

	RECOMMENDED ACTIONS	TIMING	BUDGET	RESPONSIBLE Lead in bold
1.1	All tennis clubs to participate in the Active Monash Sports Club Framework to build the capacity of clubs and improve broader community and social outcomes. NO CHANGE PROPOSED	SHORT TERM (0-3 Years)	Existing operating budgets	Tennis Clubs Monash City Council Tennis Victoria
1.2	Implement a pilot program to introduce an Active Monash membership for tennis club(s) in partnership with other Council facilities including aquatic centres and golf courses. NO CHANGE PROPOSED	SHORT TERM (0-3 Years)	Existing operating budgets	Monash City Council Tennis Clubs Tennis Victoria
1.3 DRAFT VERSION	Identify opportunities to develop publically accessible multi-purpose courts in the south-west of the City.	MEDIUM (3-7 Years)	\$350,000 per multi-purpose court, subject to Council budget	Monash City Council
1.3 UPDATED	Identify opportunities to develop publicly accessible multi-purpose courts across the City, especially in the south-west of Monash where there is a relative undersupply of tennis facilities.	MEDIUM (3-7 Years)	\$350,000 per multi-purpose court, subject to Council budget	Monash City Council
1.4 DRAFT VERSION	Prioritise clubs that are best able to demonstrate a welcoming and inclusive environment.	ONGOING	Existing operating budgets	Monash City Council Tennis Clubs Tennis Victoria
1.4 UPDATED	Prioritise clubs that are best able to demonstrate a welcoming and inclusive environment. Clubs are encouraged to collaborate with their Tennis Victoria Club Development Officer to develop a Diversity and Inclusion Plan.	ONGOING	Existing operating budgets	Monash City Council Tennis Clubs Tennis Victoria

	RECOMMENDED ACTIONS	TIMING	BUDGET	RESPONSIBLE Lead in bold
2.1	<p>Establish a Working Group to guide the development of:</p> <ul style="list-style-type: none"> • A Sinking Fund Framework for tennis clubs; and, • Third Party Arrangement Principles. <p>NO CHANGE PROPOSED</p>	SHORT TERM (0-3 Years)	Existing operating budgets	Monash City Council Tennis Clubs Tennis Victoria
2.2	<p>All third-party commercial operator agreements to be approved in accordance with principles developed by the Monash Tennis Working Group.</p> <p>NO CHANGE PROPOSED</p>	ONGOING	Existing operating budgets	Monash City Council Tennis Clubs
2.3	<p>Council to engage with clubs located in Mount Waverley and Glen Waverley to explore potential relocation and merger opportunities in accordance with the key principles outlined in this plan.</p> <p>NO CHANGE PROPOSED</p>	SHORT TERM (0-3 Years)	Existing operating budgets	Monash City Council Tennis Clubs
DRAFT VERSION 2.4	<p>Subject to Council funding, prioritise the renewal works on court bases that have been assessed and found to be in poor condition as a result of external tree root invasion at Essex Heights, Glenburn and Glenvale Tennis Clubs, at a 100% responsibility to Council.</p>	MEDIUM – LONG TERM (3-10 Years)	\$4,000,000 to be staged across these sites	Monash City Council Tennis Clubs
UPDATED 2.4	<p>Subject to Council funding, prioritise the renewal works on court bases that have been assessed and found to be in poor condition as a result of external tree root invasion at Essex Heights and Glenburn Tennis Clubs, at a 100% responsibility to Council.</p>	MEDIUM – LONG TERM (3-10 Years)	\$3,000,000 to be staged across these sites	Monash City Council Tennis Clubs
DRAFT VERSION 2.5	<p>Subject to Council funding, prioritise funding partnerships that best meet the key principles of this plan, with particular emphasis on projects that deliver sustainable outcomes, such as LED lighting for courts that have structurally sound bases.</p>	ONGOING	Budget bids submitted for Council contribution towards supported projects on a case-by-case basis	Monash City Council Tennis Clubs Sport and Rec Victoria Tennis Victoria
UPDATED 2.5	<p>Subject to Council funding, prioritise funding partnerships that best meet the key principles of this plan, with particular emphasis on projects that deliver sustainable outcomes, such as LED lighting for courts that have structurally sound bases and at facilities with a minimum of 6 courts.</p>	ONGOING	Budget bids submitted for Council contribution towards supported projects on a case-by-case basis	Monash City Council Tennis Clubs Sport and Rec Victoria Tennis Victoria

