modernising our systems	Achieving through leadership
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2. SERVICES AND SERVICE PERFORMANCE INDICATORS

This section provides a description of the services and initiatives to be funded in the Budget for the 2016/17 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes a number of major initiatives, initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify initiatives, major initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability.

2.1. Direction 1: Ensuring our City has inviting places and spaces

To achieve our objective of ensuring our city has inviting places and spaces, we will:

- enhance park, walking and cycling amenities;
- ensure access and safety needs are attended;
- monitor local impacts of residential density; and
- ensure cultural and activity centres remain vibrant and pleasant places to be.

The description of services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Business area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Council Halls	Management and operation of Council's halls for use by the community.	2,291 (1,380) <hr/> 911
Library and Information Services	This includes Library services and Community Information and Arts administration.	5,759 (1,322) <hr/> 4,437
Recreation	The provision of sport and recreation facilities, programs and services within the municipality including sporting reserves, playgrounds, community programs, major leased facilities and golf courses.	1,896 (1,492) <hr/> 404
Parking Supervision	The facilitation of various parking permit schemes.	3,144 (6,113) <hr/> (2,969)
Building and Planning Control	Town Planning, building and compliance services to the community including building advice, issuing building permits for all types of construction (domestic/commercial/industrial) and investigations of complaints.	4,615 (2,117) <hr/> 2,498

Business area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Infrastructure Maintenance	Maintenance of Councils, footpath, road and drain infrastructure and Capital Works management.	10,191 (381) <hr/> 9,810
Emergency Readiness	Emergency Management and Incident Coordination, Incident Investigations, Municipal Depot and Occupational Health and Safety.	129 (16) <hr/> 113
Asset and Building Maintenance	Asset, Building and fleet maintenance including fencing, signs, street furniture, trees and playgrounds.	9,475 (3,881) <hr/> 5,594
Waste, cleansing and recycling	Domestic and Commercial garbage, Green waste and recycling collection, Road and precinct sweeping, Public litter bin clearance and litter control, annual hard rubbish collection, public toilets, Monash Pride Crew, BBQ maintenance and waste transfer station operation.	19,662 (4,451) <hr/> 15,211
Engineering and Design	Management and coordination of a comprehensive Capital Improvement Program for roads, drainage, transport Engineering (including bicycle facilities), Engineering design and asset protection to meet the Council's infrastructure requirements and the needs of the general public.	2,985 (663) <hr/> 2,322
Horticultural Services	Building, Garden, Park, Sports ground and Reserve horticulture services to ensure the amenity of the City.	9,390 (77) <hr/> 9,313

Major Initiatives

1.3.1a MAJOR INITIATIVE 1

Complete the construction of the Atkinson Street Multi Level Car Park, Oakleigh.

1.3.4d MAJOR INITIATIVE 2

Review the Municipal Strategic Statement (MSS) following conclusion of residential zones and Housing Strategy amendments.

Initiatives¹

1.1.1c Complete Stage 2 Brentwood Reserve Lighting – Construction.

1.1.1d Complete the Lighting Replacement Program for 2016-17 with a focus on Princes Highway West Oval lighting renewal.

¹Numbering of initiatives relates to the Council Plan 2013-17, so may not be sequential.

- 1.1.1e Finalise the Draft Canopy, Vegetation and Landscape Strategy.
- 1.1.1f Reconstruct retaining wall at 102 Huntingdale Road, Mount Waverley.
- 1.1.2a Implement funded priorities from the Walking and Cycling Strategy with a focus on:
 - 1. Dandenong Creek - Oliver Court to Lim Court, Mulgrave Court, Mulgrave;
 - 2. Blackburn Road -Duerdin Street to Normanby Road, Clayton; and
 - 3. Scotchmans Creek Trail Renewal -Monash Freeway underpass to Forster Road in Mount Waverley.
- 1.1.3a Complete the Public Amenity - Pinewood Shopping Precinct.
- 1.1.3b Complete the Equitable Access Program with a focus on the Monash Gallery of Art and Wheelers Hill Library.
- 1.1.2c Implement the Traffic Management Program with a focus on:-
 - 1. Scotsburn Avenue and McBean Street, Clayton; and
 - 2. Brandon Park Drive and Tudawali Crescent, Wheelers Hill.
- 1.1.3d Implement the following projects inspired by the Intergenerational Active Spaces Feasibility Study:- Davies Reserve Playspace; Mayfield Park; Napier Park Playspace, Dirigo Drive, Portland Reserve and Burlington Square.
- 1.1.3e Implement funded priorities from the Active Reserves Strategy including:
 - 1. Complete the pavilion upgrade at Argyle Reserve;
 - 2. Commence the pavilion at Central Reserve South;
 - 3. Commence the Scammell Reserve Pavilion Upgrade;
 - 4. Commence design of the Columbia Park Pavilion Renewal works;
 - 5. Commence design and construction for female friendly change rooms at Larpent Reserve pavilion; and
 - 6. Complete the design to refurbish the Jingella Pavilion change rooms and amenities to make it female friendly.
- 1.2.1a Complete priority upgrade works as identified in the:
 - 1. Footpath Renewal and Upgrade Program;
 - 2. Road Resurfacing Program; and
 - 3. Kerb and Channel Replacement Program.
- 1.2.1b Develop a Long Term Transport Strategy.
- 1.2.1c Continue the overhanging vegetation program to ensure residents have safe access to footpaths.

- 1.2.1d Implement drainage improvement works within budget constraints for the following sites:
1. 4 Darbyshire Road, Mount Waverley;
 2. 33 Illuka Crescent, Mount Waverley (DCP);
 3. 2-48 Oakpark Drive, Chadstone (DCP);
 4. 26 Irving Street, Mount Waverley (DCP);
 5. Stage 2 Stocks Road, Mount Waverley; and
 6. Stage 3 Melinga Crescent, Chadstone.
- 1.2.2a Complete the construction of concrete roads for parts of Sherwood and Woodstock Roads, Mt Waverley.
- 1.2.2b Commence design of Atherton Road Oakleigh Stage 2 (Clyde Street to Warrigal Road).
- 1.2.2c Commence the reconstruction of St. John's Way, Mulgrave - Right of Way.
- 1.3.2a Implement Year one of the Street Tree Strategy.
- 1.3.3a Complete the planting program of 100,000 new trees, shrubs and ground covers per annum (including a minimum of 1,500 street trees p.a.).
- 1.3.4c Continue with the implementation of the New Residential Zones.
- 1.4.1a Progress the next stage of the Glen Waverley Central Car park development project.
- 1.4.3b Continue to support Trader Associations to be active and effectively focused on promotional and operational issues for their respective activity centres.
- 1.4.4c Implement the Year Two actions of the Public Library Service Strategic Plan.

Service Performance Indicators

Service	Indicator	Measure	Definition	
Statutory Planning	Decision Making (Planning application processing and decisions are consistent with the local planning scheme)	Council planning decisions upheld at VCAT	<i>Percentage of planning application decisions subject to review by VCAT and that were not set aside.</i>	
			Number of VCAT decisions that did not set aside Council's decision in relation to a planning application	X 100
			Number of VCAT decisions in relation to planning applications	

Service	Indicator	Measure	Definition
Roads	Satisfaction (the sealed local road network is maintained and renewed to ensure that it is safe and efficient)	Satisfaction with sealed local roads	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Libraries	Participation (Print and digital based resources are free, accessible and well utilised)	Active library members	<i>Percentage of the municipal population that are active library members.</i>
			$\frac{\text{Number of active library members}}{\text{Municipal population}} \times 100$
Waste collection	Waste diversion (the amount of waste diverted from landfill is maximised)	Kerbside collection waste diverted from landfill	<i>Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill.</i>
			$\frac{\text{Weight of recyclables and green organics collected from kerbside bins}}{\text{Weight of garbage, recyclables and green organics collected from kerbside bins}} \times 100$

2.2. Direction 2: Achieving a Healthy and Active Monash

To achieve our objective of achieving a Healthy and Active Monash, we will:

- Increase use of our parks, spaces and leisure facilities;
- Inspire residents to remain physically active and healthy; and
- Strengthen community resilience to the harm from gambling.

The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Business area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Home and Community Care	Monash Community Care provides a comprehensive range of home and community based services and activities to the assist frail aged people and people with a disability, and their carers.	10,786 (10,052) <hr/> 734
Children and Family Services	Children's and Family Services including Maternal Child Health, Immunisation, Brine St Child Care, Family Day Care, and Children's Services Support and Planning.	6,122 (4,738) <hr/> 1,384
Aquatics, Health & Fitness	Monash Aquatic and Recreation Centre (MARC), Oakleigh Recreation Centre (ORC), Clayton Aquatics and Health Club (CAHC), facilities and services aimed at achieving a healthy and active Monash.	11,256 (10,974) <hr/> 282
Youth Services and Family Counselling	To provide a wide range of services for young people and families. This includes support and developmental programs, referral and counselling services for individuals and families.	1,446 (423) <hr/> 1,023
Public Health	Public Health Services including food safety inspections, food complaint investigation, Golden Plate food hygiene awards, food safety training, health premises inspections, environmental nuisance investigations, public swimming pool testing, monitoring of prescribed accommodation premises, sale of tobacco products, promotion of a Smoke Free Monash, and health promotion.	1,706 (1,056) <hr/> 650

Major Initiatives

[No Major Initiative for Direction 2].

Initiatives

- 2.1.1e Increase the use of Monash's walking and cycling network through continued support for the community-led Bicycle User Group.
- 2.1.1f Continue to promote and maximise usage of parks and reserves through programs such as 'Active Monash Month' and 'Active People, Active Parks'.
- 2.2.4a Implement funded actions within the new 'Age-Friendly Monash' Plan.

Service Performance Indicators

Service	Indicator	Measure	Definition	
Home and Community Care	Participation (people are supported to live independently and safely in their own community and home environment)	Participation in HACC service	Percentage of the municipal target population that receive a HACC service.	
			<table border="1"> <tr> <td>Number of people that received a HACC Service</td> <td rowspan="2">× 100</td> </tr> <tr> <td>Municipal target population for HACC services</td> </tr> </table>	Number of people that received a HACC Service
	Number of people that received a HACC Service	× 100		
	Municipal target population for HACC services			
Participation (people are supported to live independently and safely in their own community and home environment)	Participation in HACC service by CALD people	Percentage of the municipal target population in relation to CALD people who receive a HACC service.		
		<table border="1"> <tr> <td>Number of CALD people who receive a HACC service</td> <td rowspan="2">×100</td> </tr> <tr> <td>Municipal target population in relation to CALD people for HACC services</td> </tr> </table>	Number of CALD people who receive a HACC service	×100
Number of CALD people who receive a HACC service	×100			
Municipal target population in relation to CALD people for HACC services				
Aquatic facilities	Utilisation (aquatic facilities are safe, accessible and well utilised)	Utilisation of aquatic facilities	Number of visits to aquatic facilities per head of municipal population.	
			<table border="1"> <tr> <td>Number of visits to aquatic facilities</td> <td rowspan="2">Municipal population</td> </tr> <tr> <td></td> </tr> </table>	Number of visits to aquatic facilities
Number of visits to aquatic facilities	Municipal population			
Food safety	Health and safety (the food safety service protects public health by preventing the sale of unsafe food)	Critical and major non-compliance notifications	Percentage of critical and major non-compliance outcome notifications that are followed up by Council.	
			<table border="1"> <tr> <td>Number of critical non-compliance notifications and major non-compliance notifications about a food premise followed up</td> <td rowspan="2">× 100</td> </tr> <tr> <td>Number of critical non-compliance notifications and major non-compliance notifications about food premises</td> </tr> </table>	Number of critical non-compliance notifications and major non-compliance notifications about a food premise followed up
Number of critical non-compliance notifications and major non-compliance notifications about a food premise followed up	× 100			
Number of critical non-compliance notifications and major non-compliance notifications about food premises				

Service	Indicator	Measure	Definition	
Maternal and Child Health	Participation (Councils promote healthy outcomes for children and their families)	Participation in the MCH service	<i>Percentage of children enrolled who participate in the MCH service.</i>	
			Number of children who attend the MCH service at least once (in the year)	× 100
			Number of children enrolled in the MCH service	
	Participation (percentage of Aboriginal children attending the MCH key ages and stages visits)	Participation in the MCH service by Aboriginal children	<i>Percentage of Aboriginal children enrolled who participate in the MCH service.</i>	
Number of Aboriginal children who attend the MCH service at least once (in the year)			× 100	
Number of Aboriginal children enrolled in the MCH service				

2.3. Direction 3: Fostering confident and connected communities

To achieve our objective of fostering confident and connected communities we will:

- Celebrate the creativity and diversity of our communities within Monash;
- Positively address community perceptions and concerns about levels of personal safety in Monash;
- Promote respect and equality and the prevention of violence against women within communities and organisations; and
- Foster a stronger sense of community within local areas.

The relevant services, initiatives, major initiatives and performance indicators for each business area are described below.

Services

Business area	Description of services provided	Expenditure (Revenue)
		Net Cost \$'000
Communications	Communications is responsible for external communications (including media liaison, Council's website, social media, the Monash Bulletin and other publications, and advertising) and some internal communications (including the staff intranet and newsletter).	1,322 (0) <hr/> 1,322

Business area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Cultural Activities	Council events and festivals, public art and cultural development projects and Monash Gallery of Art.	2,248 (462) <hr/> 1,786
Community Planning and Development	Community Planning and Development undertakes work in the areas of: Community Development and Engagement, Policy and Planning, Service Provision, Community Building, Community Grants and Community Facility Coordination.	3,689 (678) <hr/> 3,011
Local Laws and School Crossing	Council's Local Laws control the social and physical amenities of the City for the benefit of residents and to minimise activities which may cause annoyance to others.	3,247 (1,506) <hr/> 1,741

Major Initiatives

3.2.1.1 MAJOR INITIATIVE 3

Develop a new Domestic Animal Management Plan for 2017 to 2021.

Initiatives

- 3.1.1a Implement the funded priorities from the Monash Gender Equity Strategy.
- 3.1.1a1 Coordinate the development of a new Access and Equity Framework 2017-2021, incorporating the following Action Plans:
- Multicultural Action Plan;
 - Disability Action Plan;
 - Monash Health & Wellbeing Partnership Plan;
 - Age Friendly Monash Plan – A Positive Ageing Plan;
 - Gender Equity; and
 - Children, Families and young People 2016 – 2021.
- 3.1.2a Progress the Holmesglen Neighbourhood Activation Project.
- 3.1.1b Implement the Year Four actions funded in the suite of strategies under the Access & Equity Framework 2013-2017.
- 3.1.3c Record and monitor the annual total number of cultural events which celebrate and are inclusive of cultural diversity and number of participants.
- 3.1.3b Record and monitor the annual total number of cultural, library and Gallery of Art events and the number of participants.

- 3.4.1b Implement funded actions from the Ashwood/Chadstone and Oakleigh Community Plans.
- 3.4.4b Conduct Council's annual Community Grants Program to promote community capacity-building.

Service Performance Indicators

Service	Indicator	Measure	Definition
Animal Management	Health and safety (the animal management service protects the health and safety of animals, humans and the environment)	Animal management prosecutions	Number of successful animal management prosecutions

2.4. Direction 4: Taking action for our future

To achieve our objective of taking action for our future, Council will:

- Protect our natural and built environments across Monash;
- Build a more resilient local economy;
- Cultivate innovation and adaptability within the organisation and our community; and
- Continue to invest in our children and young people.

The relevant services, initiatives, major initiatives and performance indicators for each business area are described below.

Services

Business area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Urban and Strategic Planning	Services to shape and guide city design and future direction and growth to assist in making the City more liveable and sustainable and meet the aspirations and needs of the whole community.	2,716 (0) <hr/> 2,716
Economic Development	To support the local business community and encourage ongoing economic development and growth of local jobs.	525 (21) <hr/> 504

Major initiatives

4.4.1a MAJOR INITIATIVE 4

Develop a strategy to support Monash Children Families and Young People 2016-2021.

Initiatives

- 4.1.4a Develop a Waste Management Strategy.
- 4.1.5b Complete next stage of Avendon Estate Cypress Windrow Replacement Program.
- 4.2.2b Continue the implementation the Monash Economic Development Strategy - 2013-17.
- 4.2.2b1 Develop an Economic Development Strategy for 2017 to 2021.
- 4.4.2a Implement the Year Four actions identified in the Monash Youth Plan including:
1. Supporting young people living in the Holmesglen Youth Foyer;
 2. Advocating for improved mental health services in Monash for young people; and
 3. Establish a Youth Ambassadors Program to lead consultation with young people in Monash and to participate in the development of a strategy to support Monash Children Families and Young People 2016 – 2021.

2.5. Direction 5: Progressive governance & strong leadership

To achieve our principles of progressive governance and strong leadership, we will:

- Ensure a responsive organization;
- Demonstrate responsible fiscal management;
- Modernise our systems; and
- Utilise our leadership to achieve our directions.

The relevant services, initiatives, major initiatives and performance indicators for each business area are described below.

Services

Business area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Executive Leadership	To lead the organisation in the achievement of outcomes and the provision of a wide range of customer focused services which are relevant, of high quality and accessible to all residents of Monash.	2,468 (5) <hr/> 2,463
Council Governance	Provide a range of Governance services for the efficient conduct of Council business and also the 2016 Council Elections.	1,616 (118) <hr/> 1,498

Business area	Description of services provided	Expenditure (Revenue) Net Cost \$'000
Customer Service, Support and Administration	To enable exemplary customer service and administration of Council activities.	4,297 (266) <hr/> 4,031
Accounting, Corporate Performance and Procurement	Financial, Corporate Performance and Procurement services including Budget preparation, Annual and Financial Reporting, Property and Valuation services, Council Plan preparation and corporate performance reporting, Tendering, Contracts and Purchasing.	4,154 (5,161) <hr/> (1,007)
Information Technology	To ensure the organisation has the technological and communication tools to enable Council business and community services.	4,591 (11) <hr/> 4,580
Human Resources and Employee Development	To deliver a corporate support service through effective recruitment, retention and development of employees to best provide the skills needed for Monash City Council to meet its objectives.	2,146 (0) <hr/> 2,146
Rates, Property and Insurance	To provide effective Rating, Property Development and Leasing, Insurance and Risk Management services.	3,050 (1,340) <hr/> 1,710

Major initiatives

5.1.3.1 MAJOR INITIATIVE 5

Provide support to conduct the 2016 Council Elections.

5.2.3a MAJOR INITIATIVE 6

Minimum 90% of agreed Capital Works delivered annually.

5.4.3d MAJOR INITIATIVE 7

Develop a new Council Plan for 2017 to 2021.

Initiatives

5.1.1c Trend over four years from 2012, shows that community satisfaction with Council's customer service has increased (Annual Local Govt. Community Satisfaction Survey).

5.1.3b The number of consultation events to increase from 2014 and demonstrate inclusion of all parts of our city.

5.2.3a Review the Road Management Plan.

- 5.2.4a Ensure Council compliance with all statutory financial reporting requirements of the Local Government Act 1989 and the Australian Accounting Standards.
- 5.3.1a Implement the Information technology funded priorities in the 2016-17 Budget.
- 5.3.1a1 Complete the implementation of the Electronic Document Management System.
- 5.3.1b Purchase and commence implementation of an Enterprise Project Portfolio Management Solution (EPPM).
- 5.4.1.1 Purchase and commence implementation of a new "Employment Management System".
- 5.4.4a Number of advocacy activities undertaken, by issue:
 1. To promote the findings of our community research including priorities within Monash in Four (both internally within organisation and externally);
 2. To inform State and Commonwealth Government/Authorities, and others; and
 3. To advance directions in the Council Plan 2013-17.
- 5.4.4b Trend over four years from 2012 shows an improvement in community satisfaction with Council's lobbying & advocacy on behalf of the community (Local Government Community Satisfaction Survey).

Service Performance Indicators

Service	Indicator	Measure	Definition
Governance	Satisfaction (Councils make and implement decisions in the best interests of the community)	Satisfaction with Council Decisions	Community satisfaction rating out of 100 with the performance of Council in making decisions in the interest of the community

2.6. Performance Statement

The service performance indicators listed under the Directions above will be reported in the Performance Statement which is prepared at the end of the year as required by section 132 of the Act and included in the 2016/17 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (see Section 4) and sustainable capacity, which are not included in this budget.

The full set of prescribed performance indicators are audited each year by the Victorian Auditor-General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the report of operations.

2.7. Reconciliation with budgeted operating result

	Revenue \$'000	Expenditure \$'000	Net Cost (Revenue) \$'000
1. Ensuring our City has inviting places and spaces	\$21,891	\$69,538	\$47,647
2. Achieving a healthy and active Monash	\$27,242	\$31,316	\$4,073
3. Fostering confident, connected communities	\$2,647	\$10,505	\$7,858
4. Taking action for our future	\$21	\$3,240	\$3,219
5. Progressive Governance and Strong Leadership	\$6,901	\$22,322	\$15,421
Total services and initiatives	\$58,703	\$136,921	\$78,219
Other non-attributable			\$26,613
Surplus before funding sources			\$104,832
Funding Sources			
Rates and Charges			\$113,211
Capital Grants/Contributions			\$7,527
Total funding sources			\$120,738
Surplus for the year			\$15,906

3. FINANCIAL STATEMENTS

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the years 2016/17 to 2019/20 has been extracted from the Strategic Resource Plan.

This section includes the following financial statements in accordance with the Act and the Local Government Model Financial Report:

- 3.1** Comprehensive Income Statement
- 3.2** Balance Sheet
- 3.3** Statement of Changes in Equity
- 3.4** Statement of Cash Flows
- 3.5** Statement of Capital Works
- 3.6** Statement of Human Resources

3.1. Comprehensive Income Statement

For the four years ending 30 June 2020

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2015/16	2016/17	2017/18	2018/19	2019/20
	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
Income					
Rates & Charges	108,905	113,211	117,141	121,170	125,299
Statutory fees & fines	6,750	7,009	7,289	7,581	7,884
User fees	24,427	24,757	25,735	26,751	27,809
Grants - Operating	15,757	17,612	18,052	18,503	18,966
Grants - Capital	2,809	3,770	4,153	1,797	1,822
Contributions - monetary	6,031	3,794	3,463	2,568	2,475
Interest Revenue	1,260	1,730	1,809	1,940	2,070
Other Revenue	1,876	1,374	1,408	1,443	1,479
Total Income	167,815	173,256	179,049	181,753	187,803
Expenses					
Employee costs	67,768	69,503	71,588	73,738	75,952
Materials, services & contracts	56,611	60,468	64,290	67,145	70,771
Depreciation	25,300	26,000	26,359	26,723	27,091
Other Expenses	1,352	1,380	1,414	1,449	1,486
Total Expenses	151,031	157,350	163,651	169,055	175,300
Surplus/(deficit) for the year	16,784	15,906	15,398	12,698	12,503

3.2. Balance Sheet

For the four years ending 30 June 2020

	Forecast	Budget	Strategic Resource Plan		
	Actual 2015/16 \$ '000	2016/17 \$ '000	Projections		
			2017/18 \$ '000	2018/19 \$ '000	2019/20 \$ '000
ASSETS					
Current Assets					
Cash and Cash equivalents	60,140	61,340	65,839	70,857	75,280
Trade and Other Receivables	7,138	7,357	7,816	7,930	8,192
Other Assets	1,500	3,800	1,525	1,550	1,575
Total Current Assets	68,778	72,497	75,180	80,337	85,047
Non-Current Assets					
Property, Plant & Equipment	2,627,599	2,642,876	2,656,281	2,664,211	2,673,474
Other assets	2,066	2,066	2,066	2,066	2,066
Total Non-Current Assets	2,629,665	2,644,942	2,658,347	2,666,277	2,675,540
Total Assets	2,698,443	2,717,440	2,733,528	2,746,614	2,760,587
LIABILITIES					
Current Liabilities					
Trade and Other Payables	13,848	16,276	16,285	15,972	16,722
Trust Funds & Deposits	7,610	7,660	7,710	7,760	7,810
Provisions	16,021	16,588	17,173	17,775	18,395
Total Current Liabilities	37,479	40,524	41,168	41,507	42,927
Non-Current Liabilities					
Provisions	1,283	1,329	1,375	1,424	1,473
Other Liabilities	2,669	2,669	2,669	2,669	2,669
Total Non-Current Liabilities	3,952	3,998	4,044	4,093	4,142
Total Liabilities	41,431	44,522	45,212	45,599	47,069
Net Assets	2,657,012	2,672,918	2,688,316	2,701,015	2,713,518
EQUITY					
Accumulated surplus	946,254	963,174	981,113	993,677	1,006,020
Reserves	1,710,758	1,709,744	1,707,204	1,707,338	1,707,498
Total Equity	2,657,012	2,672,918	2,688,316	2,701,015	2,713,518

3.3. Statement of Changes in Equity

For the four years ending 30 June 2020

	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2017				
Balance at beginning of the financial year	2,657,012	946,254	1,695,205	15,553
Surplus/(deficit) for the year	15,906	15,906	-	-
Transfer to reserves	-	(4,765)	-	4,765
Transfer from reserves	-	5,779	-	(5,779)
Balance at end of the financial year	2,672,918	963,174	1,695,205	14,539
2018				
Balance at beginning of the financial year	2,672,918	963,174	1,695,205	14,539
Surplus/(deficit) for the year	15,398	15,398	-	-
Transfer to reserves	-	(4,333)	-	4,333
Transfer from reserves	-	6,873	-	(6,873)
Balance at end of the financial year	2,688,316	981,113	1,695,205	11,999
2019				
Balance at beginning of the financial year	2,688,316	981,113	1,695,205	11,999
Surplus/(deficit) for the year	12,698	12,698	-	-
Transfer to reserves	-	(4,403)	-	4,403
Transfer from reserves	-	4,268	-	(4,268)
Balance at end of the financial year	2,701,015	993,677	1,695,205	12,133
2020				
Balance at beginning of the financial year	2,701,015	993,677	1,695,205	12,133
Surplus/(deficit) for the year	12,503	12,503	-	-
Transfer to reserves	-	(4,475)	-	4,475
Transfer from reserves	-	4,315	-	(4,315)
Balance at end of the financial year	2,713,518	1,006,020	1,695,205	12,293

3.4. Statement of Cash Flows

For the four years ending 30 June 2020

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2015/16	2016/17	2017/18	2018/19	2019/20
	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
Cash flow from operating activities					
Receipts					
Rates & Charges	108,905	113,211	117,141	121,170	125,299
Statutory Fees & Fines	6,750	7,009	7,289	7,581	7,884
User Fees	26,137	26,490	27,536	28,624	29,755
Contributions - cash	6,031	3,794	3,463	2,568	2,475
Grants - Operating	15,757	17,612	18,052	18,503	18,966
Grants - Capital	2,809	3,770	4,153	1,797	1,822
Interest Revenue	1,260	1,730	1,809	1,940	2,070
GST Reimbursement	8,016	9,581	9,589	9,392	9,877
Other Receipts	1,926	1,204	999	1,380	1,268
Total Receipts	177,591	184,400	190,031	192,954	199,416
Payments					
Employee Costs	(67,174)	(68,890)	(70,957)	(73,088)	(75,282)
Materials, Services & Contracts	(61,828)	(63,606)	(70,195)	(73,630)	(76,525)
GST Paid to Government	(1,710)	(1,733)	(1,801)	(1,873)	(1,947)
Other Payments	(1,352)	(1,380)	(1,414)	(1,449)	(1,486)
Total Payments	(132,064)	(135,608)	(144,368)	(150,040)	(155,240)
Net cash provided by/(used in) operating activities	45,527	48,792	45,663	42,914	44,176
Cash flows from investing activities					
Payment for Property, Plant & Equipment	(33,901)	(48,619)	(44,517)	(38,974)	(40,859)
Proceeds from Sale of Property, Plant & Equipment	1,002	1,027	3,353	1,079	1,106
Net cash provided by/(used in) investing activities	(32,899)	(47,592)	(41,164)	(37,895)	(39,753)
Cash flows from financing activities					
Repayment of Current Borrowings/Leases	0	0	0	0	0
Receipt from Redraw/New Borrowings	0	0	0	0	0
Net cash provided by/(used in) financing activities	0	0	0	0	0
Net increase/(decrease) in cash & cash equivalents	12,628	1,200	4,499	5,018	4,423
Cash and cash equivalents at the beginning of the financial year	47,512	60,140	61,340	65,839	70,857
Cash and cash equivalents at the end of the financial year	60,140	61,340	65,839	70,857	75,280

3.5. Statement of Capital Works

For the four years ending 30 June 2020

	Forecast	Budget	Strategic Resource Plan		
	Actual		Projections		
	2015/16	2016/17	2017/18	2018/19	2019/20
	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000
Property					
Land	13	180	0	0	0
Land Improvements	0	83	0	0	
Total land	13	263	0	0	0
Buildings and Building Improvements	4,334	18,631	13,066	6,671	6,994
Total buildings and building Improvements	4,334	18,631	13,066	6,671	6,994
Total property	4,347	18,894	13,066	6,671	6,994
Plant & Equipment					
Plant, machinery and equipment	3,205	2,769	3,966	4,482	4,699
Fixtures, fittings and furniture	46	817	46	49	51
Computers and telecommunications	2,891	3,189	1,800	1,601	1,678
Library books	1,223	1,248	1,308	1,350	1,415
Total plant and equipment	7,365	8,023	7,120	7,482	7,844
Infrastructure					
Roads	4,999	5,330	5,041	5,528	5,795
Bridges	0	55	0	0	0
Footpaths and cycleways	3,311	4,823	3,444	4,118	4,317
Drainage	2,131	3,124	2,815	3,093	3,243
Recreational, leisure and community facilities	4,241	1,076	3,887	3,187	3,341
Waste management	237	0	179	188	197
Parks, open space and streetscapes	1,151	3,068	1,360	1,587	1,664
Aerodromes	0	0	0	0	0
Off street car parks	486	33	281	325	341
Other infrastructure	2,833	181	3,649	3,578	3,750
Total Infrastructure	19,390	17,690	20,656	21,603	22,648
Total capital works expenditure	31,102	44,606	40,841	35,756	37,485
Represented by:					
Asset renewal expenditure	16,904	23,865	24,938	27,760	30,105
New asset expenditure	4,133	11,137	2,665	2,995	2,912
Asset expansion expenditure	438	714	8,776	71	71
Asset upgrade expenditure	9,627	8,890	4,461	4,931	4,397
Total Capital Works	31,102	44,606	40,841	35,756	37,485

3.6. Statement of Human Resources

For the four years ending 30 June 2020

	Forecast Actual 2015/16 \$ '000	Budget	Strategic Resource Plan		
		2016/17 \$ '000	Projections		
			2017/18 \$ '000	2018/19 \$ '000	2019/20 \$ '000
Staff Expenditure					
Employee Costs - Operating	66,004	69,503	71,588	73,738	75,952
Employee Costs - Capital	1,764	1,768	1,822	1,876	1,933
Total Staff Expenditure	67,768	71,271	73,410	75,614	77,884
	EFT	EFT	EFT	EFT	EFT
Staff Numbers					
Employees	769.1	773.1	773.1	773.1	773.1
Total Staff Numbers	769.1	773.1	773.1	773.1	773.1

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Division	Budget 2016/17 \$'000	Comprises	
		Permanent Full time \$'000	Permanent Part time \$'000
		Chief Executive Office	6,301
Corporate Services	4,912	3,862	1,050
Community Development & Services	18,969	11,577	7,392
City Development	7,935	6,145	1,790
Infrastructure	17,572	16,570	1,002
Total permanent staff expenditure	55,689	43,018	12,671
Casual and other expenditure	13,814		
Capitalised Labour costs	1,768		
Total expenditure	71,271		

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Division	Budget FTE 2016/17	Comprises	
		Permanent Full time	Permanent Part time
		Chief Executive Office	50.5
Corporate Services	44.5	35.0	9.5
Community Development & Services	232.7	142.0	90.7
City Development	75.9	57.3	18.6
Infrastructure	185.9	174.7	11.2
Total permanent staff	589.5	448.0	141.5
Casuals and other	166.5		
Capitalised EFT	17.1		
Total staff	773.1		

4. FINANCIAL PERFORMANCE INDICATORS

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives.

Indicator	Measure	Notes	Actual 2014/15	Forecast 2015/16	Budget 2016/17	Strategic Resource Plan Projections			Trend + / o / -
						2017/18	2018/19	2019/20	
Operating position									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	4.7%	10.0%	9.2%	8.6%	7.0%	6.7%	-
Liquidity									
Working Capital	Current assets / current liabilities	2	149.4%	183.5%	178.9%	182.6%	193.6%	198.1%	+
Unrestricted cash	Unrestricted cash / current liabilities		76.0%	98.7%	100.3%	120.6%	136.0%	146.0%	+
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	o
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		11.7%	0.0%	0.0%	0.0%	0.0%	0.0%	o
Indebtedness	Non-current liabilities / own source revenue		3.0%	2.8%	2.7%	2.6%	2.6%	2.5%	o
Asset renewal	Asset renewal expenditure / depreciation	4	66.4%	66.8%	91.8%	94.6%	103.9%	111.1%	+
Stability									
Rates concentration	Rate revenue / adjusted underlying revenue	5	63.1%	64.9%	65.3%	65.4%	66.7%	66.7%	o
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.2%	0.2%	0.2%	0.2%	0.1%	0.1%	o
Efficiency									
Expenditure level	Total expenses / no. of property assessments		\$1,998	\$1,952	\$2,034	\$2,095	\$2,142	\$2,199	+
Revenue level	Residential rate revenue / No. of residential property assessments		\$1,246	\$1,330	\$1,363	\$1,383	\$1,404	\$1,424	+
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year		10%	10.5%	10.5%	10.5%	10.5%	10.5%	o

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators

1 Adjusted underlying result – An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Continued surpluses means Council is less reliant on cash reserves or increased debt to maintain services.

2 Working Capital – The proportion of current liabilities represented by current assets. Working capital is forecast to increase significantly from the 2015/16 forecast position. The aim is to maintain a working capital ratio above 150%.

3 Debt compared to rates - Trend indicates Council's reducing non reliance on debt against its annual rate revenue. Council was debt free at 30 June 2015.

4 Asset renewal - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets. The trend reflects the Council's aim to bridge the asset renewal gap by funding more renewal capital works to upgrade the City's infrastructure and is a significant improvement from the 2015/16 forecast position.

5 Rates concentration - Reflects extent of reliance on rate revenues to fund all of Council's on-going services. Trend indicates Council will become slightly more reliant on rate revenue compared to all other revenue sources.

5. OTHER BUDGET INFORMATION

This section presents other budget related information required by the Regulations.

This section includes the following statements and reports:

5.1 Grants operating

5.2 Grants capital

5.1. Grants – Operating (\$1.9K increase)

Operating grants include all monies received from State and Federal sources for the purpose of funding the delivery of Council’s services to ratepayers. The increase in grants is 12% or \$1.9M compared to the 2015/16 forecast. A list of operating grant funds by source is classified into recurrent and non-recurrent in the table below.

Grant Funding Types & Source	Forecast		Variance \$'000
	Actual	Budget	
	2015/16 \$'000	2016/17 \$'000	
Recurrent - Commonwealth Government			
Victorian Grants Commission	1,865	3,731	1,866
Family Day Care	835	956	121
Children's and Family Services	343	-	(343)
Monash Gallery of Art	87	111	24
Youth Services	75	77	2
Recurrent - State Government			
Home and Community Care Subsidies	8,387	8,510	123
Children's and Family Services	1,982	1,982	(0)
Libraries	1,112	1,120	8
Community Programs	118	129	12
Youth	140	142	2
Community Health	20	20	-
School Crossings	357	357	-
Total recurrent grants	15,322	17,135	1,814
Non-recurrent - State Government			
Community Programs	236	245	9
Recreation	-	30	30
Youth - School Focussed	199	201	2
Total non-recurrent operating grants	435	476	41
Total operating grants	15,757	17,612	1,854

The increase in funding from the 2015/16 forecasted grants is primarily from the early payment of the 2015/16 grant allocation from the Victorian Grants Commission (VGC) paid in the 2014/15 financial year. The level of VGC grants to Council has been affected by the Commonwealth Government’s decision to pause indexation for three years commencing in 2014/15.

A major reduction in funding will result from the Inclusion Support Program ceasing at the end of June 2016. Other increases are attributable to indexation of grant funding and target increases with home and community care programs.

Grant funding for Youth-School Focussed and Gambling Foundation were expected to discontinue at 31 December 2015. However, further funding has been approved and these programs will continue to be delivered by Council.

5.2. Grants – Capital (\$961K increase)

Capital grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Overall the level of capital grants has increased by 34% or \$961K compared to 2015/16 forecast, mainly due to the additional Roads to Recovery funding. An early grant payment made in the 2014/15 financial year from the Victorian Grants Commission for the 2015/16 allocation has resulted in the increase in Local Roads funding for 2016/17. Other Capital funding includes Living Links Dandenong Creek Corridor upgrade of \$20K and the Premier’s Reading Challenge grant of \$20K.

Section 12 “Analysis of Capital Budget” includes a more detailed analysis of the capital grants expected to be received during the 2016/17 year. A list of capital grants by type and source, classified into recurrent and non-recurrent is outlined in the table below:

Grant Funding Types & Source	Forecast		Variance \$'000
	Actual	Budget	
	2015/16 \$'000	2016/17 \$'000	
Recurrent - Commonwealth Government			
Roads to Recovery	1,588	1,834	246
Libraries	20	20	0
Recurrent - State Government			
Local Roads	681	1,139	458
Reserves	20	20	0
Total recurrent capital grants	2,309	3,013	704
Non-recurrent - State Government			
Buildings	-	300	300
Recreation and Leisure	-	208	208
Other Funding	500	250	(250)
Total non-recurrent capital grants	500	758	258
Total capital grants	2,809	3,770	961

6. DETAILED LIST OF CAPITAL WORKS

This section presents a listing of the capital works projects that will be undertaken for the 2016/17 year.

The capital works projects are grouped by class and include the following:

- New works for 2016/17
- Works carried forward from the 2015/16 year.

6.1 New Works for 2016/17

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
PROPERTY									
Land									
Strategic Land Acquisition	180	180	0	0	0	0	0	180	0
Total Land	180	180	0	0	0	0	0	180	0
Land Improvements	0	0	0	0	0	0	0	0	0
Reg Harris Reserve Leachate Management System	83	0	83	0	0	0	0	83	0
Total Land Improvements	83	0	83	0	0	0	0	83	0
Buildings and Building Improvements									
Argyle Reserve Pavilion Upgrade	890	0	0	890	0	100	0	790	0
Central Reserve South Pavilion Redevelopment	1,516	1,516	0	0	0	0	0	1,516	0
Scammell Reserve Pavilion Upgrade	1,865	0	0	1,865	0	0	0	1,865	0
Electra Community Centre Expansion	600	0	0	0	600	0	300	300	0
Hall Upgrades Minor Works	47	0	0	47	0	0	0	47	0
Scotchmans Run Reserve Female Friendly Pavilion U/G Design	67	0	0	67	0	0	0	67	0
Jingella Reserve Female Friendly Changeroom Upgrade - Design	33	0	0	33	0	0	10	23	0
Larpernt Reserve Female Friendly Pavilion Upgrade	245	0	0	245	0	100	0	145	0
Monash Pony Club Dressage Shade Structure	14	14	0	0	0	0	3	11	0
Bogon Hall Redevelopment	64	0	0	0	64	20	10	34	0
Mulgrave Men's Shed	24	24	0	0	0	0	0	24	0
Atkinson Street Multi Level Carpark	8,740	7,429	0	1,311	0	0	0	8,740	0
Columbia Park Pavilion Renewal	315	0	315	0	0	80	0	235	0
External & Advanced Design Services - Urban Design	445	0	445	0	0	0	0	445	0
Roof replacement at Brentwood Pavilion	46	0	46	0	0	0	0	46	0
Pool Plant Replacement for MARC /CAHC/ ORC Program	118	0	118	0	0	0	0	118	0
Equipment Replacement for MARC / CAHC/ ORC Program	96	0	96	0	0	0	0	96	0
Roof replacement at Central Reserve Athletic pavilion	52	0	52	0	0	0	0	52	0
Equitable Access Program- Glen Waverley Library Year 2	237	0	237	0	0	0	0	237	0
Equitable Access - Monash Gallery of Art / Wheelers Hill Library	147	0	147	0	0	0	0	147	0
Equitable Access - Mount Waverley Youth Centre External Works	57	0	57	0	0	0	0	57	0
Equitable Access Minor Works	32	0	32	0	0	0	0	32	0
Equitable Access - Hughesdale Hall Ramp Works	17	0	17	0	0	0	0	17	0
Equitable Access Civic Centre Upgrades Year 3	10	0	10	0	0	0	0	10	0

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Roof Access Compliance Program	78	0	78	0	0	0	78	0	
HVAC upgrades and phase out equipment with R22 refrigerant	343	0	343	0	0	0	343	0	
Electronic Access System for Council buildings	150	0	150	0	0	0	150	0	
Euneva multi deck carpark - installation of safety devices	40	0	40	0	0	0	40	0	
Civic Centre Minor Capital Improvements Program	40	0	40	0	0	0	40	0	
Civic Centre's Chiller Replacement	153	0	153	0	0	0	153	0	
Project Post Completion Expenses	170	0	170	0	0	0	170	0	
Major Civic Buildings Program	173	0	173	0	0	0	173	0	
Essential Hall Works Various Locations Program	300	0	300	0	0	0	300	0	
Minor Capital Works for Early Years Facilities Program	59	0	59	0	0	0	59	0	
Early Years Facilities Refurbishment/Replacement - Design program	118	0	118	0	0	0	118	0	
Early Years Facilities Refurbishment/Replacement Program	400	0	400	0	0	0	400	0	
Shade Sail Renewal Program	55	0	55	0	0	0	55	0	
Replace Primary Billboard/Signage at MGA	61	0	61	0	0	0	61	0	
Building Fit-Out Replacement Program	231	0	231	0	0	0	231	0	
Monash Operations Centre Improvement Program	137	0	137	0	0	0	137	0	
Public Amenity - Pinewood Shopping Precinct	366	0	366	0	0	0	366	0	
Total Buildings and Building Improvements	18,551	8,983	4,446	4,458	664	300	323	17,928	0
TOTAL PROPERTY	18,814	9,163	4,529	4,458	664	300	323	18,191	0
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment									
Motor Vehicles and Plant	2,769	0	2,769	0	0	0	0	2,769	0
Total Plant, Machinery and Equipment	2,769	0	2,769	0	0	0	0	2,769	0
Fixtures, Fittings and Furniture									
Civic Centre Office Equipment Renewal Program	113	0	113	0	0	0	0	113	0
Sound System Council Chamber	60	0	60	0	0	0	0	60	0
CCTV Replacement and Enhancement Project (4 Year Program)	85	0	85	0	0	0	0	85	0
Library Furniture & Fittings Program	47	0	47	0	0	0	0	47	0
Libraries Office Equipment Program	40	0	40	0	0	0	0	40	0
Monash Gallery of Art - Office Equipment Renewal Program	12	0	12	0	0	0	0	12	0
Libraries - Minor Works Program	29	0	29	0	0	0	0	29	0

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
Litter Bin Replacement Program	60	0	60	0	0	0	0	60	0
Mobile Garbage Bins Renewal Program	160	0	160	0	0	0	0	160	0
MGA Collection Acquisition	41	41	0	0	0	0	0	41	0
Monash Art Project	35	35	0	0	0	0	0	35	0
Communication Equipment Program	23	6	0	17	0	0	0	23	0
Festive Season Decorations Program	112	112	0	0	0	0	0	112	0
Total Fixtures, Fittings and Furniture	817	194	606	17	0	0	0	817	0
Computers and Telecommunications									
RFID Tagging and Circulation System	250	0	0	250	0	0	0	250	0
Electronic Document Management System	170	170	0	0	0	0	0	170	0
Enterprise Project Portfolio Management Solution (EPPM)	300	0	0	300	0	0	0	300	0
Wifi to Public Halls	30	30	0	0	0	0	0	30	0
Employment Management Software	85	85	0	0	0	0	0	85	0
PABX Upgrade to Unified Communications	470	0	470	0	0	0	0	470	0
IT Councillor Hardware Roll Over Program	66	0	66	0	0	0	0	66	0
Libraries IT Infrastructure/Support Consolidation	120	0	120	0	0	0	0	120	0
Infrastructure Upgrade (IT)	350	0	350	0	0	0	0	350	0
Renewal of HP-UX Hardware; Oracle database; EBS Application	305	0	305	0	0	0	0	305	0
TimeTarget Kiosk Upgrade	42	0	42	0	0	0	0	42	0
IT Hardware Roll Over Program	300	0	300	0	0	0	0	300	0
Resource Booking Software	60	0	60	0	0	0	0	60	0
Pathway Program of Works	186	0	186	0	0	0	0	186	0
Valuation Module Renewal	120	0	120	0	0	0	0	120	0
Asset Management Information System Implementation & Development	335	0	335	0	0	0	0	335	0
Total Computers and Telecommunications	3,189	285	2,354	550	0	0	0	3,189	0
Library Books									
Books: Product purchases	1,248	0	1,248	0	0	20	0	1,228	0
Total Library Books	1,248	0	1,248	0	0	20	0	1,228	0
TOTAL PLANT AND EQUIPMENT	8,023	479	6,977	567	0	20	0	8,003	0

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
INFRASTRUCTURE									
Roads									
External Design Services - Engineering	250	0	250	0	0	0	0	250	0
Glen Waverley Activity Centre Streetscape Plan & Design Suite	218	0	218	0	0	0	0	218	0
St. John's Way, Mulgrave - Right of Way Reconstruction	165	0	165	0	0	150	0	15	0
Concrete Roads - Mt Waverley Stage 3	2,263	0	2,263	0	0	2,040	0	223	0
Resurfacing Program	530	0	530	0	0	365	0	165	0
Replace Kerb & Channel Program	515	0	515	0	0	0	0	515	0
Atherton Road Oakleigh Stage 2 (Clyde Street to Warrigal Road)	220	0	220	0	0	217	0	3	0
Oakleigh Activity Centre Streetscape Plan & Design Suite	120	0	120	0	0	0	0	120	0
Waste Collection Truck Access in Monash	92	0	92	0	0	0	0	92	0
Road Hump Repair/Replacement	84	0	84	0	0	0	0	84	0
Mini-Roundabouts	119	60	0	59	0	0	0	119	0
New Traffic Islands	73	73	0	0	0	0	0	73	0
Road Treatment - Anzed Court Mulgrave	22	22	0	0	0	0	0	22	0
Roundabout - Brandon Park Drive/Tudwali Cres. Wheelers Hill	119	119	0	0	0	0	0	119	0
Roundabout - Scotsburn Avenue/McBean Street Clayton	119	95	0	24	0	0	0	119	0
Total roads	4,910	369	4,458	83	0	2,772	0	2,138	0
Bridges									
Bridge Renewal Program	22	0	22	0	0	0	0	22	0
Park Road, Oakleigh - Bridge Rehabilitation	33	0	33	0	0	0	0	33	0
Total Bridges	55	0	55	0	0	0	0	55	0
Footpaths and Cycleways									
Footpath: 24 Bramley Crescent Wheelers Hill - Reserve Access	25	25	0	0	0	0	0	25	0
Footpath: Atkinson Street Chadstone - Footpath Extension	77	77	0	0	0	0	0	77	0
Footpath: Cabena Crescent Chadstone - Industrial Area Footpath	63	63	0	0	0	0	0	63	0
Footpath: Crosby Drive glen Waverley - Reserve Access	55	39	0	16	0	0	0	55	0
Footpath: Jells Road Wheelers Hill - Footpath Improvement	40	40	0	0	0	0	0	40	0
Footpath: Kelly Street Chadstone - Footpath Extension	18	18	0	0	0	0	0	18	0
Footpath: Parkinson Street Mount Waverley - Footpath Extension	36	36	0	0	0	0	0	36	0
Footpath: Timmings Street - Footpath Extension	42	42	0	0	0	0	0	42	0
Footpath Renewal Program	2,680	0	2,680	0	0	0	0	2,680	0
Footpath Renewal Program (Additional Funding)	525	0	525	0	0	0	0	525	0
Replacement of footpaving and street trees in Huntingdale Road (Sth) Shops	78	0	78	0	0	0	0	78	0

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Outlook Road - Mount Waverley - Footpath Replacement	31	0	31	0	0	0	31	0	
Hanover Street Shared Pathway/Intersection Works	407	0	0	407	0	200	0	207	
Shared Pathway Blackburn Road - Duerdin to Normanby, Clayton	165	165	0	0	0	0	70	95	
Shared Pathway 17-55 Duerdin Street Notting Hill	53	53	0	0	0	0	0	53	
Shared Pathway Dandenong Creek Trail - Oliver to Lim Mulgrave	396	0	0	396	0	0	0	396	
Scotchmans Ck. Trail - Monash Freeway to Forster Road M/W	132	0	132	0	0	0	0	132	
Total Footpaths and Cycleways	4,823	558	3,446	819	0	200	70	4,553	
Drainage									
2-48 Oakpark Drive Chadstone (DCP)	422	0	0	422	0	0	0	422	
26 Irving Street Mount Waverley (DCP)	284	0	0	284	0	0	0	284	
33 Illuka Crescent Mount Waverley (DCP)	303	0	0	303	0	0	0	303	
Melinga Crescent Stage 3	237	0	0	237	0	0	0	237	
Shirley Avenue Glen Waverley (DCP)	218	0	0	218	0	0	0	218	
Stocks Road Mount Waverley	234	0	0	234	0	0	0	234	
4 Darbyshire Road Mount Waverley	121	48	0	73	0	0	0	121	
Litter Trap Grenfell Road Mount Waverley	89	89	0	0	0	0	0	89	
5 Cleek Avenue, Oakleigh South	40	0	40	0	0	0	0	40	
Pit Throat Widening and Lintel Replacements	99	0	99	0	0	0	0	99	
9 Garden Court, 8-10 Hertford Crescent Wheelers Hill	49	0	49	0	0	0	0	49	
3-5 Rowan Court, Mount Waverley Drainage Renewal	60	0	60	0	0	0	0	60	
10 Alvina Street, Oakleigh South Drainage Renewal	45	0	45	0	0	0	0	45	
8 Blair Road, Glen Waverley	42	0	42	0	0	0	0	42	
71 Edinburgh Street Clayton	40	0	40	0	0	0	0	40	
2A Moorookyle Avenue/Long Place, Hughesdale	20	0	20	0	0	0	0	20	
6 Draper Square, Wheelers Hill	49	0	49	0	0	0	0	49	
9 Carramar Avenue, Glen Waverley Drainage Renewal	71	0	71	0	0	0	0	71	
Outfall Drain into Creeks Program	60	0	60	0	0	0	0	60	
Wetland Renewal Program	196	0	196	0	0	0	0	196	
Water Sensitive Urban Design	63	0	63	0	0	0	0	63	
Total Drainage	2,744	137	836	1,771	0	0	0	2,744	

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Recreational, Leisure and Community Facilities									
Synthetic Sport Surfaces Installation Program	61	0	0	61	0	0	61	0	
Capital Reserve - Cricket Net	29	29	0	0	8	4	17	0	
Installation Basketball Ring & Tennis Wall in Public Reserve	25	25	0	0	0	0	25	0	
Winter Pitch Cover Mulgrave Reserve	6	6	0	0	0	3	3	0	
Princes Highway East Reserve - Turf re-levelling (pitch areas)	6	0	6	0	0	0	6	0	
Golf Courses Improvement Program	159	0	159	0	0	0	159	0	
Sportsground Upgrade Program - Scammell Reserve	274	0	274	0	0	0	274	0	
Jingella Reserve Winter Pitch Cover	6	0	6	0	0	0	6	0	
Princes Highway East Winter Pitch Cover	6	0	6	0	0	0	6	0	
Princes Highway West Oval lighting renewal	207	0	207	0	100	21	86	0	
Brentwood Reserve Lighting renewal - Construction stage 2	215	0	215	0	100	55	60	0	
Central Reserve South Stage 2 Lighting renewal - two poles install	75	0	75	0	0	17	58	0	
Columbia Reserve Winter Pitch Cover Production and Installation	6	0	6	0	0	0	6	0	
Total Rec, Leisure and Community Facilities	1,076	60	955	61	0	208	100	768	0
Waste Management									
Total Waste Management	0	0	0	0	0	0	0	0	0
Parks, Open Space and Streetscapes									
Dandenong Creek Corridor - Living Links Program	40	0	0	40	0	20	0	20	0
Scotchmans Creek Corridor Revegetation	33	0	0	33	0	0	0	33	0
Reserve Improvements Program	252	0	0	252	0	0	0	252	0
Holmesglen Neighbourhood Activation Project	407	305	0	102	0	250	0	157	0
Burlington Square Playspace	50	0	0	0	50	0	0	50	0
Central Control - Irrigation Upgrade	26	0	0	26	0	0	0	26	0
Reactive Playground Improvements	100	0	0	100	0	0	0	100	0
Samada Street Reserve - New Playspace - Design	28	28	0	0	0	0	28	0	
Drinking Fountains/Dispensers Off-Lead Parks Program	38	38	0	0	0	0	38	0	
Bus Stop Upgrade 687 Ferntree Gully Road Glen Waverley	59	0	0	59	0	0	0	59	0
Bus Stop Upgrade 735 Ferntree Gully Road Glen Waverley	59	0	0	59	0	0	0	59	0
Public Lighting Replacement Program	145	0	145	0	0	0	145	0	
Advanced Design for 2017/2018 Playspace sites	40	0	40	0	0	0	40	0	
Dirigo Drive Reserve Playspace renewal	65	0	65	0	0	0	65	0	

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Portland Street Reserve - South playspace renewal	61	0	61	0	0	0	61	0	
Mayfield Park - Renewal	233	0	233	0	0	0	233	0	
Napier Park Playspace renewal	233	0	233	0	0	0	233	0	
Davies Reserve Playspace Renewal	231	0	231	0	0	0	231	0	
Reserve Signage	333	0	333	0	0	0	333	0	
Reserve Furniture	72	0	72	0	0	0	72	0	
Oakleigh Pioneer Memorial Park Conservation	63	0	63	0	0	0	63	0	
Avendon Estate Cypress Windrow Replacement Program	117	0	117	0	0	0	117	0	
Street Tree Strategy Implementation	240	0	240	0	0	0	240	0	
Huntingdale Activity Centre Tree Replacement	36	0	36	0	0	0	36	0	
LATM Landscaping Program	106	0	106	0	0	0	106	0	
Total Parks, Open Space and Streetscapes	3,068	371	1,976	671	50	270	0	2,798	0
Aerodromes	0	0	0	0	0	0	0	0	0
Off Street Car Parks									
Equitable Access - Reg Harris Accessible Parking and Pathway	33	0	33	0	0	0	33	0	
Total Off Street Car Parks	33	0	33	0	0	0	33	0	
Other Infrastructure									
102 Huntingdale Road, Mount Waverley - Retaining Wall Reconstruction	158	0	158	0	0	0	158	0	
Retaining Wall- Renewal Minor Works Program	23	0	23	0	0	0	23	0	
Total Other Infrastructure	181	0	181	0	0	0	181	0	
TOTAL INFRASTRUCTURE	16,890	1,495	11,940	3,405	50	3,450	170	13,270	0
TOTAL NEW CAPITAL WORKS 2016/17	43,726	11,137	23,445	8,430	714	3,770	493	39,464	0

6.2 Works carried forward from the 2015/16 year

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
PROPERTY									
Land	0	0	0	0	0	0	0	0	0
Land Improvements	0	0	0	0	0	0	0	0	0
Total Land	0	0	0	0	0	0	0	0	0
Buildings									
Argyle Reserve Pavilion	80	0	0	80	0	0	0	80	0
Total Buildings	80	0	0	80	0	0	0	80	0
Building improvements	0	0	0	0	0	0	0	0	0
Leasehold improvements	0	0	0	0	0	0	0	0	0
TOTAL PROPERTY	80	0	0	80	0	0	0	80	0
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment	0	0	0	0	0	0	0	0	0
Fixtures, Fittings and Furniture	0	0	0	0	0	0	0	0	0
Computers and Telecommunications	0	0	0	0	0	0	0	0	0
Library Books	0	0	0	0	0	0	0	0	0
TOTAL PLANT AND EQUIPMENT	0	0	0	0	0	0	0	0	0
INFRASTRUCTURE									
Roads	0	0	0	0	0	0	0	0	0
Local roads	420	0	420	0	0	0	0	420	0
Total Roads	420	0	420	0	0	0	0	420	0
Bridges	0	0	0	0	0	0	0	0	0
Footpaths and Cycleways	0	0	0	0	0	0	0	0	0
Drainage									
Stocks Road Drainage	380	0	0	380	0	0	0	380	0
Total Drainage	380	0	0	380	0	0	0	380	0

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
Recreational, Leisure and Community Facilities									
Waste Management	0	0	0	0	0	0	0	0	0
Parks, Open Space and Streetscapes	0	0	0	0	0	0	0	0	0
Aeordromes	0	0	0	0	0	0	0	0	0
Off Street Car Parks	0	0	0	0	0	0	0	0	0
Other Infrastructure	0	0	0	0	0	0	0	0	0
TOTAL INFRASTRUCTURE	800	0	420	380	0	0	0	800	0
TOTAL CARRIED FORWARD WORKS 2015/16	880	0	420	460	0	0	0	880	0

6.3 Summary

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowings \$'000
PROPERTY	18,894	9,163	4,529	4,538	664	300	323	18,271	0
PLANT AND EQUIPMENT	8,023	479	6,977	567	0	20	0	8,003	0
INFRASTRUCTURE	17,690	1,495	12,360	3,785	50	3,450	170	14,070	0
TOTAL CAPITAL WORKS	44,606	11,137	23,865	8,890	714	3,770	493	40,344	0

7. RATES & CHARGES

This section presents information about rates and charges which the Act and the Regulations require to be disclosed in the Council's annual budget.

In developing the Strategic Resource Plan (refer to Section 14) rates and charges were identified as an important source of revenue, accounting for 63% of the total revenue received by Council annually. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The State Government has introduced the Fair Go Rates System (FGRS) which sets out the maximum amount councils may increase rates in a year. For 2016/17, the FGRS cap has been set at 2.5%. The cap applies to general rates and is calculated on the basis of Council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the Monash community.

In order to achieve the objectives of the Strategic Resource Plan, while maintaining service levels and a comprehensive capital expenditure program, the average general rate will increase by 2.5% in line with the rate cap. This will raise total rates and charges for 2016/17 of \$113.2M, including \$1.15M generated from supplementary rates.

7.1 The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2015/16 cents/\$CIV	2016/17 cents/\$CIV	Change
General rate for rateable residential properties	0.20615	0.15145	-26.5%
General rate for rateable commercial properties	0.21611	0.19722	-8.7%
General rate for rateable industrial properties	0.21611	0.19722	-8.7%
General rate for rateable primary production properties	0.21611	0.19722	-8.7%
Rate concession for rateable recreational properties	-0.61	-0.61	0.0%

7.2 The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	Adopted Budget 2015/16 \$	Budget 2016/17 \$	Change
Residential	92,751,639	96,646,355	4.2%
Commercial	8,875,279	9,327,093	5.1%
Industrial	6,292,188	6,478,444	3.0%
Primary Production	20,671	25,638	24.0%
Recreational	215,222	233,157	8.3%
Total amount to be raised by general rates	108,154,999	112,710,687	4.2%

7.3 The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2015/16 \$	2016/17 \$	Change
Residential	69,865	70,914	1.5%
Commercial	3,880	3,896	0.4%
Industrial	2,462	2,531	2.8%
Primary Production	7	7	0.0%
Cultural and Recreational	10	10	0.0%
Total number of assessments	76,224	77,358	1.1%

7.4 The basis of valuation to be used is the Capital Improved Value (CIV)

7.5 The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2015/16 \$	2016/17 \$	Change
Residential	44,992,568,000	63,814,926,000	41.8%
Commercial	4,106,854,000	4,729,317,000	15.2%
Industrial	2,911,581,500	3,284,905,000	12.8%
Primary Production	9,565,000	13,000,000	35.9%
Cultural and Recreational	256,135,000	284,869,000	11.2%
Total value of land	52,276,703,500	72,127,017,000	38.0%

7.6 The municipal charge under section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2015/16 \$	Per Rateable Property 2016/17 \$	Change
Municipal	0	0	0.0%

7.7 The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2015/16 \$	2016/17 \$	Change
Municipal	0	0	0.0%

7.8 The rate or unit amount to be levied for each type of service rate or charge under section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2015/16 \$	Per Rateable Property 2016/17 \$	Change
Kerbside collection	0	0	0.0%
Recycling	0	0	0.0%
Total	0	0	0.0%

7.9 The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2015/16 \$	2016/17 \$	Change
Kerbside collection	0	0	0.0%
Recycling	0	0	0.0%
Total	0	0	0.0%

7.10 The estimated total amount to be raised by all rates and charges compared with the previous financial year

Type of Charge	Adopted Budget 2015/16 \$	Budget 2016/17 \$	Change
General rates	108,154,999	112,710,687	4.2%
Municipal charge	0	0	0.0%
Kerbside collection and recycling	0	0	0.0%
Rates and charges	108,154,999	112,710,687	4.2%

7.11 Average rate and valuation change

Type of Charge	2015/16 Budget		2016/17 Budget		Variance %
	\$	\$	\$	\$	
Average Property Value (all categories)	682,559	683,742	928,817	928,817	35.8%
Average Residential Property Value	643,993	645,327	899,892	899,892	39.4%
Average Rate per Assessment (all categories)	1,416	1,419	1,454	1,454	2.5%
Average rate per residential assessment	1,328	1,330	1,363	1,363	2.4%

7.12 Any significant changes that may affect the estimated amounts to be raised by rates and charges.

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2016/17: estimated \$1,150,000. 2015/16 Adopted Budget: \$850,000);
- The variation of returned levels of value (e.g. valuation appeals);
- Changes of use of land such that rateable land becomes non-rateable land and vice versa; and
- Changes of use of land such that residential land becomes business land and vice versa.

7.13 Differential Rates

Rates to be levied

For 2016/17 Council has adopted two differential rates:

1. Residential rate; and
2. Non-Residential rate.

The rate and amount of rates payable in relation to land in each category of differential are:

- A Residential rate of 0.15145% (0.15145 cents in the dollar of CIV) for all rateable residential properties; and
- A Non-Residential rate of 0.19722% (0.19722 cents in the dollar of CIV) for all non-residential rateable properties.

For the purposes of identifying the types/classes of land applicable to each rate the properties are grouped in accordance with the Australian Valuation Property Classification Code (AVPCC) Categories, as adopted by the Valuer-General Victoria (VGV) for the 2016 Revaluation.

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorized by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out below.

Residential rate land

Residential land is any land, which is:

- Occupied for the principal purpose of physically accommodating persons; or
- Unoccupied but zoned residential under the City of Victoria Planning Scheme and which is not commercial land.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is where it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improved land, is any use of land.

The characteristics of planning scheme zoning are applicable to the determination of vacant land which will be subject to the rate applicable to residential land. The vacant land affected by this rate is that which is zoned residential under the Victorian Local Council Planning Scheme. The classification of land which is improved will be determined by the occupation of that land, and have reference to the planning scheme zoning.

The types of buildings on the land within this differential rate are all buildings already on the land or which will be constructed prior to the expiry of the 2016/17 financial year.

Non-Residential Rate Land

Non-Residential land is any land, which is:

- Classified under the AVPCC Categories as being either Commercial, Industrial, Primary Production; or
- Occupied for the principal purpose of carrying out the manufacture or production of, or trade in, goods or services.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council’s budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever located within the municipal district, without reference to ward boundaries.

Properties rated under the Cultural & Recreational Lands Act 1963

Council has ten properties that are eligible to be rated under the *Cultural and Recreational Lands Act 1963* (CRLA). The Council has considered the service utilised by the lands and the benefit these lands provide to the community by consideration of their cultural or recreational land use, as required under the CRLA.

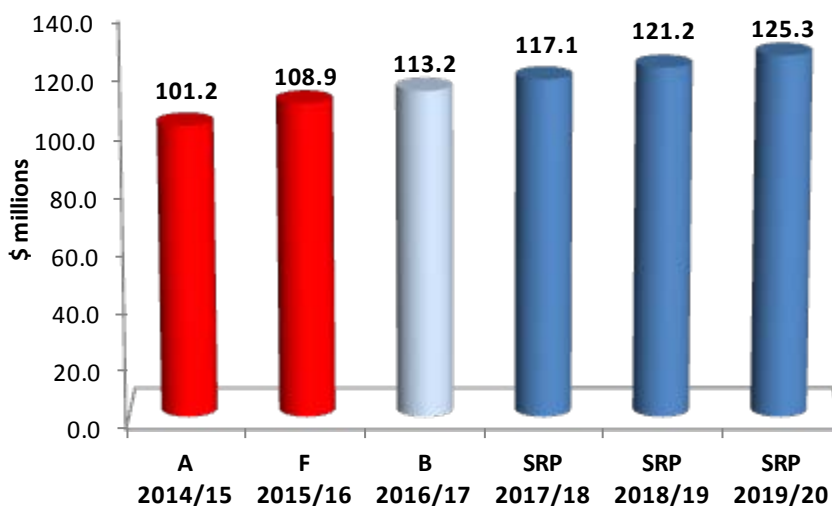
CULTURAL AND RECREATIONAL LANDS ACT 1963			
ASSESS	NAME	2015/16 Charge	2016/17 Charge
104193	Riversdale Golf Club	\$64,869	\$72,455
104194	Glen Iris Valley Recreation Club Inc.	\$2,412	\$3,759
113401	Victorian Homing Association Incorporated	\$752	\$818
180312	Metropolitan Golf Club	\$72,431	\$74,590
164642	Oakleigh & Caulfield District Angling Club	\$91	\$240
165754	Huntingdale Golf Club	\$56,802	\$61,274
170448	Mulgrave Country Club	\$9,327	\$11,547
174189	Hawthorn Football Club Ltd (Oval)	\$2,378	\$2,385
176720	Hawthorn Football Club Ltd	\$5,974	\$5,883
155827	Oakleigh Rifle Club Inc.	\$187	\$206
Total Cultural and Recreational Charges		\$215,223	\$233,157

BUDGET ANALYSIS

8. SUMMARY OF FINANCIAL POSITION

Council has prepared a Budget for the 2016/17 financial year which seeks to balance the demand for services and infrastructure with the community’s capacity to pay. Key budget information is provided below about the rate increase, operating result, services, cash and investments, capital works, financial position, financial sustainability and strategic objectives of the Council.

8.1 Total rates and charges

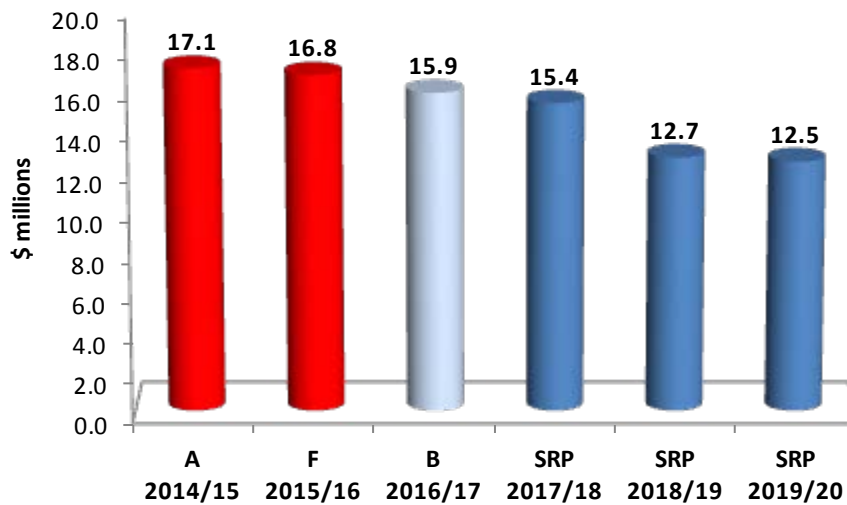


A = Actual F = Forecast B = Budget SRP = Strategic Resource Plan estimates

Total rates revenue, including supplementary valuations is budgeted to increase by \$4.3M for the 2016/17 year compared to the 2015/16 forecast, raising total rates to \$113.2M. This will result in an increase in total revenue from rates and service charges of 4%, which is largely resulting from a 2.5% increase in general rates in accordance with the rate cap set by the Minister for Local Government plus the increase in supplementary rates generated. (The net rate increase for the 2015/16 year was 6.0%).

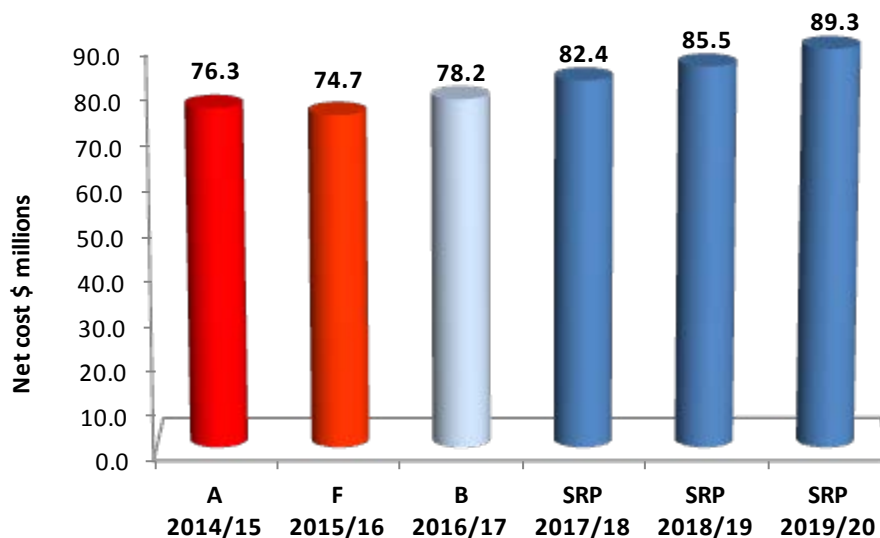
Refer also Sections 7 and 10 for more information.

8.2 Operating result



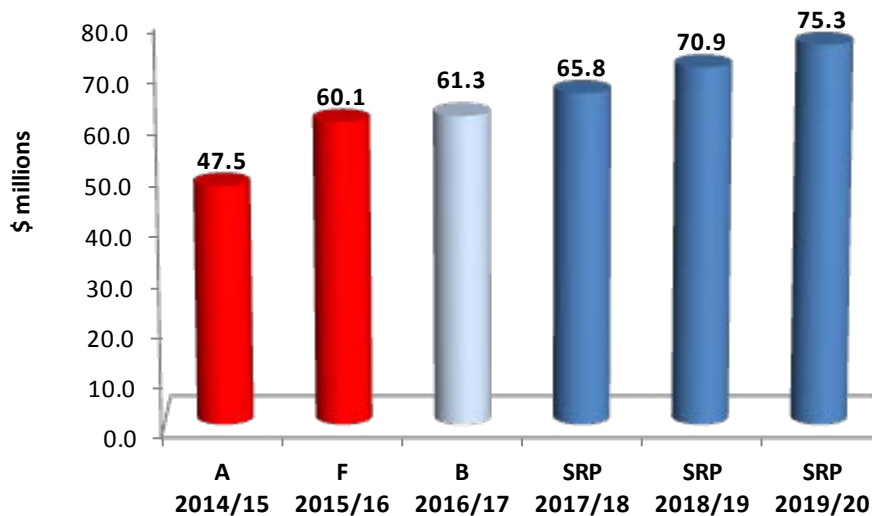
The expected operating result for the 2016/17 year is a surplus of \$15.9M, which is a slight decrease of \$878K over the 2015/16 forecast. The adjusted underlying result, which excludes items such as non-recurrent capital grants and non-cash contributions is a surplus of \$13.4M, which is a decrease of \$1.6M over 2015/16. (The forecast operating result for the 2015/16 year is a surplus \$16.8M).

8.3 Services



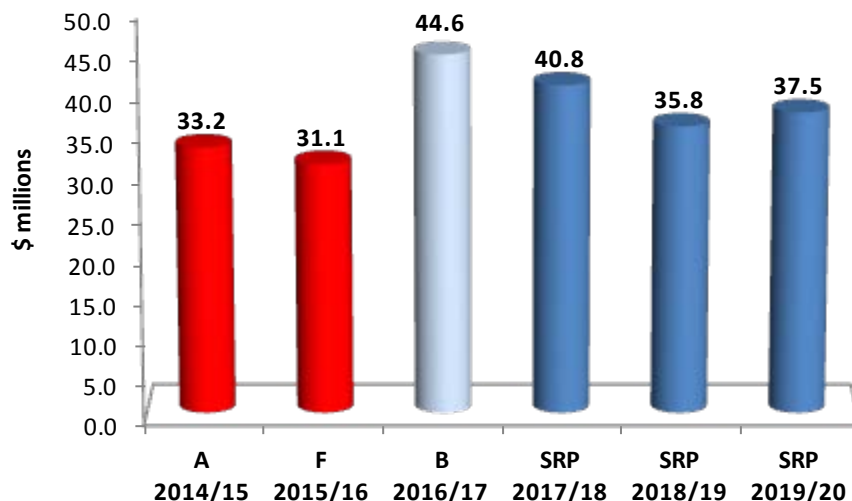
The net cost of services delivered to the community for the 2016/17 year is expected to be \$78.2M which is an increase of \$3.5M over the 2015/16 forecast. The community satisfaction survey results show that while there is an improvement in customer service, community consultation and communication, there are some areas where Council must continue to strive to serve the community to the highest standard. For the 2016/17 year, service levels have been maintained and a number of initiatives and performance measures proposed. (The net cost for the 2015/16 year is \$74.7M). Refer Section 2 for a list of services.

8.4 Cash and investments



Cash and investments are expected to increase by \$1.2M during the year to \$61.3M as at 30 June 2017. Cashflow from operating activities of \$48.8M offset by investment in capital of \$47M will result in a higher cash position. (Cash and investments are forecast to be \$60.1M as at 30 June 2016). Refer also Section 3 for the Statement of Cash Flows and Section 11 for an analysis of the cash position.

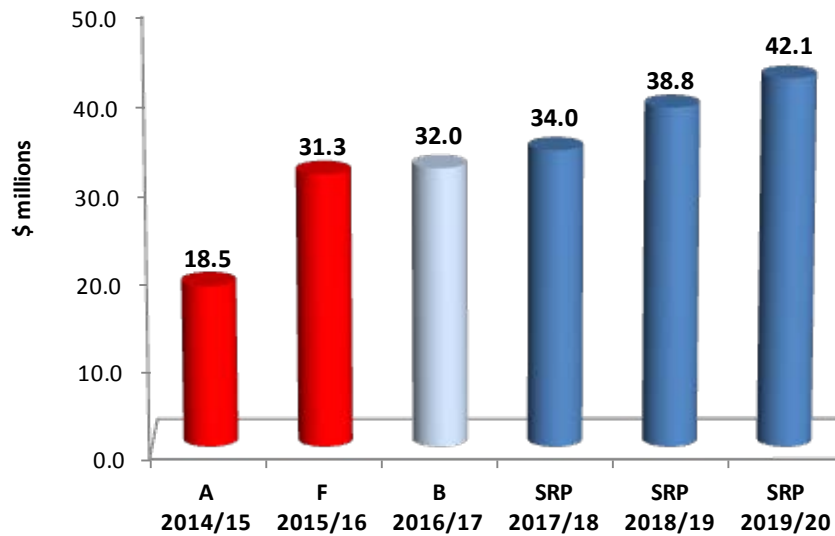
8.5 Capital works



The capital works program for the 2016/17 year is expected to be \$44.6M, of which \$3.8M will come from external grants with the balance of \$40.3M from Council cash. Council has committed to renewal expenditure of \$23.9M and new, upgrade and expansion expenditure of \$20.7M. This year's program includes a major car park upgrade of \$8.7M. (Capital works is forecast to be \$31.1M for the 2015/16 year).

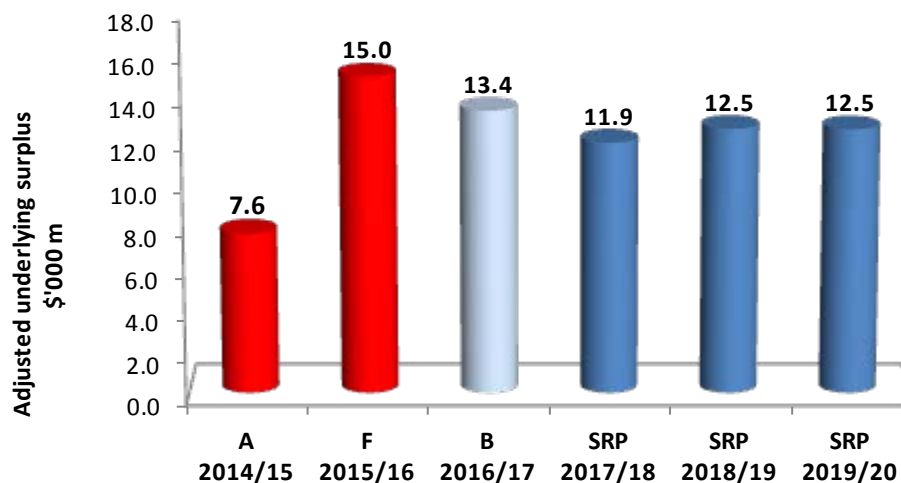
Refer also Section 3 for the Statement of Capital Works and Section 12 for an analysis of the capital budget.

8.6 Financial position (Working Capital)



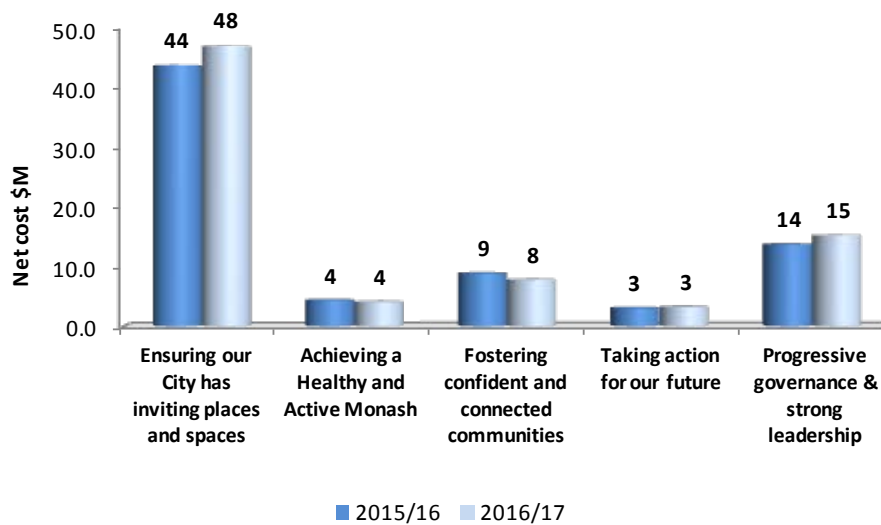
The financial position is expected to improve with net assets (net worth) to increase by \$15.9M to \$2,673M although Net Current Assets (Working Capital) will decrease by \$1.6M to \$29.7M as at 30 June 2017. Council will still maintain a positive Working Capital ratio over the four years of the Strategic Resource Plan. (Net assets are forecast to be \$2,657M as at 30 June 2016). Refer also Section 3 for the Balance Sheet and Section 13 for an analysis of the budgeted financial position.

8.7 Financial sustainability



A high level Strategic Resource Plan for the years 2016/17 to 2019/20 has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the Plan is financial sustainability in the medium to long term, while still achieving the Council's strategic objectives as specified in the Council Plan. The adjusted underlying result, which is a measure of financial sustainability, shows stability with surpluses over the four year period. Refer Section 14 for more information on the Strategic Resource Plan.

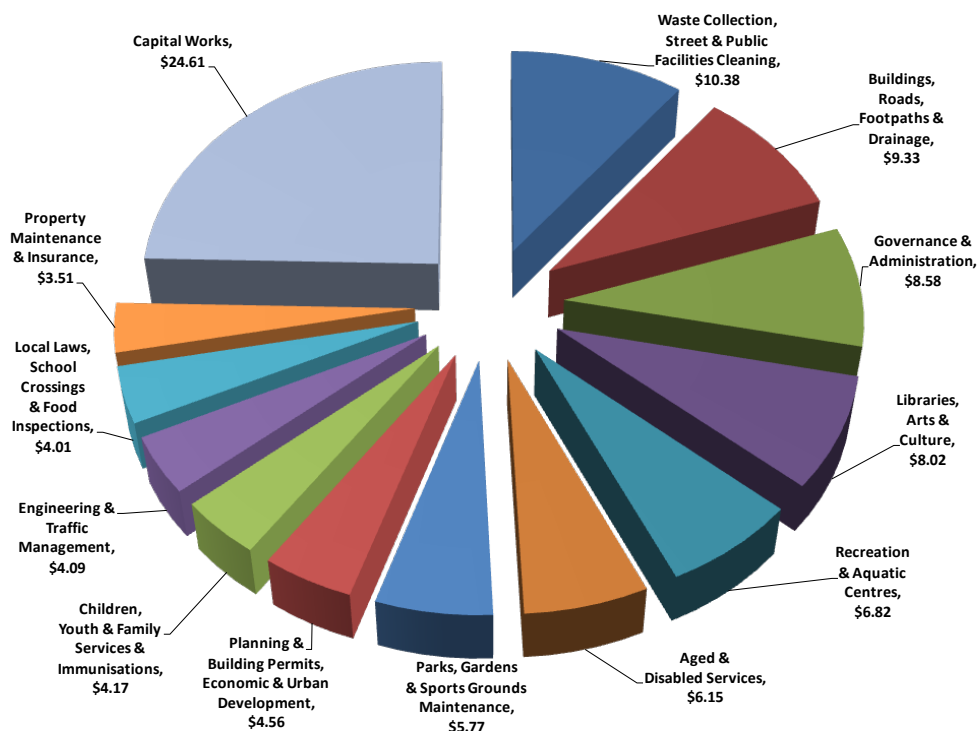
8.8 Strategic objectives



The Annual Budget includes a range of services and initiatives to be funded that will contribute to achieving the strategic objectives specified in the Council Plan. The above graph shows the level of funding allocated in the budget to achieve the strategic objectives as set out in the Council Plan for the 2016/17 year.

The services that contribute to these objectives are set out in Section 2.

8.9 Council expenditure allocations



The above chart provides an indication of how Council allocates its expenditure across the main services that it delivers. It shows how much is allocated to each service area for every \$100 that Council spends.

9. BUDGET INFLUENCES

This section sets out the key budget influences arising from the internal and external environment within which Council operates.

9.1. Monash – A Snapshot

Our City is 81.5 square kilometres and includes the following suburbs: Ashwood, Clayton, Glen Waverley, Hughesdale, Huntingdale, Mount Waverley, Mulgrave, Notting Hill, Oakleigh, Oakleigh East, and Wheelers Hill. Parts of Chadstone, Burwood and Oakleigh South are also included in Monash.

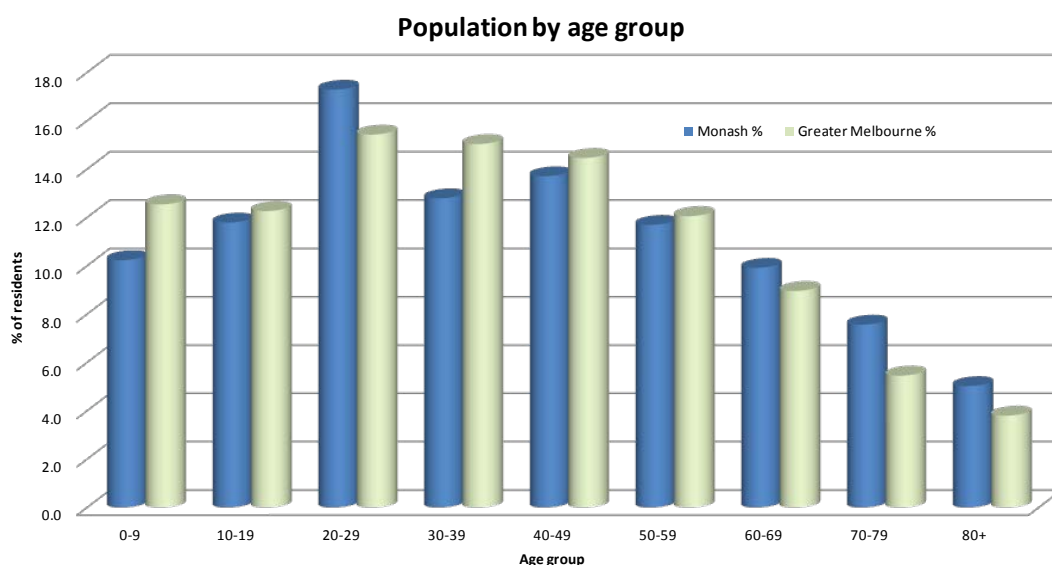
History

The original inhabitants of the area were the Bunurong tribe, which were one of four tribes that made up the Kulin nation that lived in what was to become Melbourne and surrounding areas. Tales were told at around the time of the Gold Rush of the Bunurong holding corroborees at the junction of Ferntree Gully Road and Dandenong Road. The tribe gradually dispersed under the pressure of increasing European settlement.

The City of Monash is named after a man regarded as one of Australia's greatest heroes. General Sir John Monash was a civil engineer and volunteer soldier who rose to the highest rank in the Australian Army by the end of World War 1. His life and career represent the opportunity that Australia provides for migrants and their children to excel and contribute. He is a model of leadership, community service, and achievement for everybody living and working in the City of Monash today.

Population

Monash is a culturally diverse community in Melbourne's south-east suburbs. Estimated population to 2014 is 185,037 residents, making us one of the most populous municipalities in Victoria. The median age of Monash residents is 38 years old, a little older than Greater Melbourne (36 years). We have a significantly higher proportion of residents aged older than 64 years (17.2%) compared with Greater Melbourne (13.1%).



Cultural diversity

Monash is one of the most culturally diverse cities in Australia with 45% of residents born overseas, well above the Greater Melbourne average. We have seen a large increase in migrants to Monash since 2006 with almost 10,000 new migrants to our city. Our largest migrant population comes from Asia with 19% of residents born in China, India, Sri Lanka and Malaysia.

Housing

At the 2011 Census, there were 65,499 dwellings, of which 50,627 were separate houses (77.3% of all dwellings) and 14,703 were medium to high density dwellings (22.4% of all dwellings). Strong population growth has increased the need for more infill development within established areas of major cities. Six months into the 2015/16 financial year has seen 796 residential building approvals. To provide more housing in Monash, higher density developments will be directed to areas in and around activity and neighbourhood centres, and strategic sites within the Monash National Employment Cluster near Monash University's Clayton campus.

Education

Monash residents are generally highly skilled and well-educated, with 30% of Monash residents aged over 15 having a bachelor university degree or higher qualification (compared with 23% of the Greater Melbourne population). Two tertiary institutions are located in Monash (Monash University and Holmesglen Institute of TAFE), along with GippsTAFE Energy Training Centre, numerous private and public schools, and the Victoria Police Academy.

9.2. External influences

The 2016/17 budget also accommodates unavoidable external influences on Council's budget. Several Federal and State Government levies/taxes are collected through local government rates and charges, and are passed on in full to fund other levels of Government agencies and programs.

Rate Capping

In January 2015 the Minister for Local Government (the Minister) advised a rate cap would be introduced before the start of the 2016/17 financial year. Councils will be required to send their budgets to the Essential Services Commission (ESC) to gain approval for any rate rises above inflation (or some other indexation factor) advised by the Minister.

The 2016/17 Budget document has been prepared in accordance with changes related to the State Governments new legislation; A Fair Go Rates System (FGRS). The proposed budget proposes a rate increase of 2.5 per cent. This is in line with the new FGRS which has capped rates increases by Victorian councils to the forecast movement of 2.5 per cent in the Consumer Price Index (CPI). Council has elected to not seek a variation of the rate increase to the Essential Services Commission (ESC) for 2016/17.

The SRP reflects rate revenue increases at 2.5% plus supplementary rates for each of the three years after 2016/17.

Environmental Protection Authority (EPA) Landfill Levy and other Waste Charges

	Estimated Cost State & Federal Taxes/ Levies 2015/16 \$M	Estimated Cost State & Federal Taxes/ Levies 2016/17 \$M	Percentage Increase/ decrease from 2015/16	Percentage of Rate Revenue 2016/17
EPA Landfill Levy (State)	\$2.5	\$2.3	-8.4%	2.1%
Fire Services Property Levy	\$0.3	\$0.3	0.0%	0.3%
Total of (Major) levies	\$2.8	\$2.6	-7.5%	2.4%

The levies/taxes collected by Council and passed onto the State and Federal governments, as a percentage of rate revenue collected in 2016/17, amounts to 2.4% (2.6% in 2015/16). EPA Landfill levies were established by the State Government to provide funding for waste management infrastructure, support for education programs and waste planning and management in Victoria. Significant increases occurred in the cost structure of the EPA levies in 2010. Council has continued to absorb this increased cost within its annual budget.

EPA Levies apply to municipal, commercial, industrial and prescribed industrial wastes deposited onto land at licensed waste disposal facilities in Victoria. The landfill levy structure reflects the difference in the magnitude of environmental risk posed by the different waste streams and also seeks to accommodate regional differentials.

Council is required to pay the EPA levy on Waste Disposal (including domestic, commercial, hard waste and construction waste). The levy in 2016/17 is estimated to be \$62.34 on each tonne of waste sent to landfill (38,000 tonnes) totalling approximately \$2.3M (In 2009/10 the levy was \$9 per tonne).

Fire Services Property Levy

The Fire Services Property Levy will continue to be collected by Council on behalf of the State Government following the introduction of the *Fire Services Property Levy Act 2012*. The Fire levy was introduced following a recommendation by the Victorian Bushfire Royal Commission and it replaced the old insurance-based funding of the Metropolitan Fire and Emergency Services Board (MFESB) and Country Fire Authority (CFA).

The Victorian Government sets variable levy rates for different property types such as residential, industrial and commercial. There is a fixed component (\$100 for residential and \$200 for non-residential) plus a variable component calculated as a percentage of the capital improved value of a property. A concession is available to Department of Veterans Affairs gold card holders and Pensioner Concession Card holders on their principal place of residence.

Cost shifting

Cost shifting occurs where Local Government provides a service to the community on behalf of the State and Federal Governments. Over time the funds received by local governments do not increase in line with real cost increases. Examples of services that are subject to cost shifting include school crossing supervision, library service and home and community care for aged residents. In all of these services the level of payment received by Council from the State Government does not reflect the real cost of providing the services to the community.

Inflation rate

Consumer Price Index (CPI) increases on goods and services was 1.9% through the year to December quarter 2015 (ABS release 27 January 2016). State-wide CPI is forecast to be 2.5% for the 2016/17 year (Victorian Budget Papers 2015/16).

Employee costs are largely driven by Council's Enterprise Bargaining Agreement (EBA). In 2016/17 the compulsory Superannuation Guarantee Scheme (SGC) will remain at 9.50%. Council will renegotiate a new EBA during the 2016/17 year.

9.3. Internal influences

As well as external influences, there are also a number of internal influences which are expected to have a significant impact on the preparation of the 2016/17 Budget. These matters have arisen from events occurring in the 2015/16 year resulting in variances between the forecast actual and budgeted results for that year and matters expected to arise in the 2016/17 year. These matters and their financial impact include:

- Continue to be debt free and maintain a Working Capital Ratio greater than 150%;
- Best value recommendations will be monitored and efficiencies and savings identified; and
- Creation of a special provision in the 2016/17 budget for a superannuation reserve specifically for a future LASF Defined Benefits call to top up the fund annually.

9.4. Budget principles

In response to these influences, guidelines were prepared and distributed to all Council officers with budget responsibilities. The guidelines set out the key budget principles upon which the officers were to prepare their budgets. The principles included:

- Grants to be based on confirmed funding levels;
- New revenue sources to be identified where possible;
- Service levels to be maintained at 2015/16 levels with the aim to use less resources with an emphasis on innovation and efficiency;
- Salaries and wages to be increased in line with EBA;
- New initiatives or employee proposals to be justified through a business case;
- The Long Term Financial Plan provide a firm foundation for business decisions and resource allocation; and
- A series of budget parameters for employment costs, fees and charges and materials, services and contract expenditure were provided to officers in November 2015 to develop departmental budgets.

9.5. Long term strategies

The budget includes consideration of a number of long term strategies and contextual information to assist Council to prepare the Budget in a proper financial management context. These include a Strategic Resource Plan for 2016/17 to 2019/20 (Section 14.), Rating Information (Section 15.) and Other Long Term Strategies (Section 16.) including borrowings, infrastructure and service delivery.

10. ANALYSIS OF OPERATING BUDGET

This section analyses the operating budget including expected income and expenses of the Council for the 2016/17 year.

10.1. Budgeted Income Statement

	Ref	Forecast		Variance
		Actual 2015/16 \$'000	Budget 2016/17 \$'000	
Total income	10.2	\$167,815	\$173,256	\$5,441
Total expenses	10.3	(\$151,031)	(\$157,350)	(\$6,319)
Surplus (deficit) for the year		\$16,784	\$15,906	(\$878)
Grants - capital (non-recurrent)	5.1	(\$1,531)	(\$2,038)	\$507
Capital contributions - other sources	10.2.4	(\$265)	(\$493)	\$228
Adjusted underlying surplus (deficit)	10.1.1	\$14,988	\$13,375	(\$1,613)

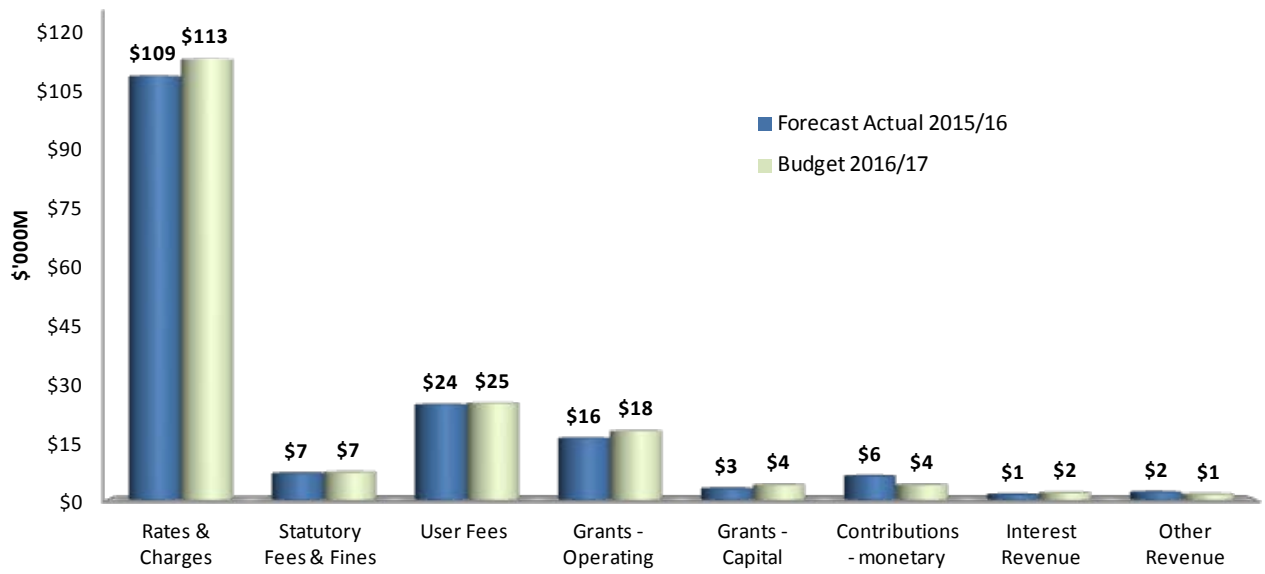
10.1.1. Adjusted underlying surplus (\$1.6M decrease)

The adjusted underlying result is the net surplus or deficit for the year adjusted for non-recurrent capital grants, non-monetary asset contributions, and capital contributions from other sources. It is a measure of financial sustainability and Council's ability to achieve its service delivery objectives as it is not impacted by capital income items which can often mask the operating result. The adjusted underlying result for the 2016/17 year is a surplus of \$13.4M which is a decrease of \$1.6M from the 2015/16 year.

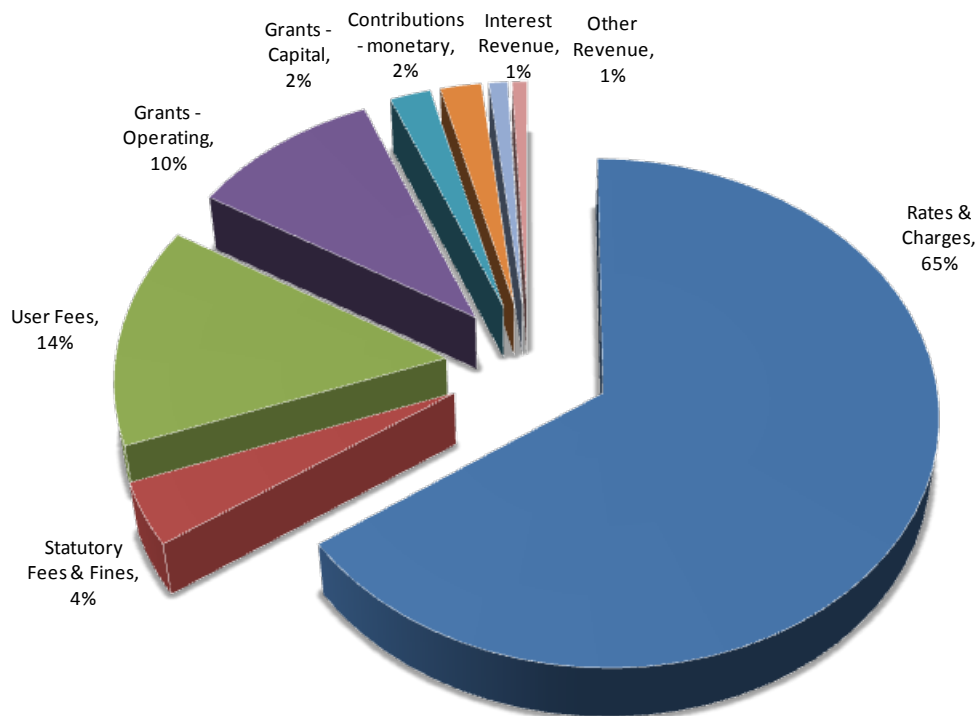
10.2. Income

Income Types	Ref	Forecast		Variance
		Actual 2015/16 \$'000	Budget 2016/17 \$'000	
Rates & Charges	10.2.1	\$108,905	\$113,211	\$4,306
Statutory Fees & Fines	10.2.2	\$6,750	\$7,009	\$259
User Fees	10.2.3	\$24,427	\$24,757	\$330
Grants - Operating	5.1	\$15,757	\$17,612	\$1,855
Grants - Capital	5.2	\$2,809	\$3,770	\$961
Contributions - monetary	10.2.4	\$6,031	\$3,794	(\$2,237)
Interest Revenue	10.2.5	\$1,260	\$1,730	\$470
Other Revenue	10.2.6	\$1,876	\$1,374	(\$503)
Total operating revenue		\$167,815	\$173,256	\$5,441

Forecasted Income and Budgeted Income



Budgeted Income



10.2.1. Rates and Charges (\$4.3M increase)

Council's budgeted 2016/17 rate revenue is \$113.2M compared to the 2015/16 forecasted \$108.9M. Total general rates income represents an increase of \$4.3M which is based on an estimated supplementary rates growth of \$1.15M and the rate cap of 2.5%. The overall net rate revenue increase is in line with the new *Fair Go Rates System* rate cap. Council will continue to provide the \$50 rebate for eligible pensioners.

Section 7 Rates and Charges includes more detailed analysis of the rates and charges to be levied for 2016/17 including information specifically required by the Regulation.

10.2.2. Statutory Fees & Fines (\$259K increase)

Statutory fees relate mainly to fees and fines levied in accordance with legislation and include animal registrations, *Public Health and Wellbeing Act 2008* registrations and parking fines. Increases in statutory fees are made in accordance with legislative requirements.

Statutory Fees and Fines are budgeted to increase by \$259K or 4% compared to the 2015/16 forecast. Income from parking and court recovery is expected to generate an additional \$265K in 2016/17. A more detailed listing of statutory fees is included in Appendix A.

10.2.3. User Fees (\$330K increase)

User fees relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure, entertainment and other community facilities and the provision of human services such as family day care and home care services.

Total income from User fees is budgeted to increase by 1% over 2015/16 levels. The main contributors are:

- Planning and building fees are expected to generate additional \$365K or 21% income compared to 2015/16, which is impacted by the increase in development;
- Children's and Family Services which is forecast to increase by \$116K or 7.2%; and
- Tipping fees at the Waste Transfer Station are also expected to increase by 20% or \$270K as a result of significant increases in disposal fees and waste levies.

A more detailed listing of fees is included in Appendix A.

10.2.4. Contributions - monetary (\$2.2M decrease)

Contributions relate to monies paid by developers in regard to public open space and recreation, drainage and car parking in accordance with planning permits issued for property development. Based on conservative predictions, contributions are expected to decrease by \$2.2M compared to 2015/16 forecast.

10.2.5. Interest Revenue (\$470K increase)

Council’s investments are managed in accordance with restrictions placed on investments within the Accounting Standards and the Act and as outlined in Council’s Investment Policy. Investment rates are historically low due to interest rate cuts over the past few years. Interest revenue of \$1.7M derives mainly from cash investments in short-term Bank term deposits. In addition to interest on investments Council also receives revenue by applying penalty interest on unpaid rates (\$90K).

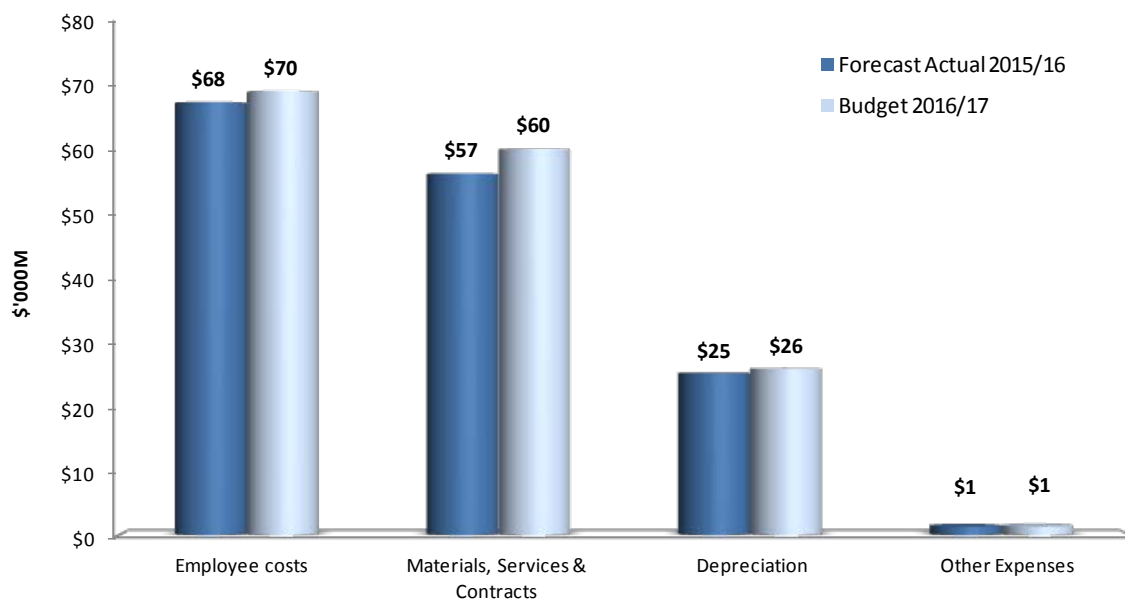
10.2.6. Other Revenue (\$503K decrease)

Other income relates to a range of items such as private works, cost recoups and other miscellaneous income items. The reduction is mainly due to a receipt of carbon tax rebate of \$216K in 2015/16.

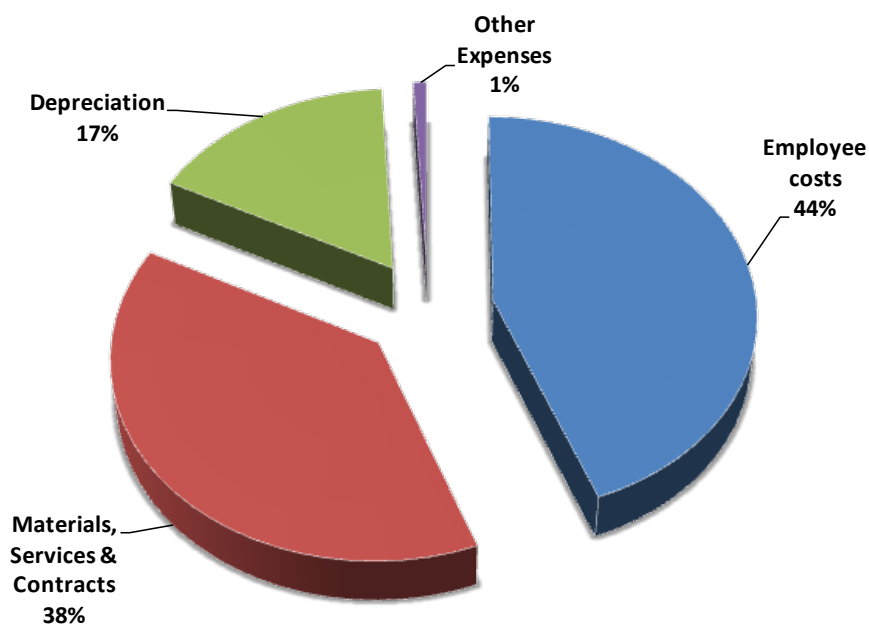
10.3. Expenses

Expense Types	Ref	Forecast	Budget	Variance
		Actual 2015/16 \$'000	2016/17 \$'000	\$'000
Employee costs	10.3.1	67,768	69,503	(1,735)
Materials, Services & Contracts	10.3.2	56,611	60,468	(3,857)
Depreciation	10.3.3	25,300	26,000	(700)
Other Expenses	10.3.4	1,352	1,380	(28)
Total expenses		151,031	157,350	(6,319)

Forecasted Expenditure and Budgeted Expenditure



Budgeted Expenditure



10.3.1. Employee Costs (\$1.7M increase)

Employee costs include all labour related expenditure for wages and salaries and on-cost allowances (leave entitlements, employer superannuation, etc. are included in on-cost provision) and also include some temporary and agency staff expenditure.

Total employee costs are forecast to increase by 2.6% or \$1.7M compared to 2015/16. This increase relates to:

- Enterprise Bargaining Agreement (EBA) and banding increments; and
- New initiatives for:
 - Communications Officer;
 - Transport Engineer; and
 - Statutory Planners.

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Division	Budget 2016/17 \$'000	Comprises	
		Permanent Full time \$'000	Permanent Part time \$'000
Chief Executive Office	6,301	4,864	1,437
Corporate Services	4,912	3,862	1,050
Community Development & Services	18,969	11,577	7,392
City Development	7,935	6,145	1,790
Infrastructure	17,572	16,570	1,002
Total permanent staff expenditure	55,689	43,018	12,671
Casual and other expenditure	13,814		
Capitalised Labour costs	1,768		
Total expenditure	71,271		

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below (the 2015/16 forecast FTE is 769):

Division	Budget FTE 2016/17	Comprises	
		Permanent Full time	Permanent Part time
Chief Executive Office	50.5	39.0	11.5
Corporate Services	44.5	35.0	9.5
Community Development & Services	232.7	142.0	90.7
City Development	75.9	57.3	18.6
Infrastructure	185.9	174.7	11.2
Total permanent staff	589.5	448.0	141.5
Casuals and other	166.5		
Capitalised EFT	17.1		
Total staff	773.1		

10.3.2. Material, Services & Contracts (\$3.9M increase)

Materials, services and contractors include the purchases of consumables, payments to contractors for the provision of services and utility costs. This is forecasted to increase by 6% or \$3.9M compared to 2015/16 forecast primarily due to the following significant variances:

- Waste management costs are projected to increase following the closure of the Clayton Landfill site in December 2015. This will attract higher rates with the transportation to the new site. Overall increase expected is \$1.1M over the 2015/16 forecast;
- Additional expenditure in 2016/17 for Council election costs which are expected to be \$561K;
- Contract security and cleaning will increase by \$85K due to servicing additional buildings such as the new Enterprise Innovation Business Centre;
- Increase in postage costs \$120K;
- Program initiatives will increase by \$140K due to continuation of grant funding such as the Youth-School Focussed and Clayton CANVAS programs;
- Increases in material costs are expected to increase by \$224K;
- Contractual payments are projected to increase by \$932K which includes payments for parking supervision, school crossing supervision and infrastructure maintenance;
- Council's insurance premiums are expected to increase by \$104K compared to the 2015/16 forecast;
- Increase in payments to carers of \$165K;
- Utilities, primarily water costs are expected to increase by \$60K; and
- New budget initiatives \$177K:
 - Councillor Action Request system \$24K;
 - Aerial photography \$42;
 - Playgroup for Indian grandparents \$11K;
 - Glen Waverley Central Car park development RFP \$100K;
 - Funding for festivals (Oakleigh, Chadstone/Ashwood) \$15K; and
 - Grants to Alliance for Gambling Reform \$25K.

The above increases have been partially offset by:

- Decrease in fuel costs compared to forecast \$110K;
- Gas and street lighting utilities expenditure is expected to decrease by \$149K; and
- Decrease in expenditure associated with the Inclusion Support program \$70K.

10.3.3. Depreciation (\$700K increase)

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. The increase of \$700K is due mainly to the completion of the 2016/17 capital works program and the full year effect of depreciation on the 2015/16 capital works program. Refer to Section 12 Analysis of Capital Budget for a more detailed analysis of Council's capital works program for the 2016/17 year.

10.3.4. Other Expenses (\$28K increase)

Other expenses relate to a range of unclassified items including audit fees, lease payments and councillor allowances. It is expected to increase by 2% or \$28K compared to 2015/16.

11. ANALYSIS OF BUDGETED CASH POSITION

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2016/17 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

The analysis is based on three main categories of cash flows:

- **Operating activities** - Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt.
- **Investing activities** - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment.
- **Financing activities** - Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of the principal component of loan repayments for the year.

11.1. Budgeted Cash Flow Statement

	Ref	Forecast Actual 2015/16 \$ '000	Budget 2016/17 \$'000	Variance \$'000
Cash Flows from Operating Activities	11.1.1			
Receipts				
Rates & Charges		108,905	113,211	4,306
User fees & fines		32,887	33,498	612
Grants - Operating		15,757	17,612	1,855
Grants - Capital		2,809	3,770	961
Interest Revenue		1,260	1,730	470
Other receipts		7,957	4,999	(2,958)
GST reimbursed by Australian Tax Office		8,016	9,581	1,565
		177,591	184,400	6,810
Payments				
Employee Costs		(67,174)	(68,890)	(1,716)
Materials, Services and Contracts		(61,828)	(63,606)	(1,778)
Other Payments		(1,352)	(1,380)	(28)
GST paid to Australian Tax Office		(1,710)	(1,733)	(23)
		(132,064)	(135,608)	(3,545)
Net Cash provided by Operating Activities		45,527	48,792	3,265
Cash from Investing Activities	11.1.2			
Payment for Property, Plant and Equipment		(33,901)	(48,619)	(14,718)
Proceeds from Sale of Property, Plant and Equipment		1,002	1,027	25
Net Cash used in Investing Activities		(32,899)	(47,592)	(14,693)
Cash Flows from Financing Activities	11.1.3			
Repayment of Current Borrowings/Leases		0	0	0
Receipt from Redraw/New Borrowings		0	0	0
Net Cash used in Financing Activities		0	0	0
Change in Cash Held		12,628	1,200	(11,428)
Cash at the beginning of Period		47,512	60,140	12,628
Cash at the end of the period	11.1.4	60,140	61,340	1,200

Source: Section 3

11.1.1. Operating activities (\$3.3M increase)

The increase in cash inflows from operating activities is due to a 4% or \$6.8M increase in cash receipts, mainly from rates and charges of \$4.3M and grants of \$2.8M (operating and capital). This is partially offset by higher than forecasted cash payments for employee costs of \$1.7M and materials, services and contracts of \$1.8M.

The net cash flows from operating activities does not equal the surplus (deficit) for the year as the expected revenues and expenses of the Council include non-cash items which have been excluded from the Cash Flow Statement. The budgeted operating result is reconciled to budgeted cash flows available from operating activities as set out in the following table.

	Forecast		
	Actual	Budget	Variance
	2015/16	2016/17	
	\$'000	\$'000	\$'000
Surplus (deficit) for the year	16,784	15,906	(878)
Depreciation	25,300	26,000	700
Net movement in current assets and liabilities	3,443	6,886	3,443
Cash flows available from operating activities	45,527	48,792	3,265

11.1.2. Investing activities (\$14.7M increase)

The increase in payments for investing activities is due to higher investment in capital works expenditure, which is disclosed in Section 12 of this budget report.

11.1.3. Financing activities

Council has not budgeted for any loan facilities in 2016/17.

11.1.4. Cash and cash equivalents at end of the year (\$1.2M increase)

Overall, total cash and investments are forecast to increase by \$1.2M to \$61.3M as at 30 June 2017.

11.2. Restricted and unrestricted cash and investments

Cash and cash equivalents held by Council are restricted in part, and not fully available for Council's operations. The budgeted cash flow statement above indicates that Council estimates at 30 June 2017 it will have cash and investments of \$61.3M, which has been restricted as shown in the following table.

	Ref	Forecast		Variance
		Actual 2015/16 \$'000	Budget 2016/17 \$'000	
Total cash and investments		60,140	61,340	1,200
Restricted cash and investments				
- Statutory reserves	11.2.1	(8,399)	(5,885)	2,514
Unrestricted cash and investments	11.2.2	51,741	55,455	3,714
- Discretionary reserves	11.2.3	(7,154)	(8,654)	(1,500)
Unrestricted cash adjusted for discretionary reserves	11.2.4	44,587	46,801	2,214

11.2.1. Statutory reserves (\$2.5M decrease)

These funds must be applied for specified statutory purposes in accordance with various legislative requirements. While these funds earn interest revenues for Council, the funds are not available for other purposes. During the 2016/17 year \$2.5M is the net decrease in statutory reserves following the budgeted transfers.

Statutory Reserves comprise:

11.2.1.1. Drainage Reserve

New property developments are required to make a contribution towards Council's strategic drainage system where the development may impact on the drainage system. These funds are maintained by catchment area and when any strategic drainage projects are undertaken funds in that catchment area's account are utilised to fund these works. In 2016/17 \$1.1M will be drawn from this Reserve to fund drainage works (listed in the Capital Works Program in Section 6).

11.2.1.2. Parking Reserve

Currently where a development is considered to increase the parking requirements of a centre the developer is required to pay a predetermined amount per additional parking space required. In 2016/17 Council will draw \$1.6M from the Parking Reserve for the construction of Atkinson Street Multi Level Car Park.

11.2.1.3. Public Open Space Reserve (POS)

The Monash Planning Scheme requires that a person who proposes to subdivide land must make a contribution to the Council for public open space (being a percentage of the land intended to be used for residential, industrial or commercial purposes, or a percentage of the site value of such land, or a combination of both). If no amount is specified, a contribution for public open space may still be required under section 18 of the Subdivision Act 1988. These funds are then used to either upgrade recreational facilities in existing open space areas or provide additional open space in the municipality. Funds budgeted to be received in 2016/17 (\$1.47M) will be allocated to eligible projects.

11.2.2. Unrestricted cash and investments (\$3.7M increase)

These funds are shown as unrestricted cash and not restricted by a statutory purpose.

11.2.3. Discretionary Reserves (\$1.5M increase)

Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes. The decisions about future use of these funds have been reflected in Council's Strategic Resource Plan and any changes in future use of the funds will be made in the context of the future funding requirements set out in the plan.

Discretionary Reserves comprise:

11.2.3.1. Development Reserve

This Reserve (formerly named the Aged Residential Care Facilities Upgrade Reserve) provided for future capital upgrades and refurbishment at Council's Aged Care facilities. Following the divestment of Council's Aged Care facilities in 2013/14 the Reserve was renamed to reflect Council's desire to utilise the funds for wider municipal development.

11.2.3.2. Superannuation

This Reserve was formed to make provision for a superannuation reserve for future LASF Defined Benefits call to top up the fund and will accumulate with annual contributions.

11.2.4. Unrestricted cash adjusted for Discretionary Reserves (\$2.2M increase)

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants and contributions. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due without borrowing further funds.

12. ANALYSIS OF CAPITAL BUDGET

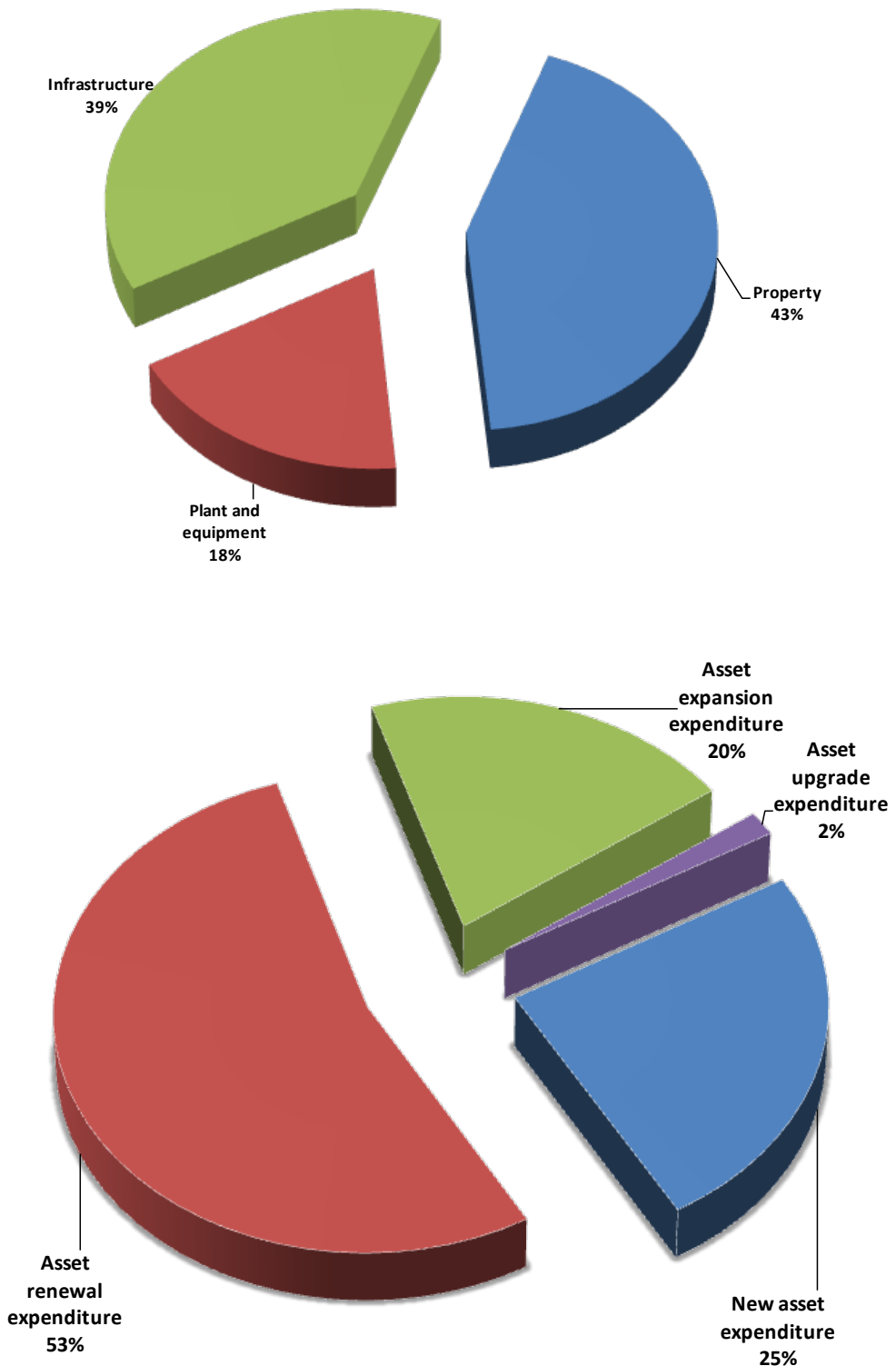
This section analyses the planned capital expenditure budget for the 2016/17 year and the sources of funding for the capital budget. Further detail on the capital works program can be found in Section 6.

12.1. Capital Works Expenditure

Capital Works Areas	Ref	Forecast		Variance
		Actual 2015/16 \$'000	Budget 2016/17 \$'000	
Works carried forward	12.1.1			
Property				
Land		0	0	0
Land improvements		0	0	0
Total land		0	0	0
Buildings and Building Improvements		0	80	80
Leasehold improvements		0	0	0
Total buildings		0	80	80
Total property		0	80	80
Plant and equipment				
Heritage plant and equipment		0	0	0
Plant, machinery and equipment		0	0	0
Fixtures, fittings and furniture		0	0	0
Computers and telecommunications		0	0	0
Library books		0	0	0
Total plant and equipment		0	0	0
Infrastructure				
Roads		0	420	420
Bridges		0	0	0
Footpaths and cycleways		0	0	0
Drainage		0	380	380
Recreational, leisure and community facilities		0	0	0
Waste management		0	0	0
Parks, open space and streetscapes		0	0	0
Off street car parks		0	0	0
Other infrastructure		0	0	0
Total infrastructure		0	800	800
Total works carried forward		0	880	880

Capital Works Areas	Ref	Forecast		Variance
		Actual 2015/16 \$'000	Budget 2016/17 \$'000	
New works				
Property	12.1.2			
Land		13	180	167
Land Improvements		0	83	83
Total land		13	263	250
Buildings and Building Improvements		4,334	18,551	14,217
Leasehold improvements		0	0	0
Total buildings		4,334	18,551	14,217
Total property		4,347	18,814	14,467
Plant and equipment	12.1.3			
Plant, machinery and equipment		3,205	2,769	(436)
Fixtures, fittings and furniture		46	817	771
Computers and telecommunications		2,891	3,189	298
Library books		1,223	1,248	25
Total plant and equipment		7,365	8,023	658
Infrastructure	12.1.4			
Roads		4,999	4,910	(89)
Bridges		0	55	55
Footpaths and cycleways		3,312	4,823	1,511
Drainage		2,131	2,744	613
Recreational, leisure and community facilities		4,241	1,076	(3,165)
Waste management		237	0	(237)
Parks, open space and streetscapes		1,151	3,068	1,917
Off street car parks		486	33	(453)
Other infrastructure		2,833	181	(2,652)
Total infrastructure		19,390	16,890	(2,500)
Total new works		31,102	43,726	12,624
Total capital works expenditure		31,102	44,606	13,504
Represented by:				
New asset expenditure	12.1.5	4,133	11,137	7,004
Asset renewal expenditure	12.1.5	16,904	23,865	6,961
Asset upgrade expenditure	12.1.5	9,627	8,890	(737)
Asset expansion expenditure	12.1.5	438	714	276
Total capital works expenditure		31,102	44,606	13,504

Budgeted capital works 2016/17



12.1.1. Carried forward works (\$0.88M)

At the end of each financial year there are projects which are either incomplete or not commenced due to factors including planning issues, weather delays and extended consultation. For the 2015/16 year it is forecast that \$880K of capital works will be incomplete and be carried forward into the 2016/17 year. The more significant projects include the Road reconstruction projects (\$420K) and the Stocks Rd drainage project (\$380K).

12.1.2. Property (\$18.76M)

The property class comprises buildings and building improvements including community facilities, municipal offices, sports facilities and pavilions.

Projects in 2016/17 include:

- \$8.7M for construction of the Atkinson Street multi level car park, including funding of \$1.6M from parking scheme contributions;
- \$5.12M for sports pavilion renewal and upgrades, including Brentwood, Columbia, Argyle, Scammell, Central (South), Larpent, Scotchmans and Jingella reserve pavilions;
- \$533K to continue Council's equitable access program including upgrades at Glen Waverley library and Monash Gallery of Art/Wheelers Hill library;
- \$1.63M for renewal and upgrade works to Council's major civic buildings and the Monash Operations Centre
- \$214K for renewal and upgrade works at Council's aquatic and leisure centres;
- \$1.03M for renewal at various Council halls & community centres (including \$600K for the Electra Community Centre expansion);
- \$577K for design and refurbishment at early childhood and Maternal & Child Health Centres;
- \$180K for strategic land acquisitions; and
- \$365K for renewal of public toilets at Pinewood shopping precinct.

12.1.3. Plant and Equipment (\$8.02M)

Plant and Equipment includes plant, machinery and equipment; computers and telecommunications; fixtures, fittings and furniture and library books.

Projects in 2016/17 include;

- \$1.25M to continue renewal of the library book collection;
- \$3.19M for Information Technology renewal and upgrade of IT infrastructure and software;
- \$2.77M to maintain and replace Council's plant and fleet (partially funded by trade - ins of \$1.02M);

- \$741K for renewal of furniture and equipment including council's libraries, civic and operations centre; and
- \$76K for new art acquisitions.

12.1.4. Infrastructure (\$16.94M)

Infrastructure includes roads, bridges, footpaths and cycleways, drainage, recreation, leisure and community facilities, parks, open space and streetscapes, off street car parks and other structures.

Projects in 2016/17 include:

- \$55K for renewal of Councils bridges;
- \$2.74M for the renewal and upgrade of Council's drainage infrastructure (including local drainage, wetlands, litter traps and water sensitive urban design assets);
- \$1.15M for Council's shared path bicycle network including upgrades to the Dandenong Creek Trail (396K) and Hanover Street Oakleigh (\$407K);
- \$3.67M for footpath renewal and extension;
- \$530K for the renewal of road surfaces;
- \$2.5M for local road reconstruction (includes \$1.83M Roads to Recovery funding);
- \$536K for traffic control devices;
- \$515K for the renewal and upgrade of kerb and channel;
- \$164K for right of way reconstruction at St Johns Way Mulgrave; and
- \$118K for upgrade of bus stops in Glen Waverley and Wheelers Hill.

The Drainage Private Development Contribution Program budget is \$1.23M in 2016/17 and is funded from both contributions made by developers in specified areas across the municipality (\$1.1M) and from Council (\$119K).

Projects for construction this year include:

- Oakpark Drive, Chadstone (\$422K);
- Iriving Street, Mount Waverley (\$284K);
- Illuka Crescent, Mount Waverley (\$303K); and
- Shirley Avenue, Glen Waverley (\$218K).

Recreational, leisure and community facilities (\$1.08M) projects to be undertaken in 2016/17 include:

- \$439K for the renewal and upgrade of playing surfaces including \$159K for improvements to Council's 2 public golf courses; and

- \$515K for sports infrastructure including sports lighting at Brentwood Reserve \$215K, Princes Highway West oval \$207K and Central Reserve South \$75K.

Parks open space and streetscapes (\$3.07M) projects to be undertaken in 2016/17 include:

- \$1M for the continuation of Council's playground renewal and upgrade program including upgrades at Davies Reserve, Mayfield park and Napier Park;
- \$468K for renewal and upgrade of park furniture;
- \$407K for the Holmesglen Neighbourhood Activation project which includes a grant from the Department of Justice (\$250K);
- \$117K to continue the replacement of Avendon Estate Cypress trees;
- \$240K to commence implementation of Council's street tree strategy;
- \$105K for renewal of traffic device landscaping;
- \$118K for bus stop upgrades at Ferntree Gully Road Glen Waverley; and
- \$73K for renewal and upgrade of vegetation along Scotchmans and Dandenong Creeks.

Other Infrastructure projects (\$181K) to be completed in 2016/17 are:

- \$181K for renewal and upgrade of retaining walls.

12.1.5. Asset renewal (\$23.9M), new assets (\$11.1M), upgrade (\$8.9M) and expansion (\$714K)

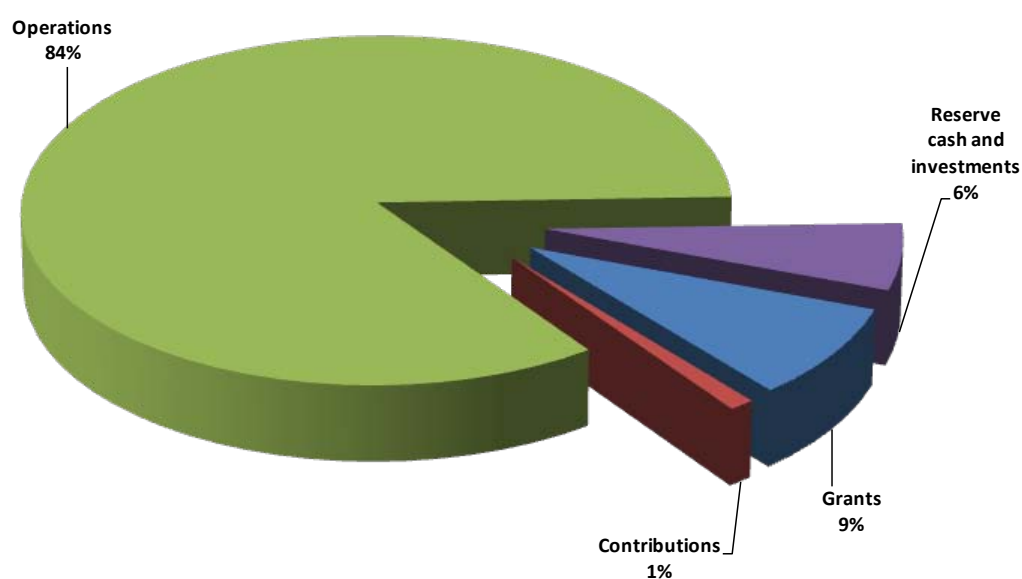
A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

The major projects included in the above categories, which constitute expenditure on new assets, are the Central Reserve South Pavilion development (\$1.52M); the Atkinson Street multi level carpark (\$8.7M) the Holmesglen Neighbourhood Activation project (\$407K) and various footpaths and shared paths (\$558K). The remaining capital expenditure represents renewals and upgrades of existing assets.

12.2. Funding Sources

	Ref	Forecast Actual 2015/16 \$'000	Budget 2016/17 \$'000	Variance \$'000
Works carried forward				
Current year funding				
Grants		0	0	0
Contributions		0	0	0
Council cash				
- operations		0	880	880
- proceeds on sale of assets		0	0	0
- reserve cash and investments		0	0	0
- unrestricted cash and investments		0	0	0
Total works carried forward	12.2.1	0	880	880
New works				
Current year funding				
Grants	12.2.2	2,809	3,770	961
Contributions	12.2.3	265	493	228
Borrowings		0	0	0
Council cash				
- operations	12.2.4	27,072	36,756	9,684
- proceeds on sale of assets		0	0	0
- reserve cash and investments	12.2.5	956	2,708	1,752
- unrestricted cash and investments		0	0	0
Total new works		31,102	43,726	12,624
Total funding sources		31,102	44,606	12,624

Budgeted total funding source 2016/17



12.2.1. Carry forward works

At the end of each financial year there are projects which are either incomplete or not commenced due to factors including planning issues, weather delays and extended consultation. For the 2015/16 year it is forecast that \$880K of capital works will be incomplete and be carried forward into the 2016/17 year.

12.2.2. Grants (\$3.8M)

Capital grants include all monies received from State and Federal sources for the purposes of funding the capital works program. Significant grants are budgeted to be received for the Local Roads program (\$1.14M), Roads to Recovery (\$1.83M) and upgrade to sporting pavilions at Argyle, Ashwood and Capital reserves (\$300K).

12.2.3. Contributions (\$493K)

Contributions are received from Sporting Clubs or other organisations to fund various Capital Projects (in full or part). It is forecast that \$493K in contributions will be received in 2016/17 including \$300K for increased capacity at Electra Reserve and \$100K toward various recreational leisure and community facilities.

12.2.4. Council Cash - Operations (\$36.8M)

Council generates cash from its operating activities, which is used as a funding source for the capital works program. It is forecast that \$36.9M will be generated from operations to fund the 2016/17 capital works program.

12.2.5. Council Cash – Reserve Cash and Investments (\$2.7M)

Council uses minor cash reserves to fund part of its annual capital works program. Funding from reserve for the 2016/17 program is \$1.1M from the Drainage Reserve for private developer drainage projects and \$1.6M from the Car parking reserve for the construction of the Atkinson Street Multi Level Car Park.

13. ANALYSIS OF BUDGETED FINANCIAL POSITION

13.1. Budgeted Balance Sheet

This section analyses the movements in assets, liabilities and equity between 2015/16 and 2016/17. It also considers a number of key performance indicators.

	Ref	Forecast Actual 2016 \$'000	Budget 2017 \$'000	Variance \$'000
Current Assets	13.1.1			
Cash and cash equivalents		60,140	61,340	1,200
Trade and other receivables		7,138	7,357	219
Other Assets		1,500	3,800	2,300
Total Current Assets		68,778	72,497	3,719
Non-Current Assets	13.1.1			
Plant, Property & Equipment		2,627,599	2,642,876	15,278
Other assets		2,066	2,066	0
Total Non-Current Assets		2,629,665	2,644,942	15,278
Total Assets		2,698,443	2,717,440	18,997
LIABILITIES				
Current Liabilities	13.1.2			
Trade and Other Payables		13,848	16,276	(2,428)
Trust Funds & Deposits		7,610	7,660	(50)
Provisions		16,021	16,588	(567)
Interest bearing loans and borrowings		0	0	0
Total Current Liabilities		37,479	40,524	(3,045)
Non-Current Liabilities	13.1.2			
Provisions		1,283	1,329	(45)
Other Liabilities		2,669	2,669	0
Interest bearing loans and borrowings		0	0	0
Total Non-Current Liabilities		3,952	3,998	(45)
Total Liabilities		41,431	44,522	(3,091)
Total Net Assets		2,657,012	2,672,918	15,906
EQUITY	13.1.4			
Accumulated surplus		946,254	963,174	16,920
Reserves		1,710,758	1,709,744	(1,014)
Total Equity		2,657,012	2,672,918	15,906

Source: Section 3

13.1.1. Current Assets (\$3.7M increase) and Non-Current Assets (\$15.3M increase)

Cash and cash equivalents include cash and investments such as cash held in the bank and in petty cash and the value of investments in deposits or other highly liquid investments with short term maturities of three months or less. Trade and other receivables are monies owed to Council by ratepayers and others. Current assets also include land held for resale, as Council has resolved to sell assets to refurbish other infrastructure assets in the 2017/18 financial year. Section 11 - Analysis of Budgeted Cash Position will provide further analysis.

Plant, property and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc which has been built up by Council over many years. The increase in this balance is attributable to the net result of the capital works program (\$44.6M of additional assets), depreciation of assets (\$26M) and the sale of property, plant and equipment (\$1M).

13.1.2. Current Liabilities (\$3M increase) and Non-Current Liabilities (\$45K)

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to remain consistent with 2015/16 levels. The increase in Current Liabilities relates to timing of cash payments and its effect on Trade Creditors. Section 11 - Analysis of Budgeted Cash Position will provide further analysis.

Provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are only expected to increase marginally due to more active management of entitlements despite factoring in an increase for EBA outcomes.

Non-current liabilities relate to the long term provisions of employment entitlements.

13.1.3. Working Capital

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months, and are therefore not available for discretionary spending.

Some of Council's cash assets are restricted in that they are required by legislation to be held in reserve for specific purposes.

	Forecast		
	Actual	Budget	Variance
	2015/16	2016/17	
	\$'000	\$'000	\$'000
Current assets	\$68,778	\$72,497	\$3,719
Current liabilities	\$37,479	\$40,524	(\$3,045)
Working capital	\$31,300	\$31,973	\$674
Restricted cash and investment current assets			
- Statutory reserves	(\$8,399)	(\$5,885)	\$2,514
Unrestricted working capital	\$22,901	\$26,088	\$3,188

In addition to the restricted cash shown above, Council is also projected to hold \$8.7M in discretionary reserves at 30 June 2017. Although not restricted by a statutory purpose, Council has made decisions regarding the future use of these funds and unless there is a Council resolution these funds should be used for those earmarked purposes.

13.1.4. Equity (\$15.9M increase)

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations;
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the Accumulated Surplus of the Council to be separately disclosed; and
- Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time. The increase in accumulated surplus of \$15.9M results directly from the surplus for the year. During the year an amount of \$1M (net) is budgeted to be transferred from other reserves to accumulated surplus. This reflects the usage of investment cash reserves to partly fund the capital works program. This is a transfer between equity balances only and does not impact on the total balance of equity.

LONG TERM STRATEGIES

This section includes the following analysis and information:

- 14 Strategic Resource Plan
- 15 Rating information
- 16 Other long term strategies

14. STRATEGIC RESOURCE PLAN AND FINANCIAL PERFORMANCE INDICATORS

This section includes an extract from the adopted Strategic Resource Plan to provide information on the long term financial projections of Council.

14.1. Plan Development

The Act requires a Strategic Resource Plan to be prepared covering both financial and non-financial resources, and including key financial indicators for at least the next four financial years to support the Council Plan.

Council has prepared a Strategic Resource Plan (SRP) for the four years 2016/17 to 2019/20 as part of its ongoing financial planning to assist in adopting a budget within a longer term framework. The SRP takes the strategic objectives and strategies as specified in the Council Plan and expresses them in financial terms for the next four years.

The four-year financial plan for 2016/17 - 2019/20 is based on the following key strategies aimed at ensuring the long-term viability and amenity of the City:

- Net rate revenue increases over the period of the Financial Plan of 2.5%;
- Revenue from fees and charges generally increase by 4% or in line with either cost increases or market levels as appropriate. This also recognises that other levels of Government set a considerable portion of statutory fees, fines and charges;
- The other key areas of savings are found in Council's Operating Budget;
- It is Council strategy to maintain the Working Capital Ratio in a positive position in the short term and long-term above 150%. The Working Capital Ratio measures the ability to pay existing liabilities in the next 12 months;
- Maintaining staff levels (EFT's) at current levels with additions only related to budget approved staffing initiatives which must be compensated for by intra year EFT savings;
- The maintenance or enhancement of existing service levels and increased maintenance and asset management of Council facilities and infrastructure;
- The funding of both operating expenditure and base capital works – that is the maintenance of absolute and relative infrastructure standards- from recurrent revenue sources, capital subsidies and cash reserves;
- Remaining debt-free over 4 years of this SRP;
- An asset sales program over the life of the plan consisting of trade-ins for plant and equipment to supplement the plant and equipment budget. Also included in asset sales for 2017/18 are proposed land sales to fund capital works buildings refurbishment;
- Maintenance of a level of cash investment to meet non-discretionary funding commitments; and
- A capital works program averaging over \$39M over the life of the plan.

14.2. Financial Resources

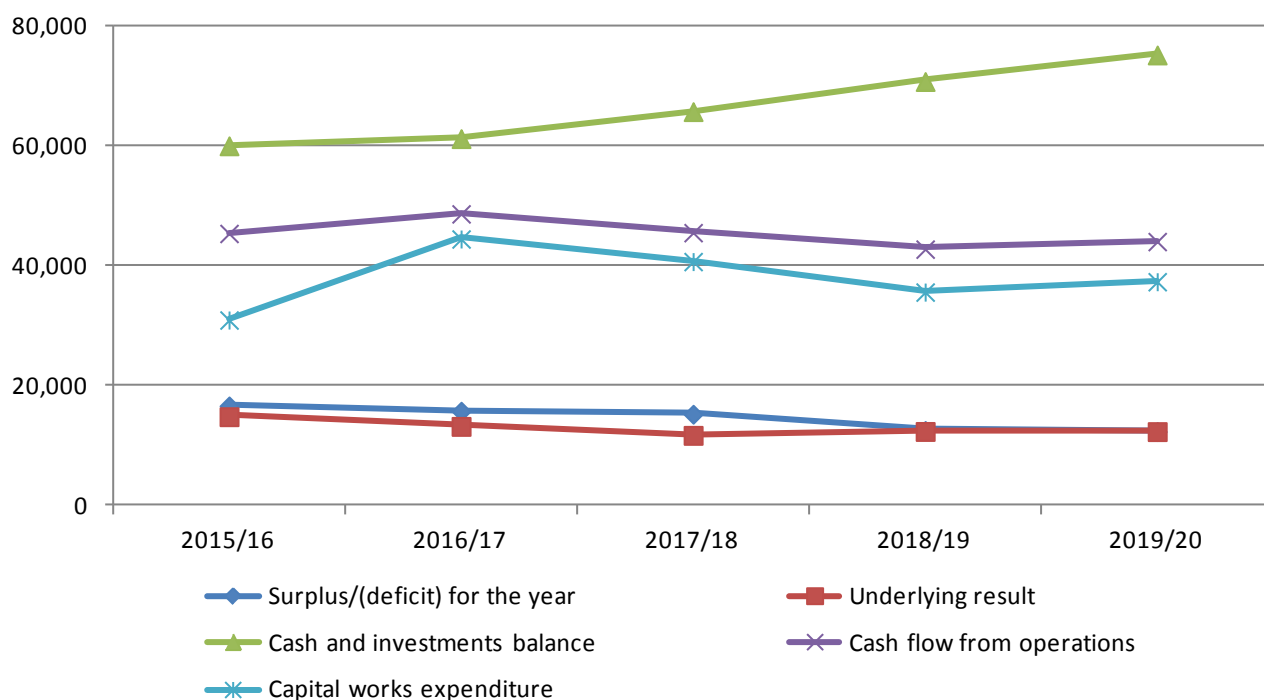
The following table summarises the key financial results for the next four years as set out in the SRP for years 2016/17 to 2019/20.

	Forecast		Strategic Resource Plan			Trend + / o / -
	Actual	Budget	Projections			
	2015/16	2016/17	2017/18	2018/19	2019/20	
	\$'000	\$'000	\$'000	\$'000	\$'000	
Surplus/(deficit) for the year	16,784	15,906	15,398	12,698	12,503	+
Underlying result	14,988	13,375	11,878	12,528	12,503	+
Cash and investments balance	60,140	61,340	65,839	70,857	75,280	+
Cash flow from operations	45,527	48,792	45,663	42,914	44,176	+
Capital works expenditure	31,102	44,606	40,841	35,756	37,485	0

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

The following graph shows the general financial indicators over the four year period.



The key outcomes of the SRP are as follows:

- **Financial sustainability (section 11)** - Cash and investments is forecast to increase marginally over the four year period from \$61.3M to \$75.3M, which indicates a balanced budget on a cash position in each year;
- **Rating levels (section 15)** – Net rate increases over the period of the Financial Plan of 2.5%;
- **Service delivery (section 2)** – Service levels have been maintained throughout the four year period. Excluding the effects of capital items such as capital grants and contributions, the adjusted underlying result is a surplus of \$13.4M in 2016/17 to an underlying surplus of \$12.5M in 2019/20. The adjusted underlying result is a measure of financial sustainability and is an important measure as once-off capital items can often mask the operating result;
- **Borrowing strategy (section 16)** – Council has not planned for any new borrowings over the four year period; and
- **Infrastructure strategy (Section 16)** - Capital expenditure (including new projects) over the four year period will total \$156M at an average of \$39.1M.

15. RATING INFORMATION

15.1. Rating Strategy

In 2016/17, Council has resolved to raise its rate revenue by the application of differential rating using Capital Improved Value (CIV) as the basis of valuation. Differential rates will apply to all rateable land.

The overall net rate revenue increase will be 2.5%. This will maintain the previously adopted SRP rate increase of 2.5% for all rateable properties; this also provides for the \$50 rebate for eligible pensioners (introduced in 2015/16). It is estimated that \$1.15M of supplementary rates from new developments will also be collected in 2016/17 (\$850k in 2015/16). Council plans for an annual increase in rates to maintain service standards, investment in Capital works and the maintenance and renewal of existing and ageing infrastructure. The Statutory Rating information and the detailed objectives for applying the differential rates are set out in Section 7 Rates and Charges.

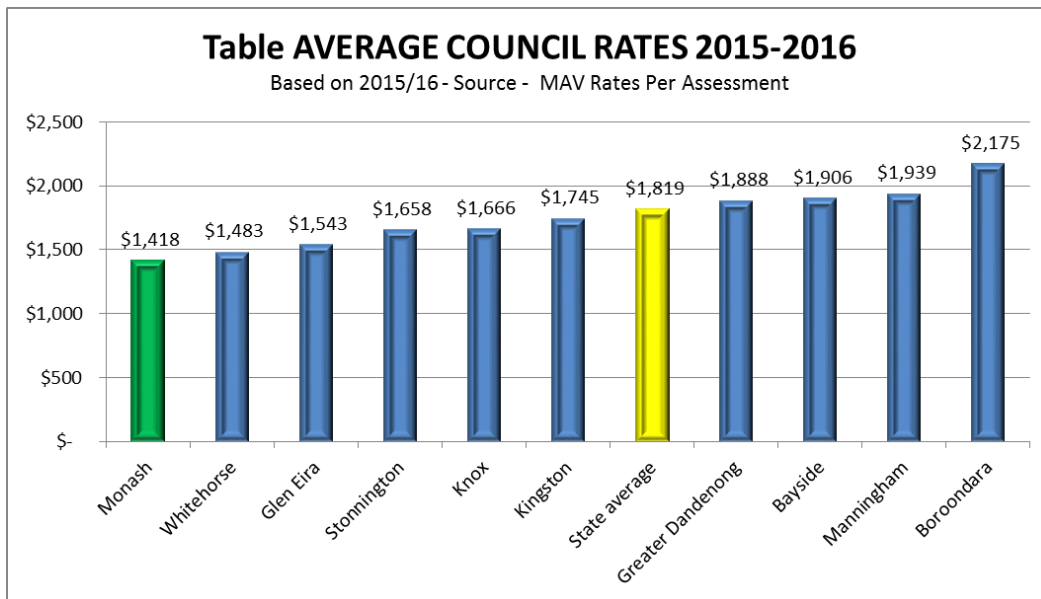
15.2. Differential Rating

The rating structure comprises a number of differential rates that we believe contributes to a more equitable distribution of the rating burden. Differential rating allows particular classes of properties to be assessed at different levels from the General rate set for the municipality. When declaring general rates, Council must consider how the use of differential rating contributes to the equitable and efficient carrying out of its functions compared to the use of uniform rates.

Underpinning the rationale for differential rates is the recognition that rates are becoming increasingly harder for people to pay and this tends to hit residents the hardest – particularly residents like pensioners who are living off low, fixed incomes. Given the shift in rate burden over the past five years away from commercial and industrial ratepayers and to the disadvantage of residential ratepayers, it is fair and reasonable that Council should continue with a differential to address that change.

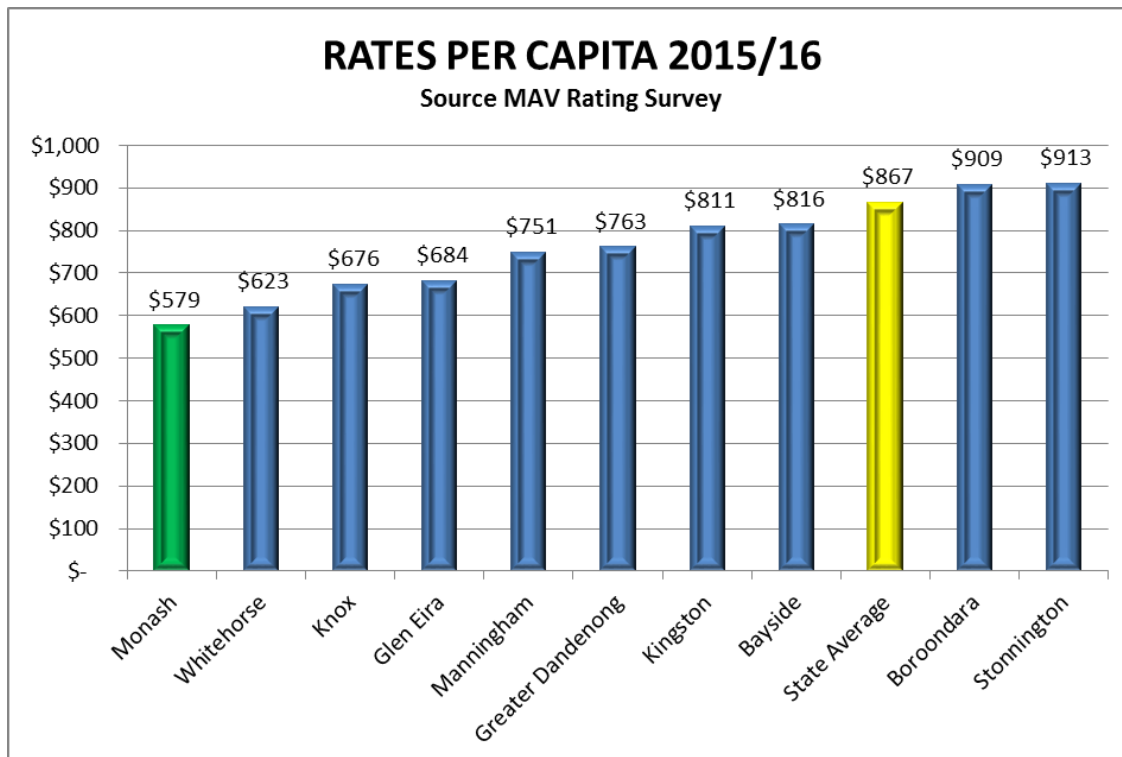
Council's actual average rate per assessment of \$1,419 in 2015/16 was the lowest in Victoria (refer tables 15.1 & 15.2 below). The average rate per assessment in 2016/17 will be \$1,454. The net rate revenue increase of 2.5% in 2016/17 is not expected to alter this position. The average residential rate per assessment in 2016/17 will be \$1,363 (\$1,330 in 2015/16).

Table 15.1 Monash and Neighbours – Rates Per Assessment



Council's actual average rate per capita of \$579 in 2015/16 was the lowest in Metropolitan Melbourne (refer tables 9.2 below) and the lowest in Victoria. The net rate revenue increase of 2.5% in 2016/17 is not expected to alter this position. The average rate per capita in 2016/17 will be \$590.

Table 9.2 Monash and Neighbours – Rates Per Capita



15.3. Eligible Pensioner Subsidy

Council introduced a new initiative in 2015/16 to assist eligible pensioners with a \$50 subsidy, using the waiver provisions of Section 171 (1)(a) of the Act. The key rationale for proposing the introduction of a pensioner rate subsidy of \$50 was because the level of rate increases in Monash (like other councils) has risen above the cost of living since the mid-1990s. Monash Council has approximately 13,500 eligible pensioner ratepayers nearly 20% of total residential ratepayers in Monash.

Despite Monash having Victoria's lowest rates, our rate increases still have a significant impact on our ratepayers. However they hit pensioners the hardest who are living off fixed incomes which are subject to means-testing qualifications. The largest group of pensioners in Monash are those receiving the aged pension. The additional pensioner rebate on top of what is provided by the state government is also justified because it recognises that many of our pensioners have lived in Monash for many years and have played a big part in making Monash the great place to live it is today. This initiative assists many pensioners that are finding it increasingly harder financially to remain in their homes in Monash because of the growing size of the annual rates bill.

15.4. Properties rated under the Cultural & Recreational Lands Act 1963

Council has ten properties that are eligible to be rated under the *Cultural and Recreational Lands Act 1963(CRLA)*. The Council has considered the service utilised by the lands and the benefit these lands provide to the community by consideration of their cultural or recreational land use, as required under the Act (refer to Section 7 Rates and Charges for the full list of CRLA properties).

15.5. Property Valuations

During the 2015/6 year, a revaluation of all properties within the municipality was carried out with an effective date of 1 January 2016 which, will apply for the 2016/17 rating year.

16. OTHER STRATEGIES

This section sets out summaries of the strategies that have been developed and incorporated into the Strategic Resource Plan including borrowings, infrastructure and service delivery.

16.1. Borrowings

Council resolved to pay all loans out by 30 June 2015 placing Council in a debt free position. Council has no plans to borrow funds over the life of the SRP to fund operating or capital expenditure.

16.2. Infrastructure

The Council has developed an Asset Funding Model based on the knowledge provided by various Asset Management Plans, which sets out the capital expenditure requirements of Council for the next 10 years by class of asset, and is a key input to the SRP. It predicts asset renewal needs and considers infrastructure needs to meet future community service expectations.

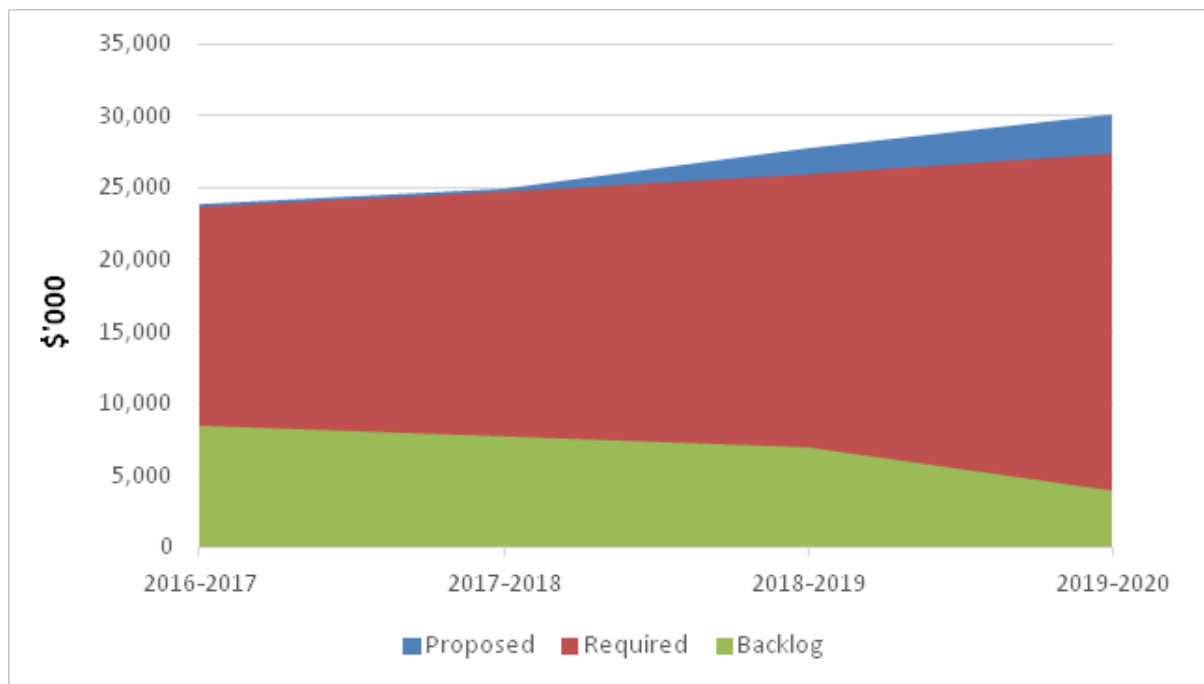
The key aspects of the process are as follows:

- Long term capital planning process which integrates with the Council Plan, Strategic Resource Plan and Annual Budget processes;
- Identification of asset funding requirements through the preparation of asset management plans;
- Prioritisation of capital projects within classes on the basis of evaluation criteria;
- Methodology for allocating annual funding to classes of capital projects; and
- Business Case template for officers to document capital project submissions.

A key objective of the Asset Funding Model is to maintain or renew Council's existing assets at desired condition levels. If sufficient funds are not allocated to asset renewal then Council's investment in those assets will reduce, along with the capacity to deliver a desired level of service to the community.

The graph below sets out the required and actual asset renewal over the life of the current SRP and the renewal backlog.

Renewal Expenditure



At present, Council is committed to fully fund asset renewal requirements and reducing the backlog identified in the Asset Funding Model. While the Asset Funding Model is endeavouring to provide a sufficient level of annual funding to meet ongoing asset renewal needs, the above graph indicates that in later years Council will still have a backlog. This will be addressed in years 5-10 of the Asset Funding Model. Backlog is the renewal works that Council has not been able to fund over the past years and is equivalent to the accumulated asset renewal gap. In the above graph the backlog at the beginning of the five year period was \$8.46 million and \$3.02 million at the end of the period. In updating the Asset Funding Model for the 2016/17 year, the following influences have had a significant impact:

- the construction of the Atkinson Street Car Park in Oakleigh; and
- Revised levels of service provided by sporting pavilions.

The following table summarises Council's forward outlook on capital expenditure including funding sources for the next four years.

Summary of funding sources

Year	Total Capital	Grants \$'000	Contributions \$'000	Council	
	Program \$'000			Cash \$'000	Borrowings \$'000
2015/16	31,102	2,809	265	28,028	0
2016/17	44,606	3,770	493	40,344	0
2017/18	40,841	4,153	1,130	35,558	0
2018/19	35,756	1,797	165	33,794	0
2019/20	37,485	1,822	0	35,663	0

In addition to using cash generated from its annual operations and external contributions such as government grants, Council has significant cash or investment reserves that are also used to fund a variety of capital projects. These reserves are either 'statutory' or 'discretionary' cash reserves. Statutory reserves relate to cash and investments held by Council that must be expended on a specific purpose as directed by legislation or a funding body, and include contributions to car parking, drainage and public open space. Discretionary cash reserves relate to those cash and investment balances that have been set aside by Council and can be used at Council's discretion, even though they may be earmarked for a specific purpose.

APPENDICES

Appendix A Fees and charges schedule

Appendix B Budget process

Fees & Charges Schedule	Unit Type	2015/16 Unit Fee (incl GST) (Where applicable)	2016/17 Unit Fee (incl GST)
CORPORATE SERVICES			
RATES			
Personal Service - Section 177 LGA Rent Demands	Each	\$65.00	\$65.00
Personal Service / Field Call - Section 177 LGA	Each	\$55.00	\$55.00
Debt Recovery Administration Classic Pac < \$1,000	Each	\$45.00	\$45.00
Debt Recovery Administration Premium Pac < \$1,000	Each	\$55.00	\$55.00
Debt Recovery Administration Classic Pac > \$1,000 < \$2,000	Each	\$65.00	\$65.00
Debt Recovery Administration Legal Pac > \$2,000	Each	\$85.00	\$85.00
Debt Recovery Administration Premium Pac > \$1,000 < \$2,000	Each	\$75.00	\$75.00
Solicitor's Letter	Each	\$25.00	\$25.00
Debt Arrangements Admin Fee	Each	\$20.00	\$20.00
Debt Recovery ASIC Search Fee	Each	\$25.00	\$25.00
Attempted Service Fee	Each	\$45.00	\$47.00
Debt Recovery Admin Skip Tracing Successful	Each	\$220.00	\$220.00
Debt Recovery Admin Skip Tracing Unsuccessful	Each	\$100.00	\$100.00
CHIEF EXECUTIVE			
CUSTOMER SERVICE			
Land Information Certificates	Each	\$20.00	\$24.80
MONASH SEMINAR & TRAINING CENTRE			
Commercial Hourly Rate Boardroom	Per Hour	\$23.50	\$24.90
Commercial Hourly Rate Mtg Room 1	Per Hour	\$23.50	\$24.90
Commercial Hourly Rate Mtg Room 2	Per Hour	\$31.50	\$33.40
Commercial Hourly Rate Training Room	Per Hour	\$31.50	\$33.40
Community Hourly Rate Board Room	Per Hour	\$16.80	\$16.80
Community Hourly Rate Mtg Room 1	Per Hour	\$16.80	\$16.80
Community Hourly Rate Mtg Room 2	Per Hour	\$22.20	\$22.20
Community Hourly Rate Training Room	Per Hour	\$22.20	\$22.20
Data Projector	Each	\$22.00	\$23.10
TV with DVD	Each	\$22.00	\$23.10
MONASH HALLS			
Community Use			
Small Hall - Mon to Fri	Per Hour	\$20.30	\$20.30
Small Hall - Saturday/Sunday/Public Holidays	Per Hire	\$286.00	\$286.00
Small Hall - New Year's Eve	Per Hire	\$371.80	\$371.80
Small Meeting Room - Mon to Fri	Per Hour	\$11.20	\$11.20
Small Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	\$102.85	\$102.85
Small Meeting Room - New Year's Eve	Per Hire	\$133.65	\$133.65
Medium Hall - Mon to Fri	Per Hour	\$28.00	\$28.00
Medium Hall - Saturday/Sunday/Public Holidays	Per Hire	\$525.80	\$525.80
Medium Hall - New Year's Eve	Per Hire	\$684.20	\$684.20

Fees & Charges Schedule	Unit Type	2015/16 Unit Fee (incl GST) <small>(Where applicable)</small>	2016/17 Unit Fee (incl GST)
Medium Meeting Room - Mon to Fri	Per Hour	\$16.80	\$16.80
Medium Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	\$114.40	\$114.40
Medium Meeting Room - New Year's Eve	Per Hire	\$148.50	\$148.50
Large Hall - Mon to Fri	Per Hour	\$33.70	\$33.70
Large Hall - Saturday/Sunday/Public Holidays	Per Hire	\$753.50	\$753.50
Large Hall - New Year's Eve	Per Hire	\$981.20	\$981.20
Large Meeting Room - Mon to Fri	Per Hour	\$22.20	\$22.20
Large Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	\$119.90	\$119.90
Large Meeting Room - New Year's Eve	Per Hire	\$156.20	\$156.20
Commercial Use			
Small Hall - Mon to Fri	Per Hour	\$28.00	\$29.70
Small Hall - Saturday/Sunday/Public Holidays	Per Hire	\$396.00	\$420.20
Small Hall - New Year's Eve	Per Hire	\$515.35	\$546.75
Small Meeting Room - Mon to Fri	Per Hour	\$15.70	\$16.60
Small Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	\$139.70	\$147.95
Small Meeting Room - New Year's Eve	Per Hire	\$181.50	\$192.50
Medium Hall - Mon to Fri	Per Hour	\$39.20	\$41.60
Medium Hall - Saturday/Sunday/Public Holidays	Per Hire	\$726.00	\$770.00
Medium Hall - New Year's Eve	Per Hire	\$947.10	\$1,004.30
Medium Meeting Room - Mon to Fri	Per Hour	\$23.50	\$24.90
Medium Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	\$151.25	\$160.60
Medium Meeting Room - New Year's Eve	Per Hire	\$196.90	\$209.00
Large Hall - Mon to Fri	Per Hour	\$47.20	\$50.00
Large Hall - Saturday/Sunday/Public Holidays	Per Hire	\$1,050.50	\$1,113.75
Large Hall - New Year's Eve	Per Hire	\$1,364.00	\$1,445.95
Large Meeting Room - Mon to Fri	Per Hour	\$31.50	\$33.40
Large Meeting Room - Saturday/Sunday/Public Holidays	Per Hire	\$163.35	\$173.25
Large Meeting Room - New Year's Eve	Per Hire	\$212.30	\$224.95
Data Projector	Each	\$22.00	\$23.10
<hr/> BATESFORD HUB <hr/>			
Facility/Room Hire			
Meeting Room 1 Community	Per Hour	\$10.90	\$11.65
Meeting Room 2 Community	Per Hour	\$16.10	\$17.50
Meeting Room 3 Community	Per Hour	\$16.10	\$17.50
Multi purpose room Community	Per Hour	\$27.00	\$29.70
Jordanville Centre Hire - Community	Per Hour	\$17.00	\$21.10
Meeting Room 1 Commercial	Per Hour	\$22.50	\$16.60
Meeting Room 2 Commercial	Per Hour	\$33.90	\$24.90
Meeting Room 3 Commercial	Per Hour	\$33.90	\$24.90
Multi purpose room Commercial	Per Hour	\$68.90	\$41.60
Data Projector	Each	\$17.00	\$23.10
TV with DVD	Each	\$22.50	\$23.10

Fees & Charges Schedule	Unit Type	2015/16 Unit Fee (incl GST) <small>(Where applicable)</small>	2016/17 Unit Fee (incl GST)
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Jordanville Centre Hire	Per Hour	\$17.00	\$29.70
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CLAYTON COMMUNITY CENTRE

Facility/Room Hire

Additional Cleaning	Per Hour	\$63.60	\$67.40
Bump In/Out & Rehearsal Community	Per Week	\$62.40	\$64.90
Bump In/Out Rehearsal Commercial	Per Week	\$88.00	\$93.30
Meeting Room Community	Per Hour	\$20.80	\$21.60
Meeting Room Commercial	Per Hour	\$35.00	\$37.10
Security Mon-Friday	Per Hour	\$41.35	\$43.80
Security Public Holiday	Per Hour	\$74.20	\$78.70
Security Saturday	Per Hour	\$50.90	\$54.00
Security Sunday	Per Hour	\$63.60	\$67.40
Supervising Technician	Per Hour	\$56.70	\$60.10
Theatrette Community	Per day	\$410.80	\$427.20
Theatrette Community	Per Hour	\$62.40	\$64.90
Theatrette Community	Per Week	\$1,362.40	\$1,416.90
Theatrette Commercial	Per day	\$570.30	\$604.50
Theatrette Commercial	Per Hour	\$88.00	\$93.30
Theatrette Commercial	Per Week	\$2,130.60	\$2,258.40

COMMUNITY DEVELOPMENT & SERVICES

RESIDENTIAL CARE

Elizabeth Gardens- 2 bedrooms	Per Week	\$112.20	\$109.00
Elizabeth Gardens - New Residents	Per Week	\$42.85	\$41.45

HOME AND COMMUNITY CARE

Planned Activity Groups - Halcyon

Day	Per session	\$14.60	\$15.20
Evening	Per session	\$12.00	\$12.50

Planned Activity Group

Social Support	Per hour	\$3.75	\$3.90
Out & About Group	Per hour	\$7.60	\$7.90

Home Maintenance

Low	Per hour plus materials	\$13.50	\$14.00
Medium	Per hour plus materials	\$18.00	\$18.70
High	Per hour plus materials	\$23.00	\$23.90
Full Cost Recovery	Per hour plus materials	\$60.00	\$62.40

Home Maintenance - Gutter Cleaning

Low	Per staff hour	\$21.00	\$21.80
Medium	Per staff hour	\$24.00	\$25.00
High	Per staff hour	\$33.30	\$34.60
Full Cost Recovery	Per staff hour	\$66.00	\$68.80

Fees & Charges Schedule	Unit Type	2015/16 Unit Fee (incl GST) <small>(Where applicable)</small>	2016/17 Unit Fee (incl GST)
Home Maintenance - Green Clean			
Small Job-Low	Per job	\$40.00	\$41.60
Small Job-Medium	Per job	\$47.00	\$48.90
Small Job-High	Per job	\$58.00	\$60.30
Medium Job-Low	Per job	\$64.00	\$66.60
Medium Job-Medium	Per job	\$79.00	\$82.20
Medium Job-High	Per job	\$96.00	\$99.90
Large Job-Low	Per job	\$104.00	\$108.10
Large Job-Medium	Per job	\$125.00	\$130.00
Large Job-High	Per job	\$154.00	\$160.10
General Home Care			
Low	Per hour	\$6.40	\$6.60
Medium	Per hour	\$15.50	\$16.10
High	Per hour	\$33.00	\$34.30
Full Cost Recovery	Per Hour	\$50.00	\$52.00
Extra Care			
Low	Per hour	\$8.80	\$0.00
Medium	Per hour	\$15.20	\$0.00
High	Per hour	\$17.30	\$0.00
Full Cost Recovery	Per Hour	\$54.10	\$0.00
Delivered Meals			
Low	Per Meal	\$9.00	\$9.40
Medium	Per Meal	\$9.00	\$9.40
High	Per Meal	\$13.00	\$13.50
Full Cost Recovery	Per Meal	\$15.00	\$15.60
Personal Care			
Low	Per hour	\$4.60	\$4.80
Medium	Per hour	\$9.20	\$9.50
High	Per hour	\$22.00	\$22.90
Full Cost Recovery	Per Hour	\$50.00	\$52.00
Respite Care			
Low	Per hour	\$3.20	\$3.30
Medium	Per hour	\$5.00	\$5.20
High	Per hour	\$14.00	\$14.50
Full Cost Recovery	Per Hour	\$50.00	\$52.00
Community Bus			
Assisted Transport Charge	Per return trip	\$2.70	\$2.80
Community Bus Hire -11 seater + Driver	Per hour	\$6.80	\$7.00
Community Bus Hire - 11 Seater + Driver	Per km	\$1.80	\$1.90
Community Bus Per Day Max - 11 Seater + Driver	Per day	\$67.60	\$70.30
CHILDREN'S AND FAMILY SERVICE			
Child Care			
Brine Street - Daily	Per day	\$106.00	\$110.00
Brine Street - Weekly	Per week	\$495.00	\$495.00
Late Fee	Per minute	\$2.50	\$2.50

Fees & Charges Schedule	Unit Type	2015/16 Unit Fee (incl GST) <small>(Where applicable)</small>	2016/17 Unit Fee (incl GST)
Preschools			
Enrolment Fee	Per Child	\$12.50	\$13.00
Family Day Care			
Parent Levy	Per Hour	\$1.75	\$2.00
Family Day Care Administration Fee	Per Hour	\$0.15	\$0.16
Maternal & Child Health			
Rental - one half day per week per term	Per half day	\$77.90	\$0.00
<hr/> IMMUNISATION <hr/>			
Vaccines			
Chicken Pox (Varicella) Vaccine	Each	\$65.00	\$68.00
Hepatitis B Vaccine (Full)	Full course	\$45.00	\$0.00
Hepatitis B Vaccine (Single)	Single dose	\$15.00	\$0.00
Meningococcal Vaccine	Each	\$50.00	\$0.00
Boostrix Vaccine	Each	\$45.00	\$47.00
Flu Vaccine	Each	\$20.00	\$21.00
<hr/> YOUTH SERVICES <hr/>			
Bus Charges	Per hour	\$6.80	\$7.00
Bus Charges	Per km	\$1.80	\$1.90
Bus Charges	Per day maximum	\$67.00	\$70.30
<hr/> LIBRARIES <hr/>			
Photocopy/Scanning Charges			
B&W (A4 only)	Per page	\$0.20	\$0.20
B&W (A3)	Per page	\$0.30	\$0.30
Colour A4	Per page	\$1.00	\$1.00
Colour A3	Per page	\$1.50	\$1.50
Reservation Charges			
Reservation Charges-Adult	Per book	\$2.00	\$1.00
Overdue Charges			
Teen/Junior	Per Day	\$0.40	\$0.40
Adult	Per Day	\$0.40	\$0.40
Internet Income			
Fax (1st page)	Per page	\$3.30	\$3.40
Fax (subsequent pages)	Per page	\$1.00	\$1.00
Printing	Per page	\$0.20	\$0.20
Other Library Charges			
Literature Festival Workshops	Each	\$10.00	\$10.50
Chargeable Programs	Each	\$4.00	\$4.20
Library Bags	Each	\$2.00	\$2.10
Sale of Redundant Library Books	Each	\$0.50	\$0.50
Replacement Membership Card	Per card	\$3.50	\$3.60
Lost and Damaged Books			
Magazines and Paperbacks	Each	\$6.60	\$6.80
Books	Each	\$16.00	\$16.50

Fees & Charges Schedule	Unit Type	2015/16 Unit Fee (incl GST) <small>(Where applicable)</small>	2016/17 Unit Fee (incl GST)
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Library Meeting Rooms

Weekdays and Saturdays - Community Rate	Per hour	\$26.00	\$27.00
Weekdays and Saturdays - Commercial Rate	Per hour	\$36.00	\$38.00
Sunday	Per half day	\$350.00	\$360.00

FESTIVAL SITE FEES

Carols by Candlelight - Commercial Vendor	Per Stall	\$365.00	\$365.00
Festival - Oakleigh Commercial vendor site fee	Per stall	\$161.00	\$161.00
Festival - Clayton Commercial Vendor site fee	Per Stall	\$161.00	\$161.00
Festival vendors power fee	Per Stall	\$70.00	\$70.00
Events - Commercial Marquee Hire	Per Stall	\$180.00	\$180.00
Events - Community Marquee Hire	Per stall	\$161.00	\$161.00
Events - Commercial Vendor Site Fee	Per Stall	\$83.00	\$83.00
Eaton Mall - Event Application Fee – Commercial	Per event	\$0.00	\$350.00
Eaton Mall - Event Application Fee – Community	Per event	\$0.00	\$100.00

COMMUNITY INFORMATION AND ARTS

MONASH GALLERY OF ART

Hire and Rental Charges

Focus Gallery (min 3 hrs)	Per Hour	\$44.50	\$48.00
MGA Boardroom	Per Hour	\$44.50	\$48.00
Special Exhibitions Gallery (min 3 hrs)	Per Hour	\$165.00	\$175.00
Wilbow Gallery and Cafe Deck (min 3 hrs)	Per Hour	\$77.00	\$82.00
Staff Charge (min 3 hrs)	Per Hour	\$61.50	\$65.00
Security Guard	Each	\$193.00	\$200.00

RECREATION SERVICES

Waverley Golf Course

9 Holes Concession	Each	\$13.80	\$14.40
9 Holes Concession Packaged (receive 10 rounds)	Each	\$124.20	\$129.20
9 Holes Concession Packaged (receive 25 rounds)	Each	\$303.60	\$315.80
9 Holes Mid Week	Each	\$18.00	\$18.70
9 Holes Mid Week Packaged (receive 10 rounds)	Each	\$162.00	\$168.50
9 Holes Mid Week Packaged (receive 25 rounds)	Each	\$396.00	\$411.90
9 Holes Weekend	Each	\$21.00	\$21.90
9 Holes Weekend - First 1.5 Hours Packaged (receive 10 rounds)	Each	\$189.00	\$0.00
9 Holes Weekend - First 1.5 Hours Packaged (receive 25 rounds)	Each	\$462.00	\$0.00
9 Holes Weekend - After 1.5 Hours	Each	\$29.10	\$0.00
9 Hole Variable Pricing minimum	Each	\$0.00	\$14.40
9 Hole Variable Pricing maximum	Each	\$0.00	\$18.70
18 Holes Concession	Each	\$18.35	\$19.10
18 Holes Concession Packaged (receive 10 rounds)	Each	\$165.15	\$171.80
18 Holes Concession Packaged (receive 25 rounds)	Each	\$403.70	\$419.90
18 Holes Mid Week	Each	\$25.40	\$26.40
18 Holes Mid Week Packaged (receive 10 rounds)	Each	\$228.60	\$237.80
18 Holes Mid Week Packaged (receive 25 rounds)	Each	\$558.80	\$581.20
18 Holes Weekend	Each	\$29.10	\$30.30
18 Holes Weekend Packaged (receive 10 rounds)	Each	\$261.90	\$272.40
18 Holes Weekend Packaged (receive 25 rounds)	Each	\$640.20	\$665.80
18 Holes Variable Pricing minimum	Each	\$0.00	\$19.10
18 Holes Variable Pricing maximum	Each	\$0.00	\$30.30

Fees & Charges Schedule	Unit Type	2015/16 Unit Fee (incl GST) <small>(Where applicable)</small>	2016/17 Unit Fee (incl GST)
Twilight Rate	Each	\$20.15	\$21.00
Practice Range - 50 Balls	Each	\$11.65	\$12.10
Practice Range - 100 Balls	Each	\$15.35	\$16.00
Oakleigh Golf Course			
9 Holes Concession	Each	\$9.90	\$10.30
9 Holes Concession Packaged (receive 10 rounds)	Each	\$89.10	\$92.70
9 Holes Concession Packaged (receive 25 rounds)	Each	\$217.80	\$226.50
9 Holes Mid Week	Each	\$15.30	\$15.90
9 Holes Mid Week Packaged (receive 10 rounds)	Each	\$137.70	\$143.20
9 Holes Mid Week Packaged (receive 25 rounds)	Each	\$336.60	\$350.10
9 Holes Weekend	Each	\$15.30	\$15.90
9 Holes Weekend Packaged (receive 10 rounds)	Each	\$137.70	\$143.20
9 Holes Weekend Packaged (receive 25 rounds)	Each	\$336.60	\$350.10
9 Hole Variable Pricing minimum	Each	\$0.00	\$10.30
9 Hole Variable Pricing maximum	Each	\$0.00	\$15.90
18 Holes Concession	Each	\$15.60	\$16.20
18 Holes Concession Packaged (receive 10 rounds)	Each	\$140.40	\$146.00
18 Holes Concession Packaged (receive 25 rounds)	Each	\$343.20	\$356.90
18 Holes Mid Week	Each	\$20.40	\$21.20
18 Holes Mid Week Packaged (receive 10 rounds)	Each	\$183.60	\$191.00
18 Holes Mid Week Packaged (receive 25 rounds)	Each	\$448.80	\$466.80
18 Holes Weekend	Each	\$20.40	\$21.20
18 Holes Weekend Packaged (receive 10 rounds)	Each	\$183.60	\$191.00
18 Holes Weekend Packaged (receive 25 rounds)	Each	\$448.80	\$466.80
18 Holes Variable Pricing minimum	Each	\$0.00	\$16.20
18 Holes Variable Pricing maximum	Each	\$0.00	\$21.20
Twilight Rate	Each	\$15.60	\$16.20
Hire Charges and Rental			
Archery- Freeway Reserve	Per year	\$670.80	\$697.60
Association Fee - Annual Ungraded Pavilions	Per year	\$994.25	\$1,034.00
Athletics- Central Reserve	Per year	\$1,814.80	\$1,887.40
Athletics- Davies Reserve	Per year	\$670.80	\$697.60
Baseball- Napier Park - Senior	Per season	\$257.90	\$268.20
Baseball- Napier Park- Junior	Per season	\$119.60	\$124.40
Baseball- Napier Park- Under 13	Per season	\$23.90	\$24.90
Baseball- Scotchmans Run - Junior	Per season	\$71.25	\$74.10
Baseball- Scotchmans Run - Senior	Per season	\$140.40	\$146.00
Baseball- Scotchmans Run- Under 13	Per season	\$23.60	\$24.50
Baseball- Gladeswood - Junior	Per season	\$93.60	\$97.30
Baseball- Gladeswood - Senior	Per season	\$188.25	\$195.80
Baseball- Gladeswood- Under 13	Per season	\$22.90	\$23.80
BMX - Stan Riley Reserve	Per year	\$670.80	\$697.60
Club Fee Annual Ungraded Pavilions : Different Use	Per year	\$339.05	\$352.60
Cricket - A Turf - Sunday Junior	Per season	\$967.20	\$1,006.00
Cricket - A Turf - Sunday Senior	Per season	\$1,955.20	\$2,033.40
Cricket - A Turf- Junior	Per season	\$1,934.40	\$2,011.80
Cricket - A Turf- Senior	Per season	\$3,908.32	\$4,064.60

Fees & Charges Schedule	Unit Type	2015/16 Unit Fee (incl GST) <small>(Where applicable)</small>	2016/17 Unit Fee (incl GST)
Cricket - B Turf - Junior	Per season	\$1,710.80	\$1,779.20
Cricket - B Turf - Senior	Per season	\$3,427.85	\$3,565.00
Cricket - B Turf - Sunday Junior	Per season	\$858.00	\$892.30
Cricket - B Turf - Sunday Senior	Per season	\$1,713.90	\$1,782.50
Cricket - C Turf - Junior	Per season	\$1,508.00	\$1,568.30
Cricket - C Turf - Senior	Per season	\$3,010.80	\$3,131.20
Cricket - C Turf - Sunday Junior	Per season	\$754.00	\$784.20
Cricket - C Turf - Sunday Senior	Per season	\$1,505.90	\$1,566.10
Cricket - Synthetic - Junior	Per season	\$334.90	\$348.30
Cricket - Synthetic - Senior	Per season	\$670.80	\$697.60
Cricket - Synthetic - Under 13	Per season	\$22.90	\$23.80
Cricket- D Grade - Junior	Per season	\$226.72	\$235.80
Cricket- D Grade - Senior	Per season	\$457.60	\$475.90
Cricket- D Grade - Under 13	Per season	\$22.90	\$23.80
Croquet - Electra Reserve	Per year	\$670.80	\$697.60
Dog Clubs - Electra Reserve	Per year	\$670.80	\$697.60
Football - A Grade Reserve Junior	Per season	\$403.50	\$419.60
Football - A Grade Reserve Senior	Per season	\$806.00	\$838.20
Football - A Grade Reserve Under 13	Per season	\$23.90	\$24.90
Football - B Grade Reserve Junior	Per season	\$338.00	\$351.50
Football - B Grade Reserve Senior	Per season	\$670.80	\$697.60
Football - B Grade Reserve Under 13	Per season	\$22.90	\$23.80
Football - C Grade Reserve Junior	Per season	\$289.10	\$300.70
Football - C Grade Reserve Senior	Per season	\$577.20	\$600.30
Football - C Grade Reserve Under 13	Per season	\$23.40	\$24.30
Football - D Grade Reserve Junior	Per season	\$171.60	\$178.50
Football - D Grade Reserve Senior	Per season	\$338.00	\$351.50
Football - D Grade Reserve Under 13	Per season	\$23.40	\$24.30
Horse Riding - Drummie - Full usage	Per year	\$1,008.80	\$1,049.10
Horse Riding - Drummie - Restricted	Per year	\$504.40	\$524.60
Leased Properties - Bowls (per court)	Each	\$405.60	\$421.80
Leased Properties - Bowls (per pavilion)	each	\$322.40	\$335.30
Leased Properties - Tennis (per court)	Each	\$109.20	\$113.60
Leased Properties - Tennis (per pavilion)	Each	\$322.40	\$335.30
Leased Properties - Waverley Advanced Gymnastics Club	Per Year	\$11,289.20	\$11,740.80
Leased Properties - Waverley Basketball Association	Per Year	\$4.15	\$4.30
Leased Properties - Waverley Hockey Club	Per Year	\$1,289.60	\$1,341.20
Leased Properties - Waverley Night Netball Association	Per Year	\$4.15	\$4.30
Netball - Ashwood College	Per season	\$670.80	\$697.60
Off Season Pavilion Fee	Each	\$176.80	\$183.90
Pavilions - A Grade Junior	Per season	\$234.00	\$243.40
Pavilions - A Grade Senior	Per season	\$470.10	\$488.90
Pavilions - B Grade Junior	Per season	\$171.60	\$178.50
Pavilions - B Grade Senior	Per season	\$338.00	\$351.50
Pavilions - C Grade Junior	Per season	\$124.80	\$129.80
Pavilions - C Grade Senior	Per season	\$249.60	\$259.60
Pavilions - D Grade Junior	Per season	\$62.40	\$64.90
Pavilions - D Grade Senior	Per season	\$121.70	\$126.60

Fees & Charges Schedule	Unit Type	2015/16 Unit Fee (incl GST) (Where applicable)	2016/17 Unit Fee (incl GST)
Rental of Reserve Commercial Rental	Per half day	\$1,518.40	\$1,609.50
Rental of Reserve Commercial Rental > 3 hours	Per day	\$2,288.00	\$2,425.30
Rental of Reserve Cricket final exclusive use - Synthetic (Juniors)	Per game	\$114.40	\$119.00
Rental of Reserve Cricket final exclusive use - Synthetic (Seniors)	Per game	\$228.80	\$238.00
Rental of Reserve Cricket final exclusive use - Turf (Juniors)	Per game	\$223.60	\$232.50
Rental of Reserve Cricket final exclusive use - Turf (Seniors)	Per game	\$863.20	\$897.70
Rental of Reserve Cricket final shared use - Synthetic (Snr. & Jnr)	Per game	\$228.80	\$238.00
Rental of Reserve Cricket final shared use - Turf (Snr & Jnr)	Per game	\$858.00	\$892.30
Rental of Reserve - Central Reserve	Per season	\$16,125.20	\$16,770.20
Rental of Reserve Existing pitch use (turf cricket)	Per day	\$223.60	\$232.50
Rental of Reserve Existing pitch use with curator (turf cricket)	Per day	\$556.40	\$578.70
Rental of Reserve Fitness Group Franchise Rental	Per month	\$161.10	\$167.50
Rental of Reserve Football League final (Juniors)	Per day	\$202.80	\$210.90
Rental of Reserve Football League final (Seniors)	Per day	\$405.60	\$421.80
Rental of Reserve Full day	Per day	\$234.00	\$243.40
Rental of Reserve Half day	Per half day	\$124.80	\$129.80
Rental of Reserve New pitch use (junior turf cricket)	Per game	\$223.60	\$232.50
Rental of Reserve New pitch use (senior turf cricket)	Per game	\$858.00	\$892.30
Rental of Reserve Rugby final (Juniors)	Per day	\$202.80	\$210.90
Rental of Reserve Rugby final (Seniors)	Per day	\$405.60	\$421.80
Rental of Reserve Soccer League final (Juniors)	Per day	\$202.80	\$210.90
Rental of Reserve Soccer League final (Seniors)	Per day	\$405.60	\$421.80
Rental of Reserve Wedding	Per half day	\$119.60	\$0.00
Rental of Storage Space - Poseidon Angling Club	Per Year	\$176.80	\$183.90
Rugby Union & League - A Grade Junior	Per season	\$352.60	\$366.70
Rugby Union & League - A Grade Senior	Per season	\$712.40	\$740.90
Rugby Union & League - A Grade Under 13	Per season	\$23.90	\$24.90
Rugby Union & League - B Grade Junior	Per season	\$338.00	\$351.50
Rugby Union & League - B Grade Senior	Per season	\$670.80	\$697.60
Rugby Union & League - B Grade Under 13	Per season	\$23.90	\$24.90
Soccer - A Grade Junior	Per season	\$338.00	\$351.50
Soccer - A Grade Senior	Per season	\$670.80	\$697.60
Soccer - A Grade Under 13	Per season	\$23.90	\$24.90
Soccer - B Grade Junior	Per season	\$280.80	\$292.00
Soccer - B Grade Senior	Per season	\$563.70	\$586.30
Soccer - B Grade Under 13	Per season	\$23.90	\$24.90
Soccer - C Grade Junior	Per season	\$234.00	\$243.40
Soccer - C Grade Senior	Per season	\$473.20	\$492.10
Soccer - C Grade Under 13	Per season	\$23.90	\$24.90
Softball -Other Sites Junior	Per season	\$35.35	\$36.80
Softball -Other Sites Senior	Per season	\$70.70	\$73.50

Fees & Charges Schedule	Unit Type	2015/16 Unit Fee (incl GST) (Where applicable)	2016/17 Unit Fee (incl GST)
Softball -Other Sites Under 13	Per season	\$23.90	\$24.90
Softball -Waverley Women's Centre Junior	Per season	\$62.40	\$64.90
Softball -Waverley Women's Centre Senior	Per season	\$120.65	\$125.50
Softball -Waverley Women's Centre Under 13	Per season	\$23.90	\$24.90
Touch Football	Per season	\$670.80	\$697.60
Soccer - Jack Edwards (Monash based clubs) Jul - Sep	Per season	\$11.00	\$11.40
Soccer - Jack Edwards (Monash based clubs) Oct - Jun	Per season	\$16.50	\$17.20
Soccer - Jack Edwards (Monash based schools) Jul - Sep	Per season	\$22.00	\$22.90
Soccer - Jack Edwards (Monash based schools) Oct - Jun	Per season	\$27.50	\$28.60
Soccer - Jack Edwards (Other users) Jul - Sep	Per season	\$33.00	\$34.30
Soccer - Jack Edwards (Other users) Oct - Jun	Per season	\$38.50	\$40.00

CLAYTON AQUATIC AND HEALTH CENTRE

Entrance Fees

Entrance Fees - 25 visit Adult CAHC	Each	\$135.70	\$142.60
Entrance Fees - 25 visit Child / Conc.	Each	\$94.30	\$98.90
Entrance Fees - 25 visit Swim/Spa	Each	\$223.10	\$236.90
Entrance Fees - 50 visit Adult CAHC	Each	\$247.80	\$260.40
Entrance Fees - 50 visit Child / Conc.	Each	\$172.20	\$180.60
Entrance Fees - Adult CAHC	Each	\$5.90	\$6.20
Entrance Fees - Children CAHC	Each	\$4.10	\$4.30
Entrance Fees - Conc. 25 visit Swim/Spa	Each	\$154.10	\$163.30
Entrance Fees - Conc. Swim/Spa	Each	\$6.70	\$7.10
Entrance Fees - Conc./Pensioner/Senior CAHC	Each	\$4.10	\$4.30
Entrance Fees - Family Entry CAHC	Each	\$17.00	\$18.00
Entrance Fees - Spectator Fees CAHC	Each	\$1.00	\$1.00
Entrance Fees - Swim/Spa	Each	\$9.70	\$10.30

Facility/Room Hire

Lane Hire - 25m Pool Hire Casual	Per Hour	\$55.00	\$58.30
Lane Hire - 25m Pool Term Hire	Per Hour	\$44.00	\$46.60
Lane Hire - 25m Pool Hire Over 20hrs/week	Per Hour	\$41.30	\$43.70
Full Pool Booking - 25m Pool	Per Hour	\$321.00	\$340.30
Full Pool Booking - Learn To Swim Pool	Per Hour	\$109.00	\$115.50
Room Hire - Group Fitness Studio Casual	Per Hour	\$63.50	\$67.30
Room Hire - Group Fitness Studio - Term Hire	Per Hour	\$49.00	\$53.80
Room Hire - Group Fitness Studio - Over 20hrs/week	Per Hour	\$47.60	\$50.50

Learn To Swim

Squad Program -GST	Each	\$23.50	\$24.00
Concession Squad Program	Each	\$21.20	\$21.57
Term Program Non GST	Each	\$19.50	\$19.90
Concession Term Program	Each	\$17.60	\$17.90
Privates (Not school) Non GST	Each	\$58.40	\$59.60
Concession Privates (Not school) Non GST	Each	\$52.60	\$53.61
Term Program Non GST Administration Fee	Each	\$30.00	\$30.00
Schools 6-7 Ratio Non GST	Each	\$8.90	\$9.40
Schools 8-9 Ratio Non GST	Each	\$8.60	\$9.10
Schools 10+ Ratio Non GST	Each	\$8.20	\$8.65
Schools Fun Day	Each	\$10.60	\$11.20
Buses 1st Bus - No Seat Belt GST	Each	\$305.30	\$305.30
Buses 1st Bus - With Seat Belt GST	Each	\$434.60	\$434.60

Fees & Charges Schedule	Unit Type	2015/16 Unit Fee (incl GST) (Where applicable)	2016/17 Unit Fee (incl GST)
Buses Consecutive Bus - No Seat Belt GST	Each	\$78.40	\$78.40
Buses Consecutive Bus - With Seat Belt GST	Each	\$95.40	\$95.40
Birthday Parties	Each	\$29.50	\$31.00
Additional Party Leader	Each	\$0.00	\$43.00
ASI Program	Each	\$0.00	\$32.10
Health and Fitness Membership Fees			
<u>CC Club</u>			
Monthly Fee	Each	\$71.00	\$74.50
Concession Monthly Fee	Each	\$63.90	\$67.10
Corporate Monthly Fee	Each	\$63.90	\$67.10
Concession 12 Month Fee	Each	\$767.00	\$804.70
Adult 12 Month Fee	Each	\$852.00	\$894.40
Term 3 Months	Each	\$357.00	\$372.00
Term - Conc. 3 Months	Each	\$303.00	\$315.60
Workcover 3 mth	Each	\$537.00	\$564.50
Workcover 6 mth	Each	\$801.00	\$841.30
Workcover 12 mth	Each	\$852.00	\$1,125.80
<u>Fortnightly Memberships</u>			
Red Club	Each	\$32.80	\$34.40
Red Concession Club	Each	\$29.50	\$30.95
Red Corporate Club	Each	\$29.50	\$30.95
Red Flexi	Each	\$37.40	\$39.20
Red Concession Flexi	Each	\$33.60	\$35.25
Red Corporate Flexi	Each	\$33.60	\$35.25
Red Prime of Life	Each	\$24.00	\$25.20
Red Teen Fitness	Each	\$24.00	\$25.20
<u>CC Club - Flexi</u>			
Concession Monthly Fee	Each	\$72.90	\$76.50
Corporate Monthly Fee	Each	\$72.90	\$76.50
Monthly Fee	Each	\$81.00	\$85.00
<u>CC Prime of Life (over 60's)</u>			
M'ship CAHC Prime of Life (over 60's) Monthly Fee	Each	\$52.00	\$54.60
M'ship CAHC Prime of Life (over 60's) Term 3 months	Each	\$206.00	\$216.20
M'ship CAHC Prime of Life (over 60's) Term 12 months	Each	\$624.00	\$655.20
<u>Membership</u>			
PT Plus - 1 session per week	Each	\$162.00	\$165.75
PT Plus - 1 session per week - Fortnightly	Each	\$74.75	\$76.50
PT Plus - 2 session per week	Each	\$324.00	\$331.50
PT Plus - 2 session per week - Fortnightly	Each	\$149.50	\$153.00
<u>Active Monash Red Flexi</u>			
Join Fee	Each	\$50.00	\$50.00
Conc. Join Fee	Each	\$19.00	\$19.00
Corporate Join	Each	\$19.00	\$19.00
Teen Fitness	Each	\$19.00	\$19.00
Membership Administration Fee	Each	\$30.00	\$30.00
<u>Fitness Programs</u>			
Fitness Programs - General Classes	Per Session	\$17.00	\$18.00
Fitness Programs - Adult 10 visit pass	Each	\$153.00	\$162.20

Fees & Charges Schedule	Unit Type	2015/16 Unit Fee (incl GST) (Where applicable)	2016/17 Unit Fee (incl GST)
Fitness Programs - Concession	Per Session	\$9.70	\$10.20
Fitness Programs - Conc./School/Older Adult 10 visit pass	Each	\$87.30	\$91.80
Active Link	Per Session	\$6.50	\$6.90
Active Link 10 Visit Pass	Per Session	\$58.50	\$62.00
Active Abilities	Per Session	\$9.95	\$10.20
Active Kids	Per Session	\$9.95	\$10.20
Casual Gym Visit	Per Session	\$20.00	\$21.20
Casual Gym Visit - Conc.	Per Session	\$18.00	\$19.10
<u>Personal Training</u>			
Personal Training 1 Visit	Each	\$50.00	\$51.00
Personal Training 5 Visits	Each	\$225.00	\$229.50
Personal Training 10 Visits	Each	\$425.00	\$433.50
Personal Training 20 Visits	Each	\$800.00	\$816.00
Personal Training - Intro to PT	Per week	\$49.95	\$49.95
Group Personal Training - 1 Session	Per week	\$83.00	\$85.00
Group Personal Training - 5 Sessions	Per week	\$373.50	\$382.50
Personal Training 0 P/T + Group	Per week	\$13.50	\$14.00
Personal Training 1 P/T + Group	Per week	\$49.50	\$52.00
Personal Training 2 P/T + Group	Per week	\$73.00	\$87.00

MONASH AQUATIC AND RECREATION CENTRE

Entrance Fees

Adult	Each	\$7.20	\$7.60
Children	Each	\$5.50	\$5.80
Conc./Pensioner/Senior	Each	\$5.50	\$5.80
Family Entry	Each	\$23.80	\$25.20
Spectator Fees	Each	\$2.00	\$2.00
25 visit Adult	Each	\$165.00	\$174.80
25 visit Child / Concession	Each	\$127.00	\$133.40
50 visit Adult	Each	\$302.00	\$319.20
50 visit Child / Concession	Each	\$231.00	\$243.60
Adult Swim/Spa/Sauna	Each	\$13.50	\$14.30
Conc. Swim/Spa/Sauna	Each	\$10.90	\$11.50
25 visit Swim/Spa/Sauna	Each	\$311.00	\$328.90
Conc. 25 visit Swim/Spa/Sauna	Each	\$251.00	\$264.50

Facility/Room Hire

Lane Hires - 50m Pool	Each	\$60.70	\$64.30
Lane Hires - 50m Pool - Term Hire	Per Hour	\$48.50	\$51.40
Lane Hires - 50m Pool - Over 10hrs per week	Per Hour	\$45.50	\$48.20
Lane Hires - 50m Pool - Over 30hrs per week PEAK	Per Hour	\$0.00	\$39.90
Lane Hires - 50m Pool - Over 30hrs per week OFF PEAK	Per Hour	\$0.00	\$21.65
Full Pool Booking - 50m pool	Per Hour	\$325.00	\$344.50
50m Pool Carnival - Setup/Equipment Hire	Each	\$184.30	\$195.40
Lane Hires - 25m Pool Hire Casual	Per Hour	\$56.20	\$59.60
Lane Hires - 25m Pool - Term Hire	Per Hour	\$45.00	\$47.70
Lane Hires - 25m Pool - Over 20hrs per week	Per Hour	\$42.20	\$44.70
Lane Hires - 25m Pool - Over 30hrs per week PEAK	Per Hour	\$0.00	\$33.15
Lane Hires - 25m Pool - Over 30hrs per week OFF PEAK	Per Hour	\$0.00	\$17.85
Lane Hires - 25m Pool - Full Pool Booking	Per Hour	\$354.00	\$375.20
Learn To Swim Pool Lane Hire - Casual	Per Hour	\$30.30	\$32.10
Learn To Swim Pool Lane Hire - Term Hire	Per Hour	\$24.20	\$25.65
Learn To Swim Pool Lane Hire - Over 20 hrs per week	Per Hour	\$22.80	\$24.08

Fees & Charges Schedule	Unit Type	2015/16 Unit Fee (incl GST) <small>(Where applicable)</small>	2016/17 Unit Fee (incl GST)
Learn To Swim Pool - Full Pool Booking	Per Hour	\$109.00	\$115.50
Warm Water Exercise Half Pool Hire - Casual	Per Hour	\$85.40	\$90.50
Warm Water Exercise Half Pool Hire - Term Hire	Per Hour	\$68.30	\$72.40
Warm Water Exercise Half Pool Hire - Over 20 hrs per week	Per Hour	\$64.00	\$67.85
Warm Water Exercise Full Pool Hire	Per Hour	\$170.75	\$181.00
Wave Pool Hire - Casual	Per Hour	\$159.50	\$169.05
Wave Pool Hire - Term Hire	Per Hour	\$128.10	\$135.25
Facility Hire - Casual Group booking (per person)	Per Hour	\$3.40	\$3.60
Room Hire - Aerobic Studio - Casual	Each	\$100.00	\$106.00
Room Hire - Aerobic Studio - Term Hire	Each	\$80.00	\$84.80
Room Hire - Aerobic Studio - Over 20hrs per week	Each	\$75.00	\$79.50
Room Hire - Exercise Studio - Casual	Each	\$100.00	\$106.00
Room Hire - Exercise Studio - Term Hire	Each	\$80.00	\$84.80
Room Hire - Exercise Studio - Over 20hrs per week	Each	\$75.00	\$79.50
Room Hire - Meeting Room - Casual	Each	\$59.55	\$63.10
Room Hire - Meeting Room - Term Hire	Each	\$47.65	\$50.48
Room Hire - Meeting Room - Over 20hrs per week	Each	\$44.70	\$47.33
Room Hire - Crèche - Casual	Each	\$73.00	\$77.40
Room Hire - Crèche - Term Hire	Each	\$58.40	\$61.90
Room Hire - Crèche - Over 20hrs per week	Each	\$54.80	\$58.05
Learn to Swim			
Squad Program -GST	Each	\$23.50	\$24.00
Concession Squad Program - GST	Each	\$21.20	\$21.57
Term Program Non GST	Each	\$19.50	\$19.90
Concession Term Program	Each	\$17.60	\$17.90
Privates (Not School) Non GST	Each	\$58.40	\$59.60
Concession Privates (Not school) Non GST	Each	\$52.60	\$53.61
Term Program Non GST Administration Fee	Each	\$30.00	\$30.00
Schools 6-7 Ratio Non GST	Each	\$8.90	\$9.40
Schools 8-9 Ratio Non GST	Each	\$8.60	\$9.10
Schools 10+ Ratio Non GST	Each	\$8.20	\$8.65
Schools Fun Day	Each	\$10.60	\$11.20
Buses 1st Bus - No Seat Belt GST	Each	\$305.30	\$305.30
Buses 1st Bus - With Seat Belt GST	Each	\$434.60	\$434.60
Buses Consecutive Bus - No Seat Belt GST	Each	\$78.40	\$78.40
Buses Consecutive Bus - With Seat Belt GST	Each	\$95.40	\$95.40
Birthday Parties	Each	\$29.50	\$31.00
Additional Party Leader	Each	\$41.00	\$43.00
ASI Program	Each	\$30.30	\$32.10
Membership Fees			
<u>Monash Club</u>			
Monthly Fee	Each	\$92.00	\$93.85
Corporate Club Monthly Fee	Each	\$76.00	\$79.80
Conc. Monthly Fee	Each	\$82.80	\$84.50
12 Month Fee	Each	\$1,105.00	\$1,125.80
Conc. 12 Month Fee	Each	\$993.00	\$1,014.00
Workcover 3 mth	Each	\$537.60	\$564.50
Workcover 6 mth	Each	\$801.20	\$841.30
Workcover 12 mth	Each	\$1,105.00	\$1,125.80
<u>Monash Club - Flexi</u>			
Monthly Fee	Each	\$102.00	\$104.00

Fees & Charges Schedule	Unit Type	2015/16 Unit Fee (incl GST) <small>(Where applicable)</small>	2016/17 Unit Fee (incl GST)
Conc. Monthly Fee	Each	\$91.80	\$93.60
Corporate Monthly Fee	Each	\$89.00	\$93.50
<u>Prime of Life (over 60's)</u>			
Monthly Fee	Each	\$69.00	\$70.40
12 Monthly Fee	Each	\$827.00	\$844.80
<u>Active Monash Blue Club</u>			
Fortnightly Fee	Each	\$42.50	\$43.30
Corporate Club Fortnightly Fee	Each	\$35.10	\$36.80
Conc. Fortnightly Fee	Each	\$38.20	\$39.00
Blue Teen Fitness	Each	\$31.80	\$32.50
Membership Administration Fee	Each	\$30.00	\$30.00
<u>Active Monash Blue Club - Flexi</u>			
Fortnightly Fee	Each	\$47.10	\$48.00
Conc. Fortnightly Fee	Each	\$42.40	\$43.15
Corporate Fortnightly Fee	Each	\$41.10	\$43.15
<u>Active Monash Blue Prime of Life (over 60's)</u>			
Fortnightly Fee	Each	\$31.80	\$32.50
<u>Active Monash Blue Teen Fitness</u>			
Fortnightly Fee	Each	\$31.80	\$32.50
<u>Monash Membership</u>			
Term 3 months	Each	\$448.00	\$455.30
Term Conc. - 3 months	Each	\$366.00	\$384.60
MARC Prime of Life Term - 3 months	Each	\$273.00	\$278.80
PT Plus - 1 session per week - Monthly	Each	\$162.00	\$165.75
PT Plus - 1 session per week - Fortnightly	Each	\$74.75	\$76.50
PT Plus - 2 session per week - Monthly	Each	\$324.00	\$331.50
PT Plus - 2 session per week - Fortnightly	Each	\$149.50	\$153.00
PT Plus - 3 session per week - Monthly	Each	\$486.00	\$497.25
PT Plus - 3 session per week - Fortnightly	Each	\$224.25	\$229.50
Fitness Programs			
Fitness Programs - General Classes	Per Session	\$17.00	\$18.00
Fitness Programs - Adult 10 visit pass	Each	\$153.00	\$162.20
Fitness Programs - Schools/Older Adult	Per Session	\$9.70	\$10.20
Fitness Programs - Schools/Older Adult 10 visit pass	Each	\$87.30	\$91.80
Active Link	Each	\$0.00	\$6.90
Active Link 10 Visit Pass	Each	\$0.00	\$62.00
Active Abilities	Each	\$0.00	\$10.20
Active Kids	Each	\$0.00	\$10.20
Casual Gym Visit	Each	\$25.85	\$27.40
Casual Gym Visit - Conc.	Each	\$23.55	\$24.70
Personal Training			
Personal Training 1 Visit	Each	\$50.00	\$51.00
Personal Training 5 Visits	Each	\$225.00	\$229.50
Personal Training 10 Visits	Each	\$425.00	\$433.50
Personal Training 20 Visits	Each	\$800.00	\$816.00
Personal Training Group - Intro into PT	Each	\$49.95	\$49.95
Personal Training Group - 1 session	Each	\$83.00	\$85.00
Personal Training Group - 5 sessions	Each	\$373.50	\$382.50

Fees & Charges Schedule	Unit Type	2015/16 Unit Fee (incl GST) (Where applicable)	2016/17 Unit Fee (incl GST)
Personal Training 0 P/T + Group	Per week	\$13.50	\$14.00
Personal Training 1 P/T + Group	Per week	\$49.50	\$52.00
Personal Training 2 P/T + Group	Per week	\$73.00	\$87.00
Crèche Fees			
Members	Per Session	\$7.40	\$0.00
Non-Members	Per Session	\$10.90	\$0.00
Members -MARC 10 Pass	Per Pass	\$66.60	\$0.00
Non-Members - MARC 10 Pass	Per Pass	\$98.00	\$0.00
<hr/> OAKLEIGH RECREATION CENTRE <hr/>			
Membership Fees			
<u>ORC Club</u>			
12 Month Fee	Each	\$888.00	\$938.60
Concession Monthly Fee	Each	\$66.60	\$70.50
Monthly Fee	Each	\$74.00	\$78.30
Concession 12 Month Fee	Each	\$799.00	\$846.00
M'Ship ORC- Prime of Life- monthly fee	Each	\$54.00	\$57.20
M'Ship ORC- Corporate Club- monthly fee	Each	\$66.60	\$70.50
M'Ship ORC- Corporate Flexi- monthly fee	Each	\$75.60	\$79.70
M'Ship ORC- Stadium Club- monthly fee	Each	\$53.50	\$58.80
M'Ship ORC- Stadium Flexi- monthly fee	Each	\$63.50	\$69.30
M'Ship ORC- Prime of Life- 12 month fee	Each	\$648.00	\$686.40
M'Ship ORC- Flexi- 3 month fee	Each	\$369.00	\$387.90
M'Ship ORC- Concession Flexi- 3 month fee	Each	\$288.00	\$329.20
M'Ship ORC- Prime of Life- 3 month fee	Each	\$229.00	\$226.50
Workcover 3 mth	Each	\$537.60	\$564.50
Workcover 6 mth	Each	\$801.00	\$841.30
PT Plus - 1 session per week	Each	\$162.00	\$165.75
PT Plus - 1 session per week - Fortnightly	Each	\$74.75	\$76.50
PT Plus - 2 session per week	Each	\$324.00	\$331.50
PT Plus - 2 session per week - Fortnightly	Each	\$149.50	\$153.00
PT Plus - 3 session per week	Each	\$486.00	\$497.25
PT Plus - 3 session per week - Fortnightly	Each	\$224.25	\$229.50
<u>ORC Club - Flexi</u>			
Monthly Fee	Each	\$86.00	\$88.60
Concession Monthly Fee	Each	\$77.40	\$79.70
<u>Active Monash Orange Club</u>			
Fortnightly Fee	Each	\$35.20	\$36.10
Corporate Club Fortnightly Fee	Each	\$31.70	\$32.50
Conc. Fortnightly Fee	Each	\$31.70	\$32.50
Stadium Fortnightly Fee	Each	\$25.90	\$27.10
Membership Administration Fee	Each	\$30.00	\$30.00
Orange Teen Fitness	Each	\$25.60	\$26.40
<u>Active Monash Orange Club - Flexi</u>			
Fortnightly Fee	Each	\$39.70	\$40.90
Conc. Fortnightly Fee	Each	\$35.70	\$36.80
Conc. Join Fee	Each	\$19.00	\$19.00
Corporate Fortnightly Fee	Each	\$35.70	\$36.80
Corporate Join Fee	Each	\$19.00	\$19.00
Prime of Life Fortnightly Fee	Each	\$25.60	\$26.40

Fees & Charges Schedule	Unit Type	2015/16 Unit Fee (incl GST) (Where applicable)	2016/17 Unit Fee (incl GST)
Stadium Fortnightly Fee	Each	\$29.60	\$31.00
Stadium Join Fee	Each	\$19.00	\$0.00
Fitness Programs			
Fitness Program - General Classes	Per Session	\$17.00	\$18.00
Fitness Programs - Adult 10 visit pass ORC	Each	\$153.00	\$162.20
Fitness Programs - Schools / Older Adult/Concession	Per Session	\$9.70	\$10.20
Fitness Programs - Schools / Older Adult 10 visit pass	Each	\$87.30	\$91.80
Active Link	Each	\$6.50	\$6.90
Active Link 10 Visit Pass	Each	\$58.50	\$62.00
Active Abilities	Each	\$9.95	\$10.20
Active Kids	Each	\$9.95	\$10.20
Fitness Programs - Casual Gym Visit	Per Session	\$19.50	\$21.20
Fitness Programs - Casual Gym Visit Conc.	Per Session	\$17.50	\$19.10
Personal Training			
Personal Training 1 Visit	Each	\$50.00	\$51.00
Personal Training 5 Visits	Each	\$225.00	\$229.50
Personal Training 10 Visits	Each	\$425.00	\$433.50
Personal Training 20 Visits	Each	\$800.00	\$816.00
Personal Training - Intro to PT	Each	\$49.95	\$49.95
Group Personal Training - 1 session	Each	\$83.00	\$85.00
Group Personal Training - 5 sessions	Each	\$373.50	\$382.50
Personal Training 0 P/T + Group	Per week	\$13.50	\$14.00
Personal Training 1 P/T + Group	Per week	\$49.50	\$52.00
Personal Training 2 P/T + Group	Per week	\$73.00	\$87.00
OAKLEIGH STADIUM			
Entrance Fees			
Basketball Game Fee	Each	\$70.80	\$73.60
Junior Basketball Game Fee	Each	\$42.70	\$44.40
Basketball Senior Registration	Each	\$186.60	\$194.05
Basketball Junior Registration U/18	Each	\$107.90	\$112.20
Basketball Junior Registration U/12,14,16	Each	\$71.90	\$74.75
Futsal Game Fee	Each	\$70.80	\$73.60
Futsal Registration	Each	\$174.20	\$181.15
MEBA Game Fee	Each	\$34.00	\$35.35
Netball Game Fee	Each	\$73.00	\$75.90
Netball Registration Fee	Each	\$174.20	\$181.15
Table Tennis Hire	Each	\$15.60	\$16.50
Senior Walk over fee less than 8 hrs	Each	\$102.20	\$106.25
Senior Walk over fee more than 8 hrs	Each	\$79.80	\$83.00
Junior Walk over fee less than 8 hrs	Each	\$67.40	\$70.10
Junior Walk over fee more than 8 hrs	Each	\$50.60	\$52.60
Monash Dribblers	Each	\$4.20	\$4.50
Spectator Fee	Each	\$2.00	\$2.00
Facility/Room Hire			
Casual Group Exercise Room	Per hour	\$60.70	\$64.30
Hire - Casual Court User Fee Adult	Per head	\$6.50	\$6.90
Hire - Casual Court User Fee Child	Per head	\$4.90	\$5.20
Hire - Casual Stadium Court	Per hour	\$48.30	\$51.20
Hire - Casual Stadium Court + 50 hours per term per court	Per hour	\$23.60	\$25.60

Fees & Charges Schedule	Unit Type	2015/16 Unit Fee (incl GST)	2016/17 Unit Fee (incl GST)
		(Where applicable)	

OAKLEIGH AQUATIC CENTRE

Entrance Fees

25 visit adult	Each	\$147.30	\$156.40
25 visit child / concession	Each	\$115.00	\$121.90
50 visit adult	Each	\$269.00	\$284.90
50 visit child / concession	Each	\$210.00	\$222.60
Adult	Each	\$6.40	\$6.80
Children	Each	\$5.00	\$5.30
Concession/Pension/Senior	Each	\$5.00	\$5.30
Family Entry	Each	\$18.90	\$20.00
Adult Season Pass	Each	\$274.20	\$290.70
Child/Concession Season Pass	Each	\$212.40	\$225.10
Family Season pass	Each	\$424.70	\$450.20
Splash & Dash	Each	\$6.10	\$0.00
Learn to Swim Term Program Non GST	Each	\$19.50	\$19.90
Concession Learn to Swim Term Program Non GST	Each	\$17.60	\$17.90
Birthday Parties	Each	\$29.50	\$31.30

Pool Hire

50m Pool Lane Hire Casual	Each	\$60.70	\$64.30
50m Pool Lane Hire Term Hire	Each	\$48.50	\$51.50
Pool Booking Multi Purpose Pool (hourly fee)	Per Hour	\$60.70	\$64.30
Pool Booking Dive Pool (hourly fee)	Per Hour	\$199.00	\$210.90
Pool Booking Dive Pool (term fee)	Per Hour	\$159.00	\$168.80
Full Pool Booking 50m Pool (hourly fee)	Per Hour	\$325.00	\$344.50
Lane Hires - 50m Pool - Over 10hrs per week	Per Hour	\$0.00	\$48.30

CITY DEVELOPMENT

HEALTH INSPECTION

Food Premises

New Premises Approval Fee	Each	\$104.94	\$111.24
Inspection Report on Transfer - Food Premises (within 10 working days)	Each	\$137.80	\$200.00
Inspection Report on Transfer - Food Premises (within 5 working days)	Each	\$0.00	\$270.00
Registration Temporary Premises	Each	\$106.00	\$112.40
Transfer of Registration - Food Premises	Each	\$167.48	\$177.50
Food Premises Reinspection Fee	Each	\$117.66	\$124.70

Class 1 Food Premises

Each	\$524.00	\$555.44
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Class 2 Food Premises

1- 10 employees	Each	\$557.00	\$590.42
11-20 employees	Each	\$655.00	\$694.30
20+ employees	Each	\$1,047.00	\$1,109.82

Class 3 Food Premises

Higher risk off site activities	Each	\$278.00	\$294.68
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Not for profit food businesses/community groups	Each	50% of full fee	
Overdue Renewal of registration fee - Food & Health Premise	Each	\$99.00	\$104.94

Fees & Charges Schedule

Unit Type

2015/16
Unit Fee
(incl GST)
(Where applicable)

2016/17
Unit Fee
(incl GST)

Health Premises

Hairdressers & Make-Up Premises (once only registration)	Each	\$0.00	\$225.00
Beauty Therapy Premises	Each	\$159.00	\$168.54
Skin Penetration Premises	Each	\$230.02	\$243.82
Prescribed Accommodation base fee - Rooming houses etc.	Each	\$201.40	\$213.48
Prescribed Accommodation - Per additional room	Each	\$18.02	\$19.10
Prescribed Accommodation - Maximum	Each	\$729.28	\$773.04
Inspection Report on Transfer - Health Premises (10 working days)	Each	\$137.80	\$200.00
Inspection Report on Transfer - Health Premises (5 working days)	Each	\$0.00	\$270.00
Transfer of Registration - Health Premises	Each	\$131.44	\$139.33
New Premise Approval Fee - Health Premises	Each	\$104.94	\$111.24

Other Fees

Food Safety Program	Each	\$52.00	\$55.12
Grey Water Permit Fee	Each	\$314.00	\$332.84

Health Fines

The value of a penalty unit for a financial year is fixed by the Treasurer under section 6 of the Monetary Units Act 2004.

COMMUNITY LAWS

Animal Registration Fees

Dogs/Cats Concession (pension)	Each	\$56.00	\$56.00
Dogs/Cats full fee	Each	\$135.00	\$135.00
Dogs/Cats Sterilised micro chipped or over 10 yrs old	Each	\$45.00	\$45.00
Dogs/Cats Sterilised micro chipped or over 10 yrs old - Concession (pension)	Each	\$18.50	\$18.50
Dangerous Dogs/Restricted/Menacing/Guard	Each	\$250.00	\$250.00

Pro rata registration fee will be applicable from 10 October 2016 to 9 April 2017. The fee will be 50% of the annual fee

Note: Animal registration fees are non refundable.

Dog Infringements

Dog Infringements - Unregistered	Each	\$123.50	\$0.00
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Pound Release Fee

Animal Pound Release Fee (not inclusive of incidental costs charged by the pound contractor to the animal owner)	Each	\$96.80	\$103.00
Sustenance fee per day (in circumstances an animal is held for longer than 8 days)	Per day	\$0.00	\$30.00

Other Fees

Release of impounded items	Each	\$80.00	\$83.20
Shopping trolley release fee	Each	\$83.00	\$88.00

Other Fees & Charges - GST Free

Penalty Reminder Notice (Set by Regulation)	Each	\$24.50	\$0.00
Fire Hazard Removal or Land Clearance	Each	Cost Recovery + \$150	Cost Recovery + \$156

Other Permit Fees

Estate Agents A board signs	Each	\$300.00	\$318.00
Keeping excess no. of animals	Each	\$80.00	\$83.20
Other Animals	Each	\$101.00	\$105.00
Permit to Film	Each	\$286.00	\$303.00
Registration of Animal Business	Each	\$166.00	\$200.00

Fees & Charges Schedule

Unit Type

2015/16
Unit Fee
(incl GST)
(Where applicable)

2016/17
Unit Fee
(incl GST)

Other Permit Fees Non GST

Community Law General Permit	Each	\$80.00	\$83.20
Car Parking Agreements	Each	\$1,590.00	\$1,685.00
Residential Parking Permit - additional permit special event permit	Each	\$0.00	\$50.00
Residential Parking Permit - additional permits	Each	\$0.00	\$150.00
Residential Parking Permit - Booklet of 10 Daily Permits	Each	\$0.00	\$50.00
Residential Parking Permit - Booklet of 10 Daily Permits - Concession	Each	\$0.00	\$25.00
Residential Parking Permit - Replacement Permit	Each	\$0.00	\$25.00
Trader Parking Permit - additional permit	Each	\$0.00	\$250.00
Trader Parking Permit - customer permit	Each	\$0.00	\$2.50
Parking Bays-Builders Exemptions	Per week	\$53.00	\$56.00
Signs - A Frame	Each	\$80.00	\$84.80
Goods	Each	\$130.00	\$137.80
Additional signs and goods	Each	\$191.00	\$202.50
Street Seating	Each	\$191.00	\$202.50
Street Seating- additional seats over 10	Each	\$365.00	\$387.00
Event Permit - Additional event costs may be applicable	Each	\$0.00	\$191.00

Derelict Vehicles

Impounded Vehicle Release Fee	Each	\$330.00	\$343.20
Impounded vehicle storage fee	Per day	\$32.00	\$33.30
Storage of impounded item eg sign / shopping trolley	Per day	\$1.45	\$0.00

Fines & Infringements

Local Law Infringement per penalty unit as set by relevant Statutes

Parking

The value of a penalty unit for a financial year is fixed by the Treasurer under section 6 of the Monetary Units Act 2004. The Monash fee will be set to 0.5 Penalty Units for offences as per Council Resolution. The dollar value of all other Parking Infringements has been indexed by the State Government and is subject to annual review.

Other Infringements

The value of a penalty unit for a financial year is fixed by the Treasurer under section 6 of the Monetary Units Act 2004.

TOTAL LOCAL LAWS

BUILDING CONTROL

Please note Building Control fees are subject to market forces and may be changed during the year at the discretion of

Building Permit Fees

Class 1a and 10

All Demolitions	Each	\$780.00	\$825.00
Minor Works - Brick garages retaining walls pools	Each	\$790.00	\$835.00
Minor Works - Carports, brick fences, reclads signs sheds etc.	Each	\$650.00	\$690.00
Swimming Pool Barrier & Decommissioned pool	Each	\$405.00	\$430.00
Timber Fences	Each	\$425.00	\$450.00

Class 1b, 2-9 Internal

\$0 - \$60,000	Each	\$1,095.00	\$1,160.00
\$60,001 - \$99,999	Each	\$1,190.00	\$1,260.00
\$100,000 - \$499,999	Each	\$1,515.00	\$1,605.00
\$500,000 - \$999,999	Each	\$2,720.00	\$2,885.00
\$1,000,000 + subject to complexity	Each	\$3,030.00	\$3,210.00

Fees & Charges Schedule	Unit Type	2015/16 Unit Fee (incl GST) <small>(Where applicable)</small>	2016/17 Unit Fee (incl GST)
Alterations/Additions			
<u>Registered Builder</u>			
\$0 to \$30,000	Each	\$965.00	\$1,020.00
\$30,000 to \$60,000	Each	\$1,120.00	\$1,185.00
\$60,001 to \$100,000	Each	\$1,280.00	\$1,355.00
\$100,001 to \$150,000	Each	\$1,455.00	\$1,540.00
\$150,001 to \$180,000	Each	\$1,600.00	\$1,695.00
\$180,001 to \$220,000	Each	\$1,845.00	\$1,955.00
\$220,000 +	Each	Cost divided by 110	
<u>Owner Builder</u>			
\$0 to \$30,000	Each	\$1,155.00	\$1,225.00
\$30,000 to \$60,000	Each	\$1,370.00	\$1,450.00
\$60,001 to \$100,000	Each	\$1,520.00	\$1,610.00
\$100,001 to \$150,000	Each	\$1,720.00	\$1,825.00
\$150,001 to \$180,000	Each	\$1,935.00	\$2,050.00
\$180,001 to \$220,000	Each	\$2,080.00	\$2,205.00
\$220,001 +	Each	Cost divided by 100	
Dwellings			
Up to \$150,000	Each	\$1,520.00	\$1,610.00
\$150,001 - \$200,000	Each	\$1,700.00	\$1,800.00
\$200,001 - \$250,000	Each	\$1,845.00	\$1,955.00
\$250,001 - \$300,000	Each	\$2,080.00	\$2,205.00
300001 +	Each	Cost divided by 135	
Owner Builders			
Up to \$150,000	Each	\$1,845.00	\$1,955.00
\$150,001 - \$200,000	Each	\$2,015.00	\$2,135.00
\$200,001 - \$250,000	Each	\$2,165.00	\$2,295.00
\$250,001 - \$300,000	Each	\$2,320.00	\$2,460.00
\$300,001+	Each	Cost divided by 120	
Dual Occupancy			
<u>Internal</u>			
1 Additional Unit	Each	\$1,720.00	\$1,825.00
2 New Units to \$350,000	Each	\$2,355.00	\$2,495.00
\$350,001 + (Negotiated)	Each	Cost divided by 140	
<u>Owner Builder</u>			
1 Additional Unit	Each	\$2,090.00	\$2,215.00
2 New Units to \$350,000	Each	\$2,725.00	\$2,890.00
\$350,001 + (Negotiated)	Each	Cost divided by 120	
Multi Units/Houses			
<u>Internal</u>			
3 - 5 Units	Each	\$1,190.00	\$1,260.00
6 or more Units	Each	\$1,110.00	\$1,175.00
<u>Owner Builder</u>			
3 - 5 Units	Each	\$1,490.00	\$1,580.00
6 or more Units	Each	\$1,375.00	\$1,460.00
Shopfronts - Internal	Each	\$1,095.00	\$1,160.00

Fees & Charges Schedule	Unit Type	2015/16 Unit Fee (incl GST) <small>(Where applicable)</small>	2016/17 Unit Fee (incl GST)
Shop Fitouts - Internal			
Small Projects	Each	\$1,095.00	\$1,160.00
Medium Projects	Each	\$1,270.00	\$1,345.00
Major Projects > \$150,000	Each	Cost divided by 110	
Lodgement fee	Each	\$37.93	\$38.40
Removal of Hose Reels	Minimum for up to 6 locations plus \$30	\$915.00	\$970.00
Temporary Structures	Each	\$400.00	\$425.00
Temporary Structures - urgent (< 5 days)	Each	\$780.00	\$825.00
Building Applications or Building Amendments			
Class 1 and 10 (with Form 13) MINOR	Each	\$220.00	\$233.00
Class 1 and 10 (with Form 13) MAJOR	Each	\$405.00	\$430.00
Class 2- 9 MINOR	Each	\$405.00	\$430.00
Class 2-9 MAJOR	Each	\$570.00	\$605.00
Lodgement fee (if over \$5,000)	Each	\$38.50	\$38.40
Lapsed Permit Renewal			
Class 1 or 10	Each	\$700.00	\$745.00
Class 2 to 9	Each	\$865.00	\$915.00
Community Groups			
When Building on Council property normal permit fees will be payable.			
Permits for Essential Services			
Charges same as other permit and application fees shown above.			
Lodgement Fees	Each	\$37.93	\$38.40
Dispensations (Report and Consent)			
Class 1 & 10 (flood & sitting etc)	Each	\$244.72	\$256.00
Class 10 (fences)	Each	\$204.88	\$217.00
Class 2 to 9	Each	\$246.90	\$256.00
Modification Application	Each	\$140.00	\$148.00
Regulation 502 or 503 Statement	Each	\$265.00	\$280.00
Extension of Time for Building Permits			
Class 1 or 10	Each	\$360.40	\$382.00
Class 2 to 9	Each	\$508.80	\$540.00
Inspection Fees			
Contract or Finalisation of Lapsed Building Permit	Each	\$220.00	\$233.00
Out of Hours Building	Per hour	\$125.00	\$132.00
Removal of Buildings	Each	\$450.00	\$475.00
Retention of Buildings	Each	\$590.00	\$625.00
Swimming Pool Compliance Report (2 inspections & certificate)	Each	\$135.00	\$143.00
Swimming Pool Safety	Each	\$90.00	\$95.00
Repeat Inspections > 2	Each	\$120.00	\$127.00
Other Services			
Place of Public Entertainment (POPE)	Each	\$750.00	\$795.00
Class 1 - 10	Per Hour	\$120.00	\$127.00
Class 2 - 9	Per hour	\$135.00	\$143.00

Fees & Charges Schedule	Unit Type	2015/16 Unit Fee (incl GST) (Where applicable)	2016/17 Unit Fee (incl GST)
Part 12 Inspection of Essential Safety Measures Illegally Erected or Altered Buildings for Retention	Each	\$620.00	\$660.00
		155% of scheduled permit fee for class of building	
Request for Information			
Request for Information	Each	\$48.79	\$51.25
Copy of occupancy permit or certificate of final inspection	Each	\$48.79	\$51.25
Details of permits issued in preceding 10 years and information on flooding/termites.	Each	\$48.79	\$51.25
Copies of Documents			
Copy of Plans - Class 1 or 10 - minor - small office shop (A0-A2)	Per sheet	\$25.00	\$26.50
Copy of Plans - Class 1 or 10 - minor - small office shop (A3-A4)	Per sheet	\$1.55	\$1.65
Copy of Plans - Class 2 - 9 - minor - small office shop - retrieval	Each	\$200.00	\$212.00
Copy of Plans - Class 1 or 10 dwelling shed garage etc (Each additional building permit)	Each	\$37.10	\$39.50
Copy of Plans - Class 1 or 10 dwelling shed garage etc	Each	\$145.00	\$153.00
Copy of Plans - Class 2 to 9 - major - supermarket, factory, s/centr, hotel - retrieval	Each	\$380.00	\$402.00
Copy of Plans - Class 2 to 9 - major - supermarket, factory, s/centr, hotel	Per sheet	\$25.00	\$26.50
Copy of Plans - Class 2 to 9 - major - supermarket, factory, s/centre, hotel (A4)	Per sheet	\$1.55	\$1.65
To View Plans - Class 2 - 9 Commercial/Industrial	Each	\$200.00	\$212.00

STATUTORY PLANNING

TOWN PLANNING APPLICATION FEES (STATUTORY)

Service Charges

Permit Enquiries

Copies of Permits	Each	\$192.90	\$204.50
<u>Property Enquiries</u>	Per plan	\$127.20	\$134.80

S.173 Agreements

Mobile Dwelling Units (preparation)	Each	\$212.00	\$0.00
Subdivision approvals (preparation & administration)	Each	\$848.00	\$848.00
Other Specific Requirements		As required	

Extension of Time - Planning Permit

Less than 10,000	Each	\$102.00	\$108.00
10,000 - 250,000 and use permits	Each	\$604.00	\$640.00
250,001 - 500,000	Each	\$707.00	\$750.00
500,001 +	Each	\$815.00	\$864.00

TOWN PLANNING APPLICATION FEE GST FREE

Application for Permit

Application for Permit - Class1	Each	\$502.00	\$502.00
Application for Permit - Class2	Each	\$239.00	\$239.00
Application for Permit - Class3	Each	\$490.00	\$490.00
Application for Permit - Class4	Each	\$102.00	\$102.00
Application for Permit - Class5	Each	\$604.00	\$604.00
Application for Permit - Class6	Each	\$707.00	\$707.00
Application for Permit - Class7	Each	\$815.00	\$815.00
Application for Permit - Class8	Each	\$1,153.00	\$1,153.00
Application for Permit - Class9	Each	\$4,837.00	\$4,837.00
Application for Permit - Class10	Each	\$8,064.00	\$8,064.00
Application for Permit - Class11	Each	\$16,130.00	\$16,130.00
Application for Permit - Class12	Each	\$386.00	\$386.00
Application for Permit - Class13	Each	\$386.00	\$386.00
Application for Permit - Class14	Each	\$386.00	\$386.00
Application for Permit - Class15	Each	\$781.00	\$781.00
Application for Permit - Class16	Each	\$249.00	\$249.00
Application for Permit - Class17	Each	\$541.00	\$541.00
Application for Permit - Class18	Each	\$404.00	\$404.00

Fees & Charges Schedule	Unit Type	2015/16 Unit Fee (incl GST) (Where applicable)	2016/17 Unit Fee (incl GST)
Sect. 72 Amendment to Permit			
Sect. 72 Amendment to Permit - Class 1	Each	\$502.00	\$502.00
Sect. 72 Amendment to Permit - Class 2	Each	\$502.00	\$502.00
Sect. 72 Amendment to Permit - Class 3	Each	\$239.00	\$239.00
Sect. 72 Amendment to Permit - Class 4	Each	\$490.00	\$490.00
Sect. 72 Amendment to Permit - Class 5	Each	\$102.00	\$102.00
Sect. 72 Amendment to Permit - Class 6	Each	\$604.00	\$604.00
Sect. 72 Amendment to Permit - Class 7	Each	\$707.00	\$707.00
Sect. 72 Amendment to Permit - Class 8	Each	\$815.00	\$815.00
Sect. 72 Amendment to Permit - Class 9	Each	\$386.00	\$386.00
Other Town Planning Fees - GST Free			
Satisfaction of Responsible Authority fee	Each	\$102.00	\$102.00
Sect.57A Amendment to Permit Application	Each	\$102.00	\$102.00
Statutory Fees - GST Free			
Planning Certificates of Compliance	Each	\$147.00	\$147.00
Other Statutory Fees - GST Free			
Sect. 29A Demolition Requests	Each	\$62.50	\$62.50
Subdivision Fees			
Certify a Plan of Subdivision	Per plan + lot fee	\$120.00	\$120.00
Any other application for certification under Subdivision Act	Each	\$100.00	\$100.00
Public Notification			
Residential	Per property	\$148.40	\$148.40
Commercial <\$1M	Per property	\$302.10	\$302.10
Commercial >\$1M	Per property	\$583.00	\$583.00
Notification >15 Properties	Per property	\$29.25	\$29.25
Notification >100 Properties	Per property	\$14.45	\$14.45
Additional Sign - Standard A2	Per property	\$67.00	\$67.00
Larger Sign - A0	Per property	\$140.00	\$140.00
Larger Sign - A1	Per property	\$96.50	\$96.50
Photocopies/Sale of Publications			
General Photocopies	Per plan	\$6.70	\$6.70
General Photocopies	Plus Per Page	\$1.05	\$1.05
Plan Printing	Per plan	\$33.00	\$33.00
Heritage Study	Per plan	\$33.00	\$33.00
Character Study	Per plan	\$65.00	\$65.00
Other User Charges - GST Free			
Adoption of Amendment Pursuant to Sec. 29	Each	\$529.00	\$529.00
Consider Request to Amend Planning Scheme	Each	\$806.00	\$806.00
Consider Submission to Amendment	Each	\$806.00	\$806.00

INFRASTRUCTURE SERVICES

ENGINEERING ADMINISTRATION

Service Charges

Vehicle Crossing Permit	Security Bond plus fee	\$158.00	\$133.00
Road Opening Permit	Security Bond plus fee	\$158.00	\$133.00
Stormwater Connection Permit	Security Bond plus fee	\$158.00	\$133.00
Occupy Part of Roadway - Hoardings	Security Bond plus fee	\$158.00	\$133.00

Fees & Charges Schedule	Unit Type	2015/16 Unit Fee (incl GST) <small>(Where applicable)</small>	2016/17 Unit Fee (incl GST)
Legal Point of Discharge	Each	\$62.00	\$64.50
Building Over Easement - Minor	From	\$117.00	\$121.00
Building Over Easement - Major	From	\$505.00	\$525.00
Access through Reserves Permit	Security Bond plus fee	\$137.00	\$142.00
Building Permit Fees			
Builders Infringement	Each	\$200.00	\$200.00
Asset Protection Permit + security bond	Each	\$217.00	\$225.00
WASTE MANAGEMENT			
Big Bin (Commercial)	Per additional lift bin	\$206.40	\$218.80
Tenant Big Bin (Commercial)	Per additional lift bin	\$206.40	\$218.80
Ratepayer Big Bins - Upgrade or Additional Bin	120L or 240L per year	\$184.10	\$191.50
Skip Bins	Per Permit	\$50.00	\$53.00
Miscellaneous Items			
Compost Bins - 2 style	Each	\$39.00	\$40.60
Compost Worms (1000)	Each	\$41.00	\$42.70
Worm Farms	Each	\$92.00	\$95.70
WASTE TRANSFER STATION			
Tipping Fees			
Commercial Soil m3 (for loads >2m3)	Each	\$279.00	\$295.80
Gas Bottles (up to 9kg)	Each	\$13.40	\$14.00
Residential Soil up to and per ½ m3	Each	\$92.50	\$96.20
Concession-General Waste up to and per ½ m3	Each	\$40.00	\$41.60
Concession-Green Waste up to and per ½ m3	Each	\$16.00	\$16.70
Concrete/Bricks up to and per 1/2 m3	Each	\$28.50	\$29.70
Single Item	Each	\$5.00	\$5.20
Tipping Fees			
General Waste up to and per ½ m3	Each	\$44.40	\$46.20
Green Waste up to and per ½ m3	Each	\$18.40	\$19.20
Mixed General / Green Waste up to and per 1/2m3	Each	\$50.00	\$52.00
Oil - 30+ Litres	Per Litre	\$0.50	\$0.50
Mattress and/or Base	Each	\$26.00	\$27.00
Fridges/Air Conditioners	Each	\$10.00	\$10.00
Polystyrene handling fee per 1/2m3 (for loads >1/2m3)	Each	\$5.00	\$5.20
Polystyrene commercial handling fee per 1/2m3 (for loads >1/2m3)	Each	\$20.00	\$21.20
Car Boot	Per Boot	\$22.00	\$22.90
Tyres			
Car with Rims	Each	\$10.90	\$11.10
Car without Rims	Each	\$7.00	\$7.10
Heavy Truck with Rims	Each	\$44.00	\$44.80
Heavy Truck without Rims	Each	\$25.00	\$25.50
Light truck with Rims	Each	\$17.70	\$18.00
Light truck without Rims	Each	\$11.00	\$11.20
Motorcycle	Each	\$3.30	\$3.40
Solid (up to 60cm)	Each	\$45.00	\$45.90
Solid Large (>1.90m)	Each	\$397.00	\$404.90
Solid Large (0.60 to 1.50 m)	Each	\$81.60	\$83.20
Solid Large (1.50 to 1.90 m)	Each	\$220.00	\$224.40

APPENDIX B

BUDGET PROCESSES

This section lists the budget processes to be undertaken in order to adopt the Budget in accordance with the *Local Government Act 1989* (the Act) and Local Government (Planning and Reporting) Regulations 2014 (the Regulations).

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the Act.

The 2016/17 budget, which is included in this report, is for the year 1 July 2016 to 30 June 2017 and is prepared in accordance with the Act and Regulations. The budget includes financial statements being a Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows and Statement of Capital Works. These statements have been prepared for four years in accordance with the Act and Regulations, and are consistent with the annual financial statements which are prepared in accordance with Australian Accounting Standards. The budget also includes information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required, and other financial information Council requires in order to make an informed decision about the adoption of the budget.

In advance of preparing the budget, officers firstly review and update Council's long term financial projections. Financial projections for at least four years are ultimately included in Council's Strategic Resource Plan, which is the key medium-term financial plan produced by Council on a rolling basis. The preparation of the budget, within this broader context, begins with officers preparing the operating and capital components of the annual budget during December and February. A draft consolidated budget is then prepared and various iterations are considered by Council at briefings in April. A 'proposed' budget is prepared in accordance with the Act and submitted to Council in April for approval 'in principle'. Council is then required to give 'public notice' that it intends to 'adopt' the budget. It must give 28 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices and on its internet web site. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council.

The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget is required to be adopted by 30 June and a copy submitted to the Minister within 28 days after adoption.

The key dates for the budget process are summarised in the next table.

Budget process	Timing
1. Officers update Council's long term financial projections	Nov/Jan
2. Officers prepare operating and capital budgets	Dec/Feb
3. Councillors consider draft budgets at briefings	Apr
4. Proposed budget submitted to Council for approval	26 Apr
5. Public notice advising intention to adopt budget	28 Apr
6. Budget available for public inspection and comment	May
7. Submissions period closes (28 days)	31 May
8. Submissions considered by Council/Committee	14 Jun
9. Budget and submissions presented to Council for adoption	28 Jun
10. Copy of adopted budget submitted to the Minister	31 Jul