

7.3.4 FINANCIAL MANAGEMENT AND CAPITAL WORKS SEPTEMBER 2026 QUARTERLY REPORT

Responsible Manager:	Deep Sethi, Chief Financial Officer
Responsible Director:	Simone Wickes, Director Corporate Services

RECOMMENDATION

That Council

- 1. Notes the Quarterly Financial Management and Capital Works Progress Report for the period ending September 2026, presented in accordance with Section 97 of the *Local Government Act 2020*.**
- 2. Approves the project variations contained therein.**

INTRODUCTION

The Quarterly Financial Statements are prepared for formal presentation to the Council in accordance with Section 97 of the Act.

The Quarterly Financial Statements include a comparison of year-to-date (YTD) actual revenue and expenditure with budgeted revenue and expenditure for the current financial year.

COUNCIL PLAN STRATEGIC OBJECTIVES

A council with good governance, strong leadership and community involvement in decision making.
A Council that provides governance and leadership for the benefit of our community through community engagement, advocacy, decision making and action.

BACKGROUND

The Quarterly Financial Statements are prepared for formal presentation to the Council in accordance with Section 97 of the Act.

The Quarterly Financial Statements include a comparison of year-to-date (YTD) actual revenue and expenditure with budgeted revenue and expenditure for the current financial year.

Council's Adopted Budget included four financial statements (referring to Attachment 1):

- Comprehensive Income Statement
- Balance Sheet
- Statement of Cash Flows
- Statement of Capital Works.

This report also provides a review of the 2026/27 Capital Works Program. An update on the Capital Works Portfolio can be found in Attachment 2.

The Capital Works Progress report:

- Informs Council of funding changes to the program
- Seeking approval for new projects and project variations
- Quantifies the variation in project expenditure due to project changes.

DISCUSSION

Year-to-date Operating Results Summary

As at September 2026, Council recorded a year-to-date net surplus from ordinary operations, before transfers to reserves, of \$129.5M. This represents a favourable variance of \$8.3M (6.8%), compared with the year-to-date budget of \$121.2M.

Table 1: Operating results summary

	YTD Actual \$'000	YTD Mgmt Budget \$'000	YTD Variance \$'000	%	Budget \$'000	Forecast \$'000	Variance \$'000	%	traffic lights
Total income	194,162	189,308	4,854	2.6%	258,758	263,306	4,549	1.8%	
Total expenses	64,628	68,067	3,439	5.1%	250,277	247,050	3,227	1.3%	
Surplus (deficit) for the year	129,534	121,242	8,292	6.8%	8,481	16,256	7,776	91.7%	
Less Grants Capital (non-recurrent)	1,393	1,251	141	11.3%	5,005	5,208	203	4.1%	
Less Contribution Cash - Capital	1,913	1,475	438	29.7%	8,849	9,311	462	(5.2%)	
Profit from Sale of Assets	1,565	-	1,565	0.0%	-	1,565	1,565	0.0%	
Adjusted underlying surplus/(deficit)	124,663	118,516	6,147	5.2%	(5,373)	173	5,546	103.2%	

Income is favourable to the year-to-date budget of \$4.8M, primarily due to higher-than-budgeted revenue from the residential waste service charge and second domestic bin charge, the proceeds from the sale of 14–16 Atkinson Street and the SRLA compensation payment relating to 155 Coleman Parade.

Expenditure is favourable to the year-to-date budget of \$3.4M, primarily reflecting lower materials and services expenditure, including consultant and contractor costs. Further savings have arisen in depreciation and amortisation following the review of asset useful lives, which resulted in an increase to the remaining useful lives of relevant assets and a corresponding reduction in depreciation expense.

To assess its ongoing financial sustainability, Council also monitors the underlying operating result, which excludes non-recurrent items and measures recurrent revenue against recurrent operating expenditure. Accordingly, the reported year-to-date surplus is not, on its own, indicative of Council's ongoing operating sustainability. Council is therefore implementing targeted initiatives to improve the underlying result.

An underlying operating deficit indicates that recurrent revenue is insufficient to fund the recurrent operating costs required to maintain current service levels. This is a sector-wide challenge arising from sustained cost pressures and constrained revenue growth. Rate capping over the past decade has limited growth in rate revenue, with the impact more pronounced for Monash due to its comparatively low-rate base.



Council is undertaking service reviews and implementing service-based budgeting to manage ongoing costs and progressively improve the underlying operating result. The objective is to achieve at least a break-even underlying position and, over time, a sustainable underlying surplus.

The full Income Statement is provided in Attachment 1 – Financial Statements and Indicators.

Forecast Summary

As at September 2026, the forecast net operating surplus for 2026–27 is \$16.3 million, which is \$7.8M favourable to the adopted budget surplus of \$8.5M. The forecast adjusted underlying result is a surplus of \$0.1M, representing a \$5.5M improvement compared with the budgeted position.

The 2026–27 forecast reflects the continuation of the activities and services provided for in the adopted budget across the full financial year.

The forecast favourable income variance of \$4.5M is primarily attributable to proceeds from the sale of 14–16 Atkinson Street, the SRLA compensation payment relating to 155 Coleman Parade, additional operating and capital grants. The forecast favourable expenditure variance of \$3.2M mainly reflects lower depreciation and amortisation expenses following the review of asset useful lives.

At this stage, the forecast year-end financial result is expected to be favourable to the 2026–27 budget targets. Additional capital income has been forecast for certain projects; however, the timing of capital income is generally aligned with project progress and the achievement of relevant payment milestones.

The capital works program is monitored regularly, with progress reported monthly to the Executive Leadership Team and quarterly to Council. Delivery of the program is expected to progress throughout the year broadly in line with the previous financial year. Project progress and any required budget amendments will continue to be reported to Council each quarter.

See Attachment 2.

Balance Sheet

The Balance Sheet shows a favourable financial position as of 30 September 2026, with total current assets of \$249.4M and total current liabilities of \$74.7M (working capital ratio 333%). Current debtors include rate debtors of \$162.1M owed but not yet paid. The budgeted working capital figure for the year is 219% (Appendix 1).

The unrestricted cash position surplus is \$56.4M as of 30 September 2026. This comprises restricted cash required by legislation of \$27.4M (\$4.7M drainage and \$3.5M public open space) and trust funds and deposits of \$19.1M. The budgeted forecast expects cash levels to be favourable at year end.

Cash and investments are currently higher than budget and are expected to hold this position for the year. The budgeted forecast expects cash levels to be favourable at year end.

Statement of Cash Flows

The Cash Flow Statement shows Council's cash position at the end of September 2026 at \$83.8M, which is higher than the year-to-date budget result; the adopted budget level at year end is \$114.5M and the current forecast level is an improved \$117.2M. Cash levels are being monitored on a regular basis to ensure appropriate levels to service both capital and operational requirements. Council has access to a funding facility 'line of credit' which has not been called upon during 2026-27 and to date in September 2026.

Investment interest performance

The following graph highlights the monthly interest performance on total cash invested. Interest performance is higher mainly due to the current cash position. Cash is expected to increase with each rate instalment period, but considerable expenditure will occur outside these periods due to another large, committed capital program. Cash levels are regularly monitored and are forecast to be favorable at year end.

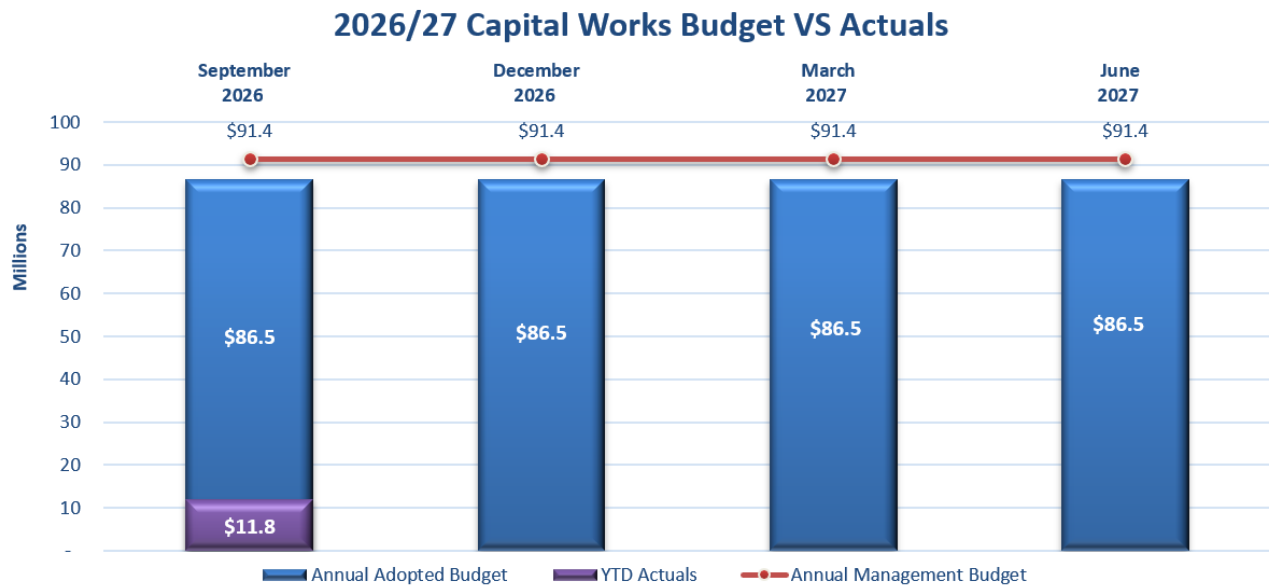
As of 30 September 2026, Council has a cash balance of \$83.8M with \$67M in Term Deposit investments.



Statement of Capital Works

The Statement of Capital Works presents Council's performance against the adopted 2026-27 Capital Works Budget of \$86.5M. The total spending to end of September 2026 is \$11.8M against the adopted budget.

The annual target is to achieve a minimum of 90% expenditure on the agreed Capital Works Budget. The target is expected to be achieved by 30 June 2027.



A more detailed update on the capital works portfolio can be found at Attachment 2.

Adjustments to the 2026/27 Capital Works Expenditure Budget

The adopted 2026/27 Capital Budget of \$86.5M has been adjusted to a management budget of \$91.4M as of 30 September 2026. The budget movement since adoption (\$86.5M) is an increase of \$4.9M. This movement relates to Council-funded capital budgets carried forward or rephased from 2025/26 into 2026/27. It reflects the timing of capital project delivery rather than additional expenditure, with the associated Council cash quarantined and carried forward to fund these projects in 2026/27. This timing difference also contributed to the higher-than-budgeted opening cash balance for 2026/27.

A status update on the whole capital works portfolio plus quarterly update on the agreed high-profile projects can be found at Attachment 2 – 2026/27 Quarterly Capital Works Report.

FINANCIAL IMPLICATIONS

This report details Council's operational financial performance for the period and provides an update on the progress of the Capital Works Program for the current year.

POLICY IMPLICATIONS

There are no policy implications to this report.

CONSULTATION

Community consultation was not required.

SOCIAL IMPLICATIONS

There are no social implications to this report.

HUMAN RIGHTS CONSIDERATIONS

There are no human rights implications to this report.

GENDER IMPACT ASSESSMENT

A GIA was not completed because this agenda item is not a 'policy', 'program' or 'service'.

CONCLUSION

Council's financial position reflects an overall positive performance against budget year to date, made up of a few variances, both favourable and unfavourable, across Council's operational services. These variances will continue to be monitored for the remainder of the financial year, and a favourable result is expected.

Council adopted a 2026/27 Capital Works Budget of \$86.5 million. As at 30 September 2026, the capital management budget has increased to \$91.4 million, reflecting approved project variations, including capital budgets carried forward or rephased from 2025/26 to 2026/27. Of these adjustments, \$4.2 million relates to Council-funded projects where expenditure has shifted into 2026/27 due to the timing of project delivery. The associated cash was quarantined and carried forward to fund these projects and contributed to the higher-than-budgeted opening cash balance for 2026/27.

ATTACHMENT LIST

1. Attachment 1 Financial Statement and Indicators 30 Sep 2026 [7.3.4.1 - 5 pages]
2. Attachment 2 Capital Works Progress Report - 1st Quarter [7.3.4.2 - 27 pages]



ATTACHMENT 1 – Financial Statements and Indicators

Comprehensive Income Statement

Comprehensive Income Statement for the period ending 30 September 2026							
	YTD Actual \$'000	YTD MGT Budget \$'000	YTD Variance \$'000	2026/27 Adopted Budget \$'000	2026/27 Forecast \$'000	Forecast Variance \$'000	Forecast Variance %
Revenue from Ordinary Activities							
Rates & Charges	171,687	171,590	97	172,928	173,382	454	0%
Statutory Fees & Fines	3,818	3,437	381	15,088	15,114	26	0.2%
User Fees	7,007	5,934	1,073	26,929	27,613	684	2.5%
Grants - Operating	4,880	4,384	496	20,718	21,847	1,130	5.5%
Grants - Capital	1,486	1,460	26	8,759	8,962	203	2.3%
Contributions - cash	1,913	1,475	438	8,849	9,311	462	5.2%
Other Revenue	1,806	1,028	778	5,487	5,511	24	0.4%
Profit from Sale of Assets	1,565	-	1,565	-	1,565	1,565	0.0%
Total Revenue	194,162	189,308	4,854	258,758	263,306	4,549	1.8%
Expenses from Ordinary Activities							
Employee Costs	24,840	25,025	185	108,310	108,368	(58)	-0.1%
Materials & Services	29,220	31,270	2,050	94,826	95,010	(184)	-0.2%
Depreciation	9,299	10,125	826	40,500	38,000	2,500	6.2%
Amortisation - Intangible Assets	649	1,017	368	4,068	3,100	968	23.8%
Amortisation - Right of Use Assets	392	392	(0)	1,567	1,567	-	0.0%
Bad and doubtful debts	-	-	-	10	10	-	0.0%
Finance costs	32	27	(5)	109	109	-	0.0%
Other Expenses	196	210	14	887	886	1	0.1%
Total Expenses	64,628	68,067	3,439	250,277	247,050	3,227	1.3%
Net Surplus/(Deficit) from Ordinary Operations	129,534	121,242	8,292	8,481	16,256	7,776	91.7%
Adjusted underlying result from Ordinary Operations	124,663	118,516	6,147	(5,373)	173	5,546	103.2%

Balance Sheet

Balance Sheet as at 30 September 2026					
	YTD Actual \$'000	2026/27 Adopted Budget \$'000	2026/27 Annual Forecast \$'000	Forecast Variance \$	Forecast Variance %
ASSETS					
Current Assets					
Cash & Cash Equivalents	83,841	114,495	117,171	2,676	2.3%
Trade and Other Receivables	162,118	18,582	18,582	-	0.0%
Non-current assets classified as held for sale	-	-	-	-	0.0%
Other Assets	3,494	2,572	0	(2,572)	(100%)
Total Current Assets	249,453	135,649	135,753	104	0.1%
Non-Current Assets					
Property, Plant & Equipment	4,190,629	4,046,018	4,176,278	130,260	3.2%
Right of use assets	3,433	2,351	2,351	-	0.0%
Intangibles	9,033	10,562	10,562	-	0.0%
Other Assets	-	938	938	-	0.0%
Total Non-Current Assets	4,203,095	4,059,869	4,190,129	130,260	3.2%
Total Assets	4,452,548	4,195,518	4,325,882	130,364	3.1%
LIABILITIES					
Current Liabilities					
Trade and Other Payables	19,622	26,321	26,321	-	0.0%
Trust Funds and Deposits	31,441	11,589	11,589	-	0.0%
Provision	22,455	22,575	22,575	-	0.0%
Lease Liability	1,224	1,343	1,343	-	0.0%
Total Current Liabilities	74,742	61,828	61,828	-	0.0%
Non-Current Liabilities					
Provision	2,467	2,540	2,540	-	0.0%
Other Liabilities	-	2,397	2,397	-	0.0%
Lease Liability	2,511	1,168	1,168	-	0.0%
Total Non-Current Liabilities	4,978	6,105	6,105	-	0.0%
Total Liabilities	79,720	67,933	67,933	-	0.0%
Net Assets	4,372,828	4,127,585	4,257,949	130,364	3.2%
EQUITY					
Accumulated Surplus	1,294,551	1,094,233	1,109,949	15,716	1.4%
Reserves	3,078,277	3,033,352	3,148,000	114,648	3.8%
Total Equity	4,372,828	4,127,585	4,257,949	130,364	3.16%

Statement of Cash Flows

Statement of Cash Flows for the period ending 30 September 2026							
	YTD Actual \$'000	YTD Budget \$'000	YTD Variance \$'000	2026/27 Adopted Budget \$'000	2026/27 Forecast \$'000	Forecast Variance \$'000	Forecast Variance %
	Inflows (Outflows)	Inflows (Outflows)	Fav (Unfav)	Inflows (Outflows)	Inflows (Outflows)	Fav (Unfav)	Fav (Unfav)
Cash Flows from Operating Activities							
Receipts							
Rates & Charges	40,606	40,652	(46)	172,928	173,382	454	0.3%
Statutory Fees & Fines	3,818	3,802	16	15,088	15,114	26	0.2%
User Fees	8,063	7,657	406	28,317	29,001	684	2.4%
Grants - Operating	2,109	2,243	(134)	20,718	21,848	1,130	5.5%
Grants - Capital	447	509	(62)	8,759	8,962	203	2.3%
Contributions - cash	1,913	1,868	45	8,849	9,311	462	5.2%
Interest Revenue	1,152	885	267	2,275	2,299	24	1.1%
GST reimbursed by Australian Tax Office	4,360	4,645	(285)	16,377	16,377	-	0.0%
Other Revenue	1,167	716	451	3,212	3,212	-	0.0%
Employee Costs	(26,338)	(26,089)	(249)	(107,503)	(107,561)	(58)	(0.1%)
Materials & Services	(31,536)	(30,655)	(881)	(100,730)	(100,914)	(184)	(0.2%)
Other Expenses	(196)	(297)	101	(897)	(896)	1	0.1%
GST paid to Australian Tax Office	(870)	(283)	(587)	(1,885)	(1,885)	-	0.0%
Operating Activities	4,695	5,651	(955)	65,508	68,251	2,743	4.2%
Cash Flows from Investing Activities							
Payments for Property, Plant and Equipment	(18,080)	(18,359)	279	(94,012)	(94,689)	(677)	(0.7%)
Proceeds from Sale of Property, Plant and Equipment	470	1,050	(580)	60,656	53,326	(7,330)	-12.1%
Investing Activities	(17,610)	(17,309)	(301)	(33,356)	(41,363)	(8,007)	(24.0%)
Cash Flows from Financing Activities							
Trusts and Deposits	(849)	-	(849)	(6,000)	(6,000)	-	-
Proceed from borrowings	-	-	-	50,000	50,000	-	-
Repayment of borrowings	-	-	-	(50,000)	(50,000)	-	-
Interest paid - Lease Liability	(32)	(27)	(5)	(109)	(109)	-	0.0%
Repayment of Lease Liability	(371)	(346)	(25)	(1,616)	(1,616)	-	0.0%
Financing Activities	(1,252)	(373)	(879)	(7,725)	(7,725)	-	0.0%
Net increase (decrease) in cash and cash equivalents	(14,167)	(12,031)	(2,136)	24,427	19,163	(5,264)	21.6%
Cash and cash equivalents at the beginning of the financial year	98,008	90,068	7,940	90,068	98,008	7,940	8.8%
Cash and cash equivalents at the end of the period	83,841	78,037	5,804	114,494	117,170	2,676	2.3%

Statement of Capital Works

Statement of Capital Works for the period ending 30 September 2026						
	YTD Actual \$'000	2026/27 Adopted Budget \$'000	% Complete	2026/27 Management Budget \$'000	Variance to Adopted Budget \$	%
Property						
Land Improvements	0	100	-	217	(117)	(100.0%)
Total land	0	100	-	217	(117)	(100.0%)
Buildings and Building Improvements	5,280	39,165	13.5%	41,056	(1,891)	-4.8%
Total buildings and building Improvements	5,280	39,165	13.5%	41,056	(1,891)	-4.8%
Total property	5,280	39,265	13.4%	41,272	(2,007)	(5.1%)
Plant & Equipment						
Plant, machinery and equipment	162	1,032	15.7%	1,391	(359)	(34.8%)
Fixtures, fittings and furniture	61	863	7.1%	356	507	58.7%
Computers and telecommunications	582	5,766	10.1%	6,491	(725)	(12.6%)
Library books	268	1,300	20.6%	1,400	(100)	(7.7%)
Total plant and equipment	1,073	8,961	12.0%	9,638	(677)	(7.6%)
Infrastructure						
Roads	1,418	11,042	12.8%	11,705	(663)	(3.9%)
Bridges	-	-	0.0%	-	-	0.0%
Footpaths and cycleways	1,972	8,905	22.1%	8,866	39	(1.6%)
Drainage	110	3,938	2.8%	4,610	(672)	(17.1%)
Recreational, leisure and community facilities	1,005	7,968	12.6%	8,648	(680)	(8.5%)
Waste Managemnet	-	79	0.0%	42	37	47.1%
Parks, open space and streetscapes	562	3,541	15.9%	3,529	12	(10.5%)
Off street car parks	289	400	0.0%	678	(278)	0.0%
Other infrastructure	96	2,450	3.9%	2,450	-	0.0%
Total Infrastructure	5,452	38,323	14.2%	40,527	(2,204)	(5.8%)
Total capital works expenditure	11,805	86,549	13.6%	91,438	(4,889)	(5.6%)
Represented by:						
New Asset expenditure	385	2,822	13.6%	2,981	(159)	(5.6%)
Asset renewal expenditure	5,459	40,024	13.6%	42,285	(2,261)	(5.6%)
Asset expansion expenditure	1,869	13,704	13.6%	14,478	(774)	(5.6%)
Asset upgrade expenditure	4,092	29,999	13.6%	31,694	(1,695)	(5.6%)
	11,805	86,549	13.6%	91,438	(4,889)	(5.6%)
Funding sources represented by:						
Grants	1,486	8,759	17.0%	8,962	(203)	(2.3%)
Contributions	882	2,353	37.5%	2,813	(460)	(19.5%)
Council cash	9,437	75,437	12.5%	79,663	(4,226)	(5.6%)
Borrowings	-	-	-	-	-	0.0%
Total capital works expenditure	11,805	86,549	13.6%	91,438	(4,889)	(5.6%)



Financial Indicators

Indicator	Measure	YTD Actual 2026/27	Full Year Budget 2026/27
Operating position			
Adjusted Underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	65.8%	-2.2%
Liquidity			
Working Capital	Current assets / current liabilities	333.8%	219.4%
Unrestricted cash	Unrestricted cash / current liabilities	75.46%	160.2%
Obligations			
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	0.00%	0.00%
Loans and borrowings	Interest and principal repayments / rate revenue	0.00%	0.00%
Indebtedness	Non-current liabilities / own source revenue	2.6%	2.4%
Asset renewal	Asset renewal expenditure / depreciation	58.7%	104.4%
Stability			
Rates concentration	Rate revenue / adjusted underlying revenue	90.7%	70.6%
Rates effort	Rate revenue / CIV of rateable properties in the municipality	157.3%	158.4%
Efficiency			
Expenditure level	Total expenses / No. of property assessments	\$743	\$2,878
Revenue level	Residential rate revenue/No. of residential assessments	\$1,488	\$1,488
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year	16.1%	15.1%

OFFICIAL**ATTACHMENT 2****2026/27 Quarter 1 Capital Works Report**

This report provides information on the 2026/27 Capital Works Portfolio as at end of September 2026. This quarterly report:

- Summarises the 2026/27 Capital Works Portfolio status
- Seeks approval for project variations
- Informs Council and the community of funding changes to the portfolio as a result of project variations.

2026/27 Capital Works Portfolio Overview

At the end of first quarter, Council has a capital works portfolio of 174 projects with a current management budget value of \$91,437,991, which includes post council adopted projects and 2025/26 Q4 review as summarised below:

- 122 new projects
- 3 new post adopted projects which are:
 - Clayton Remembrance Gardens - SRLA interim landscape
 - Columbia Park Reserve Sports Pavilion Fire
 - Libraries Automated Sorters
- 49 continuing projects (from 2025/26) which include 21 multi year projects and timeline extensions due to:
 - shipping
 - contractor resourcing
 - finalising invoices
 - late project adoption
 - procurement – retendering
 - scope change
 - poor weather conditions
 - tenant relocation.

At quarter-end, 12.9% of the current management budget has been expended. Of note, 15 projects are at or nearing completion.

A summary of projects distinguishing between identified high profile projects and other projects in the 2026/27 Capital Works Portfolio is shown in the table below. High profile projects form 5% of the number of projects in the portfolio and 48% value of the portfolio budget. Project status summaries of high profile projects are in this report.

Table 1: Breakdown of project between high profile and others

Project type	Number of projects	2026/27 Adopted Budget	2026/27 Management Budget
High profile projects	9	\$ 44,555,015	\$ 43,928,218
Other projects	165	\$ 41,993,367	\$ 47,509,773
TOTAL	174	\$ 86,548,382	\$ 91,437,991

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This quarter includes a number of variations as summarised in the table below (detailed breakdown in the table following).

Table 2: Summary of Variations for Q1

Description of variation requests	Value (change)	Note
Adopted Budget 2026/27	\$86,548,382	144 projects in the 2026/27 Capital Works Portfolio
New funds	\$894,094	Three new post adopted projects including one fully funded by SRLA (\$400k) and one to be covered by insurance.
Additional funds	\$60,000	One project received external funding (contribution of \$60k).
Transfer funds	\$177,712	- Two projects received funds (\$256,443k) from related 2025/26 projects in earlier staged works for continuation - One project returned \$78k for hardware purchases brought forward to 2025/26 to avoid price increases.
Rephasing funds	\$3,758,713	End of 25/26 financial year (Q4 variations): - Eleven multi year projects rephased funds (\$779,460) - Three 2026/27 multi year projects brought funds forward to 2025/26 due to Contractor delivering works early (\$1,190,817) - Thirty projects reforecast funds to complete works in 2026/27 (\$4,170,070)
Surplus funds	-\$910	One completed project delivered a budget surplus
End of Q1	\$91,437,991	174 projects in the 2026/27 Capital Works Portfolio

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Table 3: Project variations (July 2026 to September 2026)

Project Name	Annual Adopted Budget \$	Quarter 1 Budget Adjustments					Capital Works budget Q1 2026/27 \$
		Rephased Funds ¹ \$	Transfers ² \$	New funds \$	Additional funds \$	Surplus funds \$	
Site remediation and EOI for Social Housing - 333 Waverley Road, Mt Waverley	-	116,587	-	-	-	-	116,587
Mt Waverley Reserve Pavilion Redevelopment - Design	-	479	-	-	-	-	479
Hotham Street, Hughesdale - Road Rehabilitation (Construction)	560,000	212,482	-	-	-	-	772,482
Scotchmans Creek Trail Widening - Cole Crescent to Warrigal Road, Chadstone (Construction)	-	4,766	-	-	-	-	4,766
Mt Waverley Reserve Pavilion Redevelopment - Construction	-	18,004	-	-	-	-	18,004
Brandon Park Reserve Pavilion Redevelopment	-	254,924	-	-	-	-	254,924

¹ 2025/26 Q4 project budget rephasing² 2025/26 Q4 project budget transfers from earlier staged works to related 2026/27 projects for continuation

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Project Name	Annual Adopted Budget \$	Quarter 1 Budget Adjustments					Capital Works budget Q1 2026/27 \$
		Rephased Funds ¹ \$	Transfers ² \$	New funds \$	Additional funds \$	Surplus funds \$	
Solar Panels on Community Facilities	-	4,164	-	-	-	-	4,164
DT Human Capital Management Renewal Program	500,631	-118,299	-	-	-	-	382,332
Digital & Technology Strategy Implementation Program 2024 – 2028	1,000,000	1,653	-	-	-	-	1,001,653
Central Reserve - South Oval Sportsground Surface Construction	-	156,091	-	-	-	-	156,091
2024/25 Building Fitout - Disability Action Plan Work - stage 2	-	272,528	-	-	-	-	272,528
Cyber Security Strategy Implementation Program	165,000	101,616	-	-	-	-	266,616
Waverley Rail Trail - Jordanville Station to Mount Waverley Station (Construction)	1,524,515	-336,334	-	-	-	-	1,188,181
25/26 DT Library service Phone Number Consolidation	-	60,032	-	-	-	-	60,032
Equipment Replacement for MARC / CAHC/ ORC Program	-	16,699	-	-	-	-	16,699

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Project Name	Annual Adopted Budget \$	Quarter 1 Budget Adjustments					Capital Works budget Q1 2026/27 \$
		Rephased Funds ¹ \$	Transfers ² \$	New funds \$	Additional funds \$	Surplus funds \$	
Kingsway Central Plaza and Streetscapes – Schematic Design	175,000	113	-	-	-	-	175,113
Post Closure Landfill Management - Scotchmans Run Methane Venting trench installation	-	41,788	-	-	-	-	41,788
2025-26 DT Aurion Self Service & Application Renewal Program	-	6,700	-	-	-	-	6,700
Woody Meadows installation at Eastern Innovation	-	42,041	-	-	-	-	42,041
35 Atkinson Street, Chadstone (Construction)	165,000	120,630	-	-	-	-	285,630
2025-26 Location Information Improvement Program	-	2,352	-	-	-	-	2,352
Valley Reserve drainage works in Scout Hall area – Construction	-	213,948	-	-	-	-	213,948
Glen Waverley Golf Course Safety Roof	-	272,724	-	-	-	-	272,724
Glen Waverley Civic Precinct project	32,500,000	-736,184	-	-	-	-	31,763,816
Mount Waverley Reserve Car Park Construct/Deliver	-	195,793	-	-	-	-	195,793

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Project Name	Annual Adopted Budget \$	Quarter 1 Budget Adjustments					Capital Works budget Q1 2026/27 \$
		Rephased Funds ¹ \$	Transfers ² \$	New funds \$	Additional funds \$	Surplus funds \$	
25/26 Clayton CC - HVAC Renewal	-	818,655	-	-	-	-	818,655
Gardiners North Reserve Pavilion – Feasibility & Concept Design	-	8,910	-	-	-	910	8,000
2025/26 Atkinson Street Carpark Security Fencing - Construction	-	527,523	-	-	-	-	527,523
2025-2026 Irrigation System Improvement Program	-	11,254	-	-	-	-	11,254
Jack Edwards Reserve Dog Off Leash Area Upgrade	278,611	49,304	-	-	-	-	327,915
Monash Operations Centre Neighbourhood Battery	32,000	79,169	-	-	-	-	111,169
Huntingdale Road Streetscaping	235,000	16,670	-	-	-	-	251,670
MAPh Cafe Kitchen upgrade	-	291,364	-	-	-	-	291,364
Waverley Womens Sports Centre Netball Court Resurfacing	-	143,400	-	-	-	-	143,400
MOC Office Redevelopment	-	14,351	-	-	-	-	14,351

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Project Name	Annual Adopted Budget \$	Quarter 1 Budget Adjustments					Capital Works budget Q1 2026/27 \$
		Rephased Funds ¹ \$	Transfers ² \$	New funds \$	Additional funds \$	Surplus funds \$	
Child and Family Hub – Emergency Communication Project	117,000	11,907	-	-	-	-	128,907
DT 2026-27 PC & Laptop Renewal	390,000	-	-78,731	-	-	-	311,269
2026-27 MAPH Collection Development and Acquisitions	40,000	-	-	-	60,000	-	100,000
Oakleigh Public Art Trail	215,310	84,089	-	-	-	-	299,399
Larpent Reserve Sportsground Lighting - Construction	400,000	-	23,204	-	-	-	423,204
Brine Street ELC – Kitchen & Bathroom Upgrade	-	432,889	-	-	-	-	432,889
MARC Signage	5,000	26,180	-	-	-	-	31,180
Cycling Connection between Scotchmans Creek Trail and Djerring Trail - Stages 2B, 3 and 4	1,900,000	-	233,239	-	-	-	2,133,239
Asbestos removal and HVAC replacement at the Operation centre	-	10,000	-	-	-	-	10,000
Monash Aquatic and Recreation Centre Car Park Lighting Renewal	70,000	33,039	-	-	-	-	103,039
Larpent Reserve Power Supply Upgrade	50,000	19,000	-	-	-	-	69,000

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Project Name	Annual Adopted Budget \$	Quarter 1 Budget Adjustments					Capital Works budget Q1 2026/27 \$
		Rephased Funds ¹ \$	Transfers ² \$	New funds \$	Additional funds \$	Surplus funds \$	
Financial Planning & Budgeting system	-	255,712	-	-	-	-	255,712
Clayton Remembrance Gardens - SRLA interim landscape	-	-	-	400,000	-	-	400,000
Libraries Automated Sorters	-	-	-	494,093	-	-	494,093
Total	40,323,067	3,758,713	177,712	894,093	60,000	910	45,212,675

¹ 2025/26 Q4 project budget rephasing² 2025/26 Q4 project budget transfers from earlier staged works to related 2026/27 projects for continuation

OFFICIAL**Summary of high profile capital works projects**

Each quarter, a status update on the progress on high profile projects. High profile projects are determined due to their significant community benefit/concern, high value, and/or projects with significant risks being managed.

The table below provides a summary of key highlights, with a more project-by-project update on subsequent pages of this report.

Table 4: Summary of High Profile Projects in 2026/27

Project Name	Progress Health ³	Total Project Budget	2026/27 Management Budget ⁴
Cycling Connection between Scotchmans Creek Trail and Djerring Trail – Stages 2B, 3 and 4	On Track	\$6,035,000	\$2,133,239
Glen Waverley Civic Precinct Project	On Track	\$126,000,000	\$31,763,816
Waverley Rail Trail - Jordanville Station to Mount Waverley Station (Construction)	On Track	\$2,324,515	\$1,188,181
Hotham Street, Hughesdale - Road Rehabilitation (Construction)	On Track	\$2,328,664	\$772,482
Haverbrack Drive, Mulgrave - Road Rehabilitation (Construction)	On Track	\$5,765,000	\$2,882,500
Capital Reserve Pavilion Redevelopment	On Track	\$2,000,000	\$1,300,000
Mayfield Park Pavilion Redevelopment	On Track	\$2,500,000	\$875,000
Gladeswood Reserve Playspace (Construction)	On Track	\$1,500,000	\$1,500,000
Princes Highway Reserve Playspace (Construction)	On Track	\$1,513,000	\$1,513,000

³ Traffic light indicators represent the project progress against scheduled milestones.

⁴ Includes variations approved as part of this council report. Total budget may also be impacted.

OFFICIAL**Cycling Connection between Scotchmans Creek Trail and Djerring Trail**

Location: Djerring Trail to Scotchmans Creek Trail, Oakleigh	
Progress health: 	
Start and Finish Dates: July 2026 - June 2027	Estimated Practical Completion Date: June 2027
26/27 Current Management Budget: \$2,133,239 ⁵	Total Project Budget: \$6,035,000
Summary of project: Work is to be delivered in stages. The first two stages of the cycling connection project were completed in 2025/26 as follows: • Stage 1 Atkinson Street, between Dandenong Road and Atherton Road. • Stage 2 Hanover Street, between Atherton Road and Djerring Trail. Stages to be delivered in 2026/27 are: • Stage 2B Atherton Road and Atkinson St intersection (construction) • Stage 3 Scotchmans Creek Trail to Dandenong Road (construction) • Stage 4 Dandenong Road/Atkinson street signals and cycling modification (Design) The construction of Stage 2B will connect the two completed sections through the signalised intersection of Atkinson Street/Hanover Street and Atherton Road. The project includes: • Connection of the two-way cycleway through the intersection; • Upgrade of the traffic signals to include phases for cyclists improving their safety; • New traffic islands to separating the protected cycleway; • Roadway and footpath reconstruction; • Improvements to the Hanover Street carpark access; • Pavement markings and landscaping.	
Progress this quarter: Stage 2B – Civil design is completed. Traffic signal plan is awaiting Department of Transport and Planning approval. Tender was awarded at the September 2026 Council Meeting. Construction will commence in October 2026 and is expected to be completed in December 2026. Stage 3 – Civil design is completed. Tenders will be called in October 2026 which will be presented to the December 2026 Council Meeting for awarding. Construction of this stage is expected to be undertaken between January and June 2027.	

⁵ Management budget increased by transfer of funds from design project C09694 to continue works.

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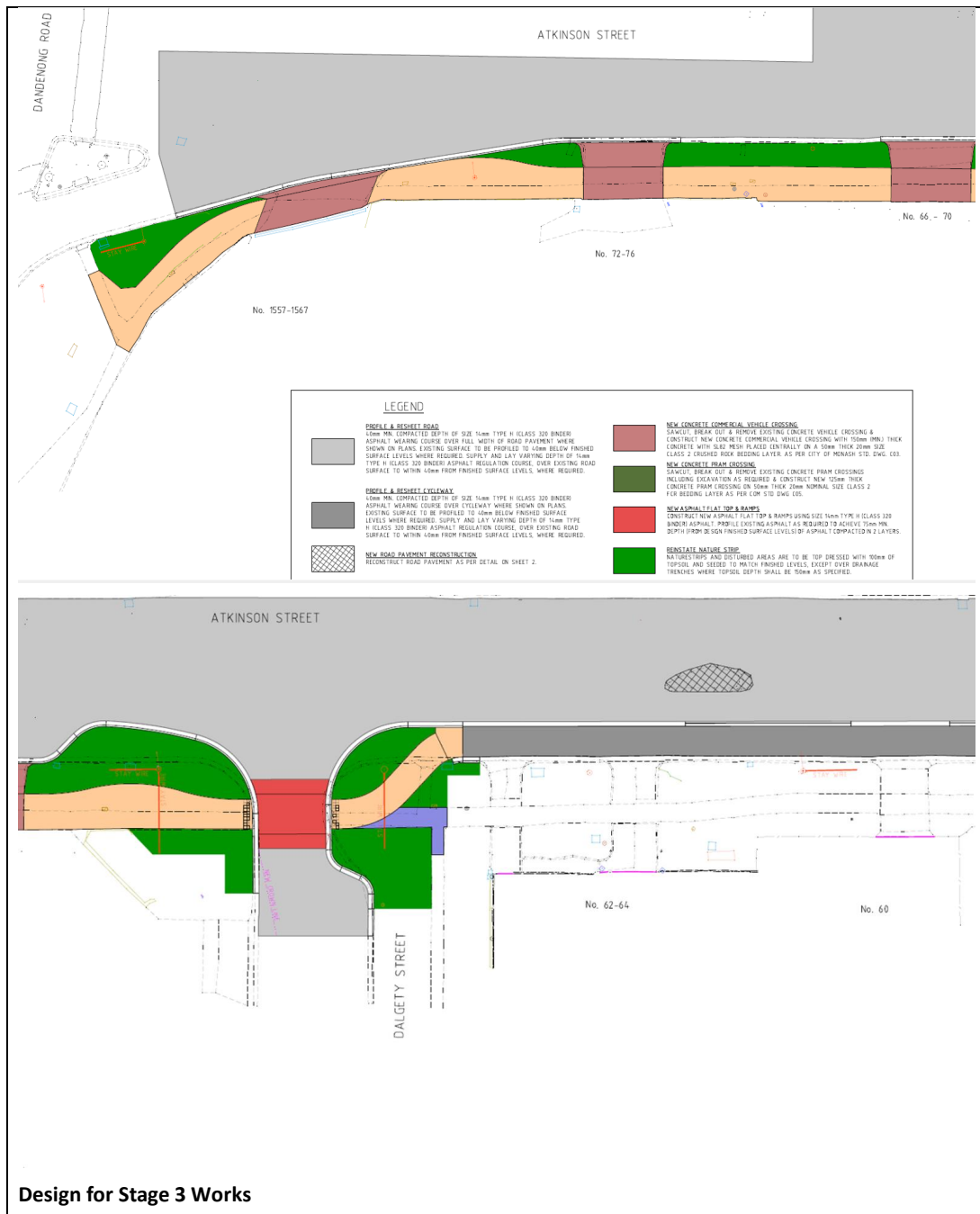


Render for Stage 3 Works (Atkinson St, North of Dandenong Road)

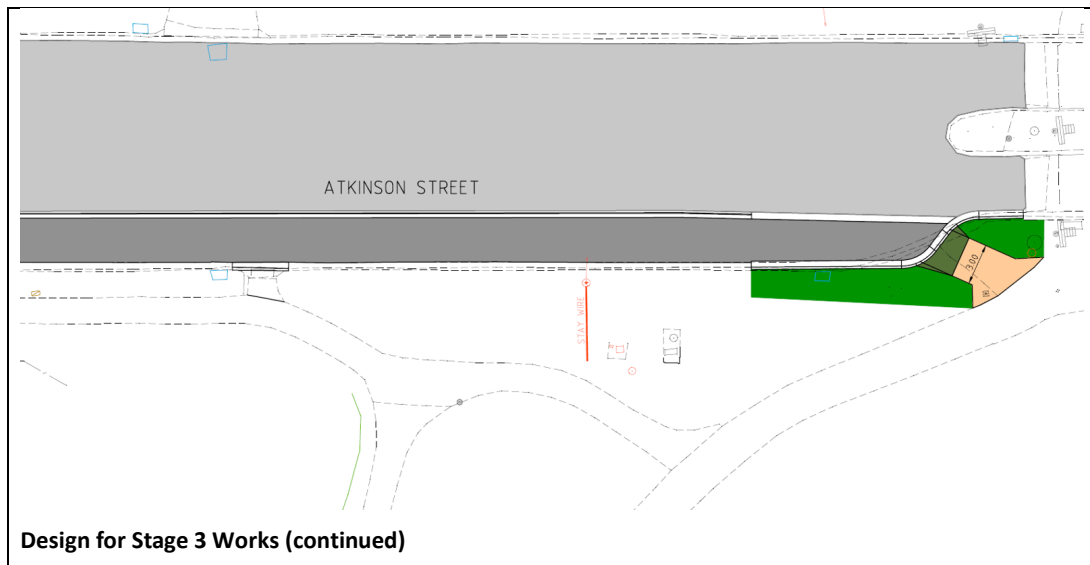


Render for Stage 2B Works (Intersection Atherton Rd/Atkinson St)

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OFFICIAL**Glen Waverley Civic Precinct Project**

Location: Civic Centre, Glen Waverley	
Progress health: 	
Start and Finish Dates: Nov 2024 - 31 July 2028	Estimated Practical Completion Date: 31 July 2028
26/27 Current Management Budget: \$31,763,816	Total Project Budget: \$127,000,000 ⁶
Summary of project: The new civic precinct will provide a vibrant, accessible, and multi-functional space that supports civic, cultural, and community activities to address aging infrastructure and meet the growing needs of the local community. This project will deliver a modern, purpose-built facility that consolidates Council operations and enhances service delivery. Key features of the redevelopment include: • A new library designed to meet the needs of a growing and diverse population • A civic hall and flexible event spaces for community use • Outdoor green areas to encourage public gathering and activation • 117 on-site parking spaces, with additional nearby multideck options • Consolidated Council office accommodation to replace leased premises Stages Completed to Date: • Feasibility study completed in 2021 • Schematic design finalised in 2022 • Detailed design completed in June 2025 • Stage 1 works completed September 2026 • Stage 2 works Main Contract Project tendered and awarded June 2026 Deliverables of this stage of the project are: • Stage 1 Construction of stage 1 works (completed) • Main works tender (package awarded) • Stage 2 site establishment, demolition and construction	
Progress this quarter: Early Works Package • Substation Building and Generator Relocation contract is nearing completion. A significant milestone was achieved in September with the new substation coming on-line within this new building, enabling United Energy to decommission the existing substation within the old library building, allowing for its demolition to commence. Civic Precinct Construction Contract: • Stage 2 commenced on-site with demolition 25% complete. • The Main Works Contractor commenced on site in July and established their staff & worker accommodation within the Civic centre basement to accommodate approx. 150 people.	

⁶ Total project budget includes subsidiary projects to be managed independently.

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- Site hoarding & gantry works were completed and the construction site is fully encapsulated. Temporary alternative access walkways from the Kingsway to Civic Centre and Civic Centre to Ibis have been established.
- Library soft demolition is complete and the main structure demolition has commenced and expected to be completed by late October 2026.



OFFICIAL**Waverley Rail Trail – Jordanville to Mount Waverley Stations**

Location: Along Windsor Avenue to Stephenson Street, Mount Waverley	
Progress health: On Track	
Start and Finish Dates: July 2025 – November 2026	Estimated Practical Completion Date: November 2026
26/27 Current Management Budget: \$1,188,181	Total Project Budget: \$2,324,515
Summary of project: Council has long advocated for the completion of the shared path along the Waverley Rail Trail. The project includes funding from the Victorian Government for active transport improvements, with plans developed in consultation with Metro Trains Melbourne. Features include a 3m wide shared user path, lighting, fencing which will improve safety for all users with the alignment set that minimises tree removal.	
Progress this quarter: The Shared User Path has been completed from Jordanville Railway Station to Leigh St and the Alvie Road crossing works have also been completed. The remaining section between Leigh Street and Alvie Road is scheduled to be completed by the end of November 2026.	
	
Alvie Road Crossing	

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OFFICIAL**Hotham Street, Hughesdale – Road Rehabilitation (Construction)**

Location: Hotham Street, Hughesdale	
Progress health: 	
Start and Finish Dates: July 2024 – December 2026	Estimated Completion Date: December 2026
26/27 Management Budget \$772,482	Total Project Budget \$2,328,664
Summary of project: Monash Council is upgrading Hotham Street (Kangaroo Rd to Dallas Ave) to address poor road conditions and improve safety. As part of the Hughesdale LATM program, works include traffic calming measures (e.g. road humps), pavement reconstruction, drainage improvements and resolution of vehicle scraping issues. The project aligns with Council’s Asset Management Plans and will enhance safety, accessibility, and visual amenity while reducing long-term maintenance costs.	
Progress This Quarter: Significant progress has been achieved on the Hotham Street Road Rehabilitation project, with the successful completion of new drainage pit and pipe installations, bluestone kerb and channel works, footpath construction, bus stop reconstructions, and pavement reconstruction along Hotham Street between Kangaroo Road and Dallas Avenue. All major civil construction activities have now been completed, marking a key milestone for the project. The remaining works include trenchless pipe relining works, which are scheduled to commence in mid-November 2026 and be completed by early December 2026. Importantly, the most disruptive construction activities have been finalised, significantly reducing impacts on residents, businesses, public transport operations, and road users. The remaining relining works are minimally invasive and can be undertaken with limited disruption to the community. Practical Completion of the project is expected to be achieved following the successful completion of the relining works in December 2026, delivering the full project outcomes and long-term improvements for the area.	

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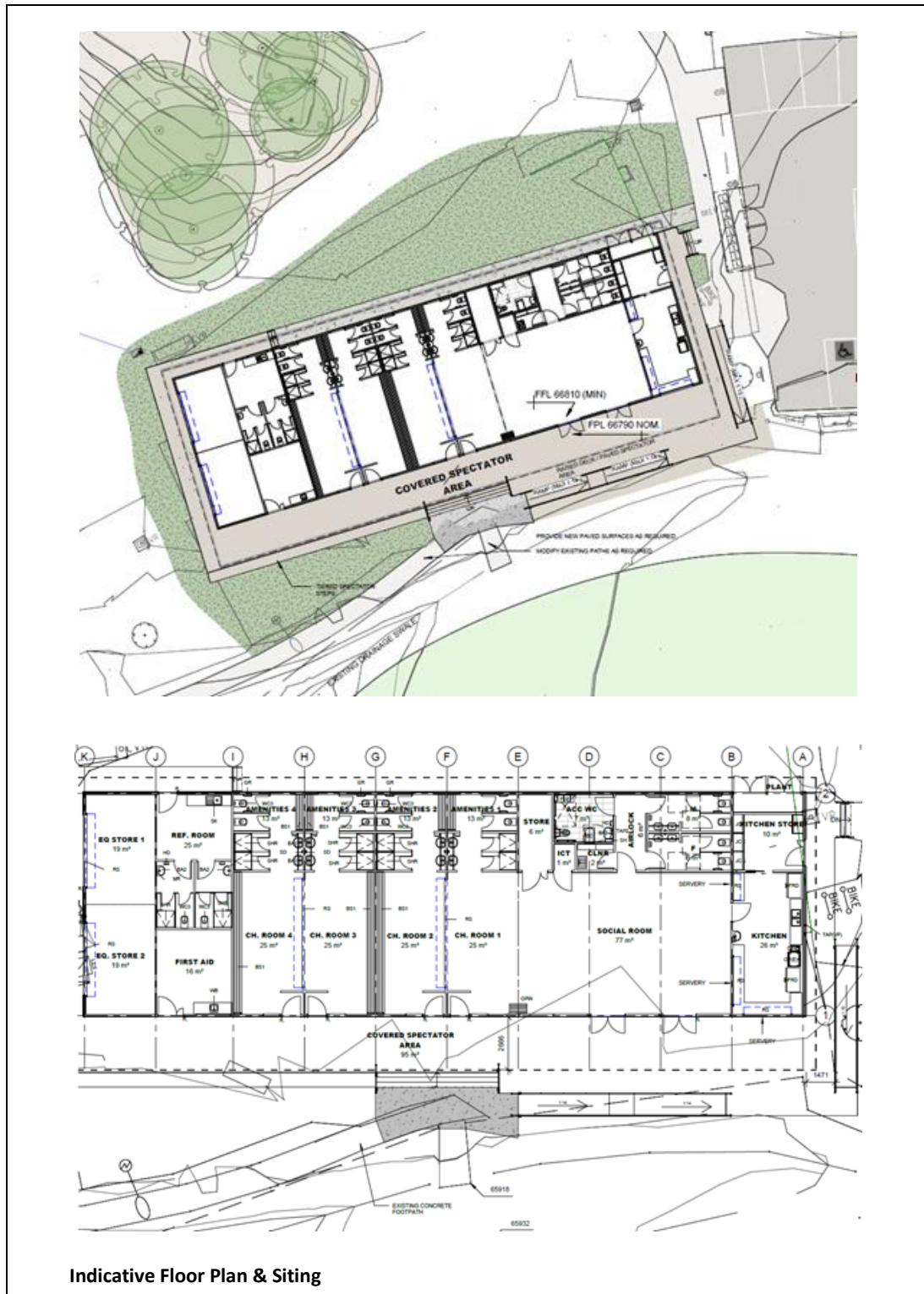
OFFICIAL**Haverbrack Drive, Mulgrave - Road Rehabilitation**

Location: Haverbrack Drive, Mulgrave	
Progress health: 	
Start and Finish Dates: July 2026 – June 2028	Estimated Practical Completion Date: December 2027
26/27 Current Management Budget: \$2,882,500	Total Project Budget: \$5,765,000
Summary of project: This project will rehabilitate Haverbrack Drive, Mulgrave between Police Road and Wellington Road, addressing sections of road that have reached the end of their service life requiring full pavement reconstruction. The upgrade will improve safety, road condition and drainage. The works will reduce ongoing maintenance requirements, improve visual amenity, resolve vehicle scraping issues and enhance connectivity for residents. The project supports Council's Asset Management Plan by maintaining expected service levels and delivering a safer, more reliable road network.	
Progress this quarter: The tender is currently out to market and is scheduled to close in mid October 2026. Contract awarding is anticipated at the November/December Council meeting, with construction expected to commence in February 2027.	

OFFICIAL**Capital Reserve Pavilion Redevelopment**

Location: Capital Reserve	
Progress health: 	
Start and Finish Dates: July 2026 – November 2027	Estimated Practical Completion Date: November 2027
26/27 Current Management Budget: \$1,300,000	Total Project Budget: \$2,000,000
Summary of project: The Capital Reserve Pavilion Redevelopment will replace the pavilion destroyed by fire in 2025, restoring essential sporting infrastructure for the local community. The project will deliver a contemporary, accessible and fit-for-purpose modular pavilion featuring modern changerooms, social and kitchen facilities, first aid and referee rooms, storage areas and associated site infrastructure. The project also includes a major power supply upgrade to support the new all-electric pavilion, sportsground lighting and car park lighting. Due to the presence of a Melbourne Water easement within the reserve, the project will require ongoing liaison with Melbourne Water and approval of the final building design. The new facility will enhance accessibility, support increased participation in community sport, and provide modern, sustainable infrastructure that meets current standards and future community needs. The project will be delivered through a design and construction contract, integrating the detailed design and construction phases under a single delivery model.	
Progress this quarter: • Tender documentation completed for the design and construction of the replacement pavilion at Capital Reserve. • A combined tender for the Capital Reserve and Mayfield Park Pavilion Redevelopment projects was released to market on 23 September 2026, with submissions closing on 30 October 2026. The two pavilion redevelopments were combined into a single tender process due to their similar scope, procurement methodology, delivery program and target contractor market, enabling Council to achieve procurement efficiencies, reduce tendering costs and explore potential value-for-money benefits associated with delivering both projects under a single contract. • The tender has been structured as two separable portions, enabling Council to award both projects to a single contractor or separately to different contractors, depending on value for money, capability, programme, risk and overall project outcomes. • Tender evaluation will be undertaken during November, with contract award anticipated at the December 2026 Council Meeting. • The design and construction process is anticipated to commence in early 2027. Completion is forecast for late 2027, subject to obtaining the required authority approvals, including Melbourne Water approval associated with the reserve easement. • A major power supply upgrade is required to support the new all-electric pavilion, sportsground lighting and car park lighting, with preliminary design and utility planning progressing. • Ongoing liaison with Melbourne Water is required due to the existing Melbourne Water easement traversing the reserve, with final building approvals to be obtained as part of the design development process.	

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OFFICIAL**Mayfield Park Pavilion Redevelopment**

Location: Mayfield Park	
Progress health: 	
Start and Finish Dates: June 2026 – November 2027	Estimated Practical Completion Date: November 2027
26/27 Current Management Budget: 875,000	Total Project Budget: 2,500,000
Summary of project: The Mayfield Park Pavilion Redevelopment will replace the pavilion destroyed by fire in 2025, restoring a key community sporting facility for local clubs and residents. The project will deliver a contemporary, accessible and fit-for-purpose modular pavilion featuring modern changerooms, social and kitchen facilities, first aid and referee rooms, storage areas and associated site infrastructure. The project also includes a major power supply upgrade to support the new all-electric pavilion, sportsground lighting and car park lighting. The new facility will support community cricket and soccer, improve the participant and spectator experience, and provide sustainable infrastructure that meets current standards and future community needs. The project will be delivered through a design and construction contract, integrating the detailed design and construction phases under a single delivery model.	
Progress this quarter: • Tender documentation completed for the design and construction of replacement pavilions at Mayfield Park and Capital Reserve. • A combined tender was released to market on 23 September 2026, with submissions closing on 30 October 2026. • The tender has been structured as two separable portions, enabling Council to award both projects to a single contractor or separately to different contractors, depending on value for money, capability, programme, risk and overall project outcomes. • Tender evaluation will be undertaken during November, with contract award anticipated at the December 2026 Council Meeting. • The design and construction process is anticipated to commence early 2027, with both projects scheduled for completion in late 2027. • A major power supply upgrade is required at Mayfield Park to accommodate the new all-electric pavilion, sportsground lighting and car park lighting. Electrical design has been completed and an application submitted to United Energy.	

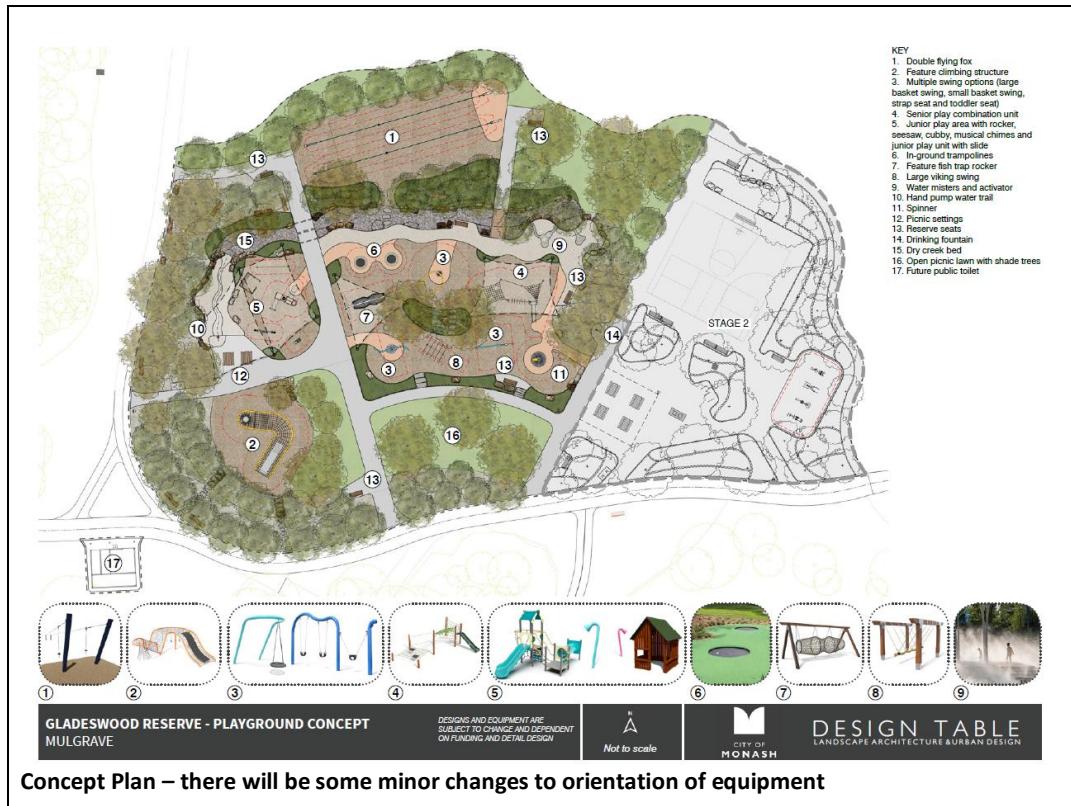
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OFFICIAL**Gladeswood Reserve Playspace (Construction)**

Location: Gladeswood Reserve	
Progress health: 	
Start and Finish Dates: July 2026 – June 2027	Estimated Practical Completion Date: May 2027
26/27 Current Management Budget: \$1,500,000	Total Project Budget: \$1,500,000
Summary of project: The Gladeswood Reserve Playspace Upgrade will transform an outdated neighbourhood playground in Mulgrave into a district-standard, inclusive recreation destination. This project includes Stage 1, which will deliver a new accessible playground with 8–12 play elements, shade and supporting amenities, improving play opportunities for children of all ages and abilities. The project is a priority initiative identified through the Gladeswood Reserve Masterplan and Monash Playground and Playspace Strategy 2025–2035. Stage 2 works will further enhance the reserve with recreation, fitness and community amenities, creating a vibrant and accessible community hub for local residents. Stage 2 is subject to funding in future budgets.	
Progress this quarter: Gladeswood Reserve Playground Construction was awarded at the September Council meeting together with two other playspace construction contracts – Queens Parade and Princes Hwy Reserve. The awarded contractor has started procuring equipment with construction on site anticipated to start in late January 2027.	

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OFFICIAL**Princes Highway Reserve Playspace (Construction)**

Location: Princes Highway Reserve	
Progress health: On Track	
Start and Finish Dates: July 2026 – June 2027	Estimated Practical Completion Date: May 2027
26/27 Current Management Budget: \$1,513,000	Total Project Budget: \$1,513,000
Summary of project: This project will deliver a new district-standard playground at Princes Highway Reserve, replacing an outdated playspace that no longer meets community needs. The upgrade will provide modern, accessible play opportunities and improved community facilities, supporting increased participation and user satisfaction. The project is a priority identified through Council’s strategic planning, with design completed and delivery now considered urgent following previous delays. Funding opportunities are progressing, including a pending election commitment and a submitted Pick My Park grant application.	
Progress this quarter: Princes Hwy Reserve Playground Construction was awarded at the September Council meeting with two other playspace construction contracts – Queens Parade and Gladeswood Reserve. Construction involves the delivery of a district level playground, landscaping and associated infrastructure. The awarded contractor has started procuring equipment with construction on site anticipated to start in November 2026 and works are expected to be completed in May 2027.	
 Concept image below shows what the playground is expected to look like when completed	