	RECOMMENDED ACTIONS	TIMING	BUDGET	RESPONSIBLE Lead in bold
3.1	Council to develop a plan for tennis hit-up walls and publicly accessible courts. NO CHANGE PROPOSED	SHORT TERM (0-3 Years)	Existing operating budgets	Monash City Council
3.2	Council to install the Book a Court program as part of all major tennis facility developments, on the basis that suitable casual use is provided. NO CHANGE PROPOSED	MEDIUM – LONG TERM (3-10 Years)	\$15,000* to be included in all future major tennis facility developments.	Monash City Council Tennis Clubs Tennis Victoria
3.3	Alternate management models be explored at venues which are currently under-utilised or where clubs are no longer willing or capable of fulfilling their obligations under this plan. NO CHANGE PROPOSED	SHORT TERM (0-3 YEARS)	Existing operating budgets of Active Monash and Property	Monash City Council Tennis Clubs Tennis Victoria
3.4	Council to expand its community activation program and partner with clubs and Tennis Victoria to activate tennis venues and grow participation. NO CHANGE PROPOSED	SHORT TERM (0-3 YEARS)	Existing operating budgets	Tennis Clubs Monash City Council Tennis Victoria

	RECOMMENDED ACTIONS	TIMING	BUDGET	RESPONSIBLE Lead in bold
4.1	All tennis club leases to incorporate a sinking fund in accordance with the framework developed by the Monash Tennis Working Group. NO CHANGE PROPOSED	SHORT TERM (0-3 Years)	Existing operating budgets of Active Monash and Property	Monash City Council Tennis clubs
4.2	All clubs to be operating under new long or short-term leases by October 2021. NO CHANGE PROPOSED	SHORT TERM (0-3 Years)	Existing operating budgets of Active Monash and Property	Monash City Council Tennis clubs
4.3	All clubs be required to participate in Tennis Australia's Club Health Check and provide the findings to Council annually, as a means of demonstrating their accessibility, sustainability, community benefit and accountability. NO CHANGE PROPOSED	ONGOING	Existing operating budgets of Active Monash and Property	Tennis Victoria Tennis Clubs Monash City Council
4.4	All trees that surround tennis club leased areas to be inspected annually by Council Arborists, with pruning and remedial works undertaken where deemed necessary. NO CHANGE PROPOSED	ONGOING	Existing operating budgets of Active Monash and Horticulture Services	Monash City Council
4.5	Council to prepare a report annually against actions in the Monash Tennis Plan. NO CHANGE PROPOSED	ONGOING	Existing operating budgets	Monash City Council

SUMMARY OF FINANCIAL OBLIGATIONS

Item	Council	Leased Tennis Club
Court floodlighting to minimum standards (new installation or upgrade)	50%	50%
Power upgrade to site	100%	Nil
Court floodlighting reactive and programmed maintenance costs, including cost of like-for-like replacement lamps	Nil	100%
Court base renewals, subject to Council budget adoption	100%	Nil
Court surface renewals	Nil	100%
	50%	50%
Non-court areas within leased area, such as garden beds, spectator seating, shade, etc.	Nil	100%
Leased area perimeter fencing and gate renewal	50%	50%
Reactive and programmed maintenance of all court and leased area perimeter fencing, gates and locks, including book-a-court.	Nil	100%
Installation of the book-a-court system at all sites that undergo a major facility redevelopment	100%	Nil
Installation of the book-a-court system at existing underutilised sites, subject to Council budget adoption	50%	50